



The Town of Niagara-On-The-Lake

Finance
Telephone (905) 468-4261
Facsimile (905) 468-4555

1565 Creek Road
P.O. Box 190
Virgil, Ontario
L0S 1T0

Report: FC-17-019

Committee Date:

Due in Council:

December 11, 2017

Report To: Lord Mayor and Council
Subject: 2018 Operating and Capital Budgets

1. RECOMMENDATION

It is respectfully recommended

- 1.1 that report FC-17-015 be received and the recommendations contained within be set aside; and
- 1.2 Council approve the 2018 Capital Budget in the amount of \$8,867,435, as noted in "Appendix A" attached to this report;
- 1.3 Council receive the 10 year Capital forecast in the amount of \$65,959,986, as noted in "Appendix B" attached to this report;
- 1.4 The 2018 Operating Budget as noted in "Appendix C", attached to this report, which includes an operating levy of \$10,806,093, be approved;
- 1.5 A tax stabilization reserve be created using the 2017 Operating Budget surplus, with a minimum of \$150,000 being transferred to the reserve to support the 2018 Operating budget;
- 1.6 The Clerk prepare the necessary by-law to set and levy the tax rates for the Town of Niagara-on-the-Lake's purposes, for Niagara Regional purposes, and for Educational purposes for the 2018 tax year after the 2018 Capital and Operating budgets have been approved.

2. PURPOSE / PROPOSAL

The purpose of this report is to seek Council's approval for the 2018 Operating and Capital Budgets following the December 4th Committee of the Whole Meeting.

3. BACKGROUND

At the December 4th 2017 Committee of the Whole Meeting, Council was presented a final draft of the 2018 Operating Budget with a levy of \$10,931,093. After

factoring in assessment growth, a typical residential assessment of \$460,131 would see a total increase of \$46.19 or 4.51% (Rural: \$45.43 or 4.7%).

Council chose a final target of 3.5% while including increases for the Irrigation Committee's Grant of \$30,000 and a 2.5% increase to the Historical Society's grant. The total decrease was proposed to be funded from a combination of establishing a tax stabilization reserve from the 2017 Operating Budget Surplus, a transfer from the Building & Equipment Reserve, and the parking reserve.

4. DISCUSSION / ANALYSIS

A motion was made to transfer a capital surplus of \$10,430 from the Building & Equipment Reserve, staff was not sure whether this was possible due to the funding source being unknown. It has been determined that the funding source for this reserve is Building Fees, and therefore cannot be used for general operating requirements.

At least \$150,000 will need to be set aside from the 2017 Operating Budget Surplus to transfer to the 2018 Operating Budget. Current projections for the 2017 Operating Budget still remain above \$400,000. This transfer will also be funding the increase to the Irrigation Committee. In order to provide the Heritage Society with an increase of 2.5% (or \$3,890) additional funds were transferred from the Parking Reserve.

All of the above changes are presented in the amended 2018 Operating Budget, attached as Appendix C.

5. STRATEGIC PLAN

N/A

6. OPTIONS

Council is presented with the following options for consideration:

Option 1 – Approve the final draft of the 2018 Capital and Operating budgets as set out in this report (**as recommended**).

Option 2 – Send 2018 Capital and Operating budgets back to Senior Management to look for further reductions.

7. FINANCIAL IMPLICATIONS

Taking into consideration all budget requests and adjustments, the 2018 Operating budget will have a 3.5% increase for a typical assessment of \$460,131 using 2017 assessment base and 2017 assessment growth.

8. COMMUNICATIONS

Once approved, the 2018 Capital, the 10-Year Capital Forecast, and the Operating Budget will be posted on the Town's web site.

Attachments to this report are:

Appendix A - 2018 Project Index: Listing of 2018 Capital Projects and their funding

sources;

Appendix B - 10-year (2019 - 2028) Capital Forecast by Department;

Appendix C - 2017 Operating Budget including 5-year Operating Budget forecast;

Appendix D - Capital Forecast Summary by Department;

Appendix E - 2018 Capital Project Detail sheets; and

Appendix F - Reserve Continuity Schedules: A 10-year projection of reserve balances based on funding requirements of the Town's Operating and Capital programs.

9. CONCLUSION

Staff is now seeking Council's approval of the 2018 Operating and Capital Budgets.

Respectfully submitted,



Kyle Freeborn
Treasurer/Manager of Finance



Holly Dowd
Chief Administrative Officer

ATTACHMENTS



Appendix A - 2018 Capital Budget.pdf



Appendix B - 10 Year Capital Budget.pdf



Appendix C - Operating Budget.pdf



Appendix D - 10 Year Forecast by Department.pdf



Appendix E.pdf



Appendix F - Reserve Projections.pdf

Report : FC-17-019

WEB ATTACHMENTS

ATTACHMENTS FOR LINK

First Capital of Upper Canada - 1792



Appendix A: 2018 Project Index

Corporate Services

2018	Project Year		
C00420	2018 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00422	2018 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00425	Replace Existing Firewall/Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00426	Replace Existing Mail Spam Filter Appliance		
	Capital Reserve		5,500
		Project Budget	\$5,500
C00708	Door Access & Exterior Video Cameras		
	Building Permit Surplus		15,000
		Project Budget	\$15,000
C00944	New Council Technology and Communications Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01416	Virtual and PDC Server		
	Capital Reserve		28,000
		Project Budget	\$28,000
Corporate Services Grand Total			\$121,250

Fire & Emergency Services

2018	Project Year		
C00226	2018 Protective Equipment		
	Capital Reserve		36,000
		Project Budget	\$36,000
C00418	2018 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		20,000
		Project Budget	\$20,000

Fire & Emergency Services

2018	Project Year		
C00515	HVAC Replacement at Station 5		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00816	Replace Tanker 2		
		DC: Fire Facilities	187,500
		Capital Reserve	112,500
		Project Budget	\$300,000
C01138	HVAC Replacement at Station #2		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01376	Firefighting Hose, Nozzles, and Appliances Replacements		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01377	Fire Prevention Pick Up Replacement (Car 5)		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01378	Fire Station Training Technology Equipment		
		Capital Reserve	20,000
		Project Budget	\$20,000
Fire & Emergency Services Grand Total			\$486,000

PW Vehicles/Equipment

2018	Project Year		
C00256	5 -Ton Truck Sterling (replaces 229)		
		Fleet Replacement	200,000
		Project Budget	\$200,000
C00314	1/2 Ton Pick-up Dodge (replaces 232)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C00460	2018 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C01476	Survey Vehicle (Replaces 227)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
PW Vehicles/Equipment Grand Total			\$273,000

Roads Department

2018	Project Year		
C00397	Queenston Road - Concession 7 Road to Townline - Road Construction		
		OCIF	518,451
		DC: Roads, Sidewalks & Lights	138,060
		Capital Reserve	523,489
		Project Budget	\$1,180,000
C00406	Engineering Work for Queenston Road - Townline to Airport		
		DC: Roads, Sidewalks & Lights	7,020
		Capital Reserve	52,980
		Project Budget	\$60,000
C00448	Anne Street - Mississauga to King - Road Construction		
		Federal Gas Tax	177,313
		Capital Reserve	44,062
		DC: Roads, Sidewalks & Lights	53,625
		Project Budget	\$275,000
C00451	Guard Rail Installation - Queenston Rd Barriers 45 & 46		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00453	Engineering Work for Concession 6 Road - NSR to Line 2		
		DC: Roads, Sidewalks & Lights	61,500
		Capital Reserve	13,500
		Project Budget	\$75,000
C00610	Engineering Work for Line 1 Road - 0.19 km West of Concession 2 Road		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01210	Mississauga Street Culvert (Johnson - Gage)		
		Capital Reserve	500,000
		Project Budget	\$500,000
C01322	Read Road (East Edge) - Bridge to Lakeshore		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01323	Traffic Count Station		
		Capital Reserve	7,500
		Project Budget	\$7,500
C01450	Four Mile Creek Road Resurfacing - Hunter to Wall		
		Capital Reserve	20,000
		Project Budget	\$20,000

Roads Department

2018	Project Year		
C01451	St. Davids Pool Trail - York to Cannery Subdivision		
	Park Dedication		10,000
	Project Budget		\$10,000
C01452	Four Mile Creek Road Sidewalk - Cannery to York (Regional Co-ordination)		
	Capital Reserve		20,000
	Project Budget		\$20,000
C01453	Engineering for Gate Street Reconstruction - Anne to John		
	Capital Reserve		30,000
	Project Budget		\$30,000
C01454	Crack Sealing		
	Capital Reserve		50,000
	Project Budget		\$50,000
C01520	Engineering for Anne St- Regent to Victoria (0.5) to Gate		
	DC: Roads, Sidewalks & Lights		11,700
	Capital Reserve		18,300
	Project Budget		\$30,000
C01524	John St- King to Regent		
	DC: Roads, Sidewalks & Lights		35,000
	Capital Reserve		65,000
	Grants & Other		100,000
	Project Budget		\$200,000
C01525	Regent St- John to South		
	Capital Reserve		13,750
	Grants & Other		41,250
	Project Budget		\$55,000
C01535	Additional Funds for C00305: Four Mile Creek Road		
	Federal Gas Tax		240,000
	Project Budget		\$240,000
C01537	Additional Funds for C00616: Tanbark Road Sidewalk		
	Capital Reserve		7,000
	Project Budget		\$7,000
C01538	Additional Funds for C00398: Tanbark Road		
	DC: Roads, Sidewalks & Lights		81,400
	Federal Gas Tax		28,600
	Project Budget		\$110,000
	Roads Department Grand Total		\$3,089,500

Parking Operations

2018	Project Year		
C00427	Handheld Ticketer Replacement (4 Units)		
		Parking Revenue	28,000
		Project Budget	\$28,000
C01461	Single Space Parking Meters		
		Parking Revenue	20,000
		Project Budget	\$20,000
		Parking Operations Grand Total	\$48,000

Transit

2018	Project Year		
C01130	AODA Compliant Pads at Bus Stops Ph.3		
		Ontario Disabilities Act	12,500
		Project Budget	\$12,500
C01131	Replacement Bike Racks for Busses		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01240	POS System for Fare Cards (3 locations)		
		Capital Reserve	12,000
		Project Budget	\$12,000
C01241	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
		Project Budget	\$15,000
		Transit Grand Total	\$44,500

By-Law Enforcement

2018	Project Year		
C00566	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
		Project Budget	\$35,000
		By-Law Enforcement Grand Total	\$35,000

Parks, Recreation & Facilities

2018	Project Year		
C00069	Arenas Compressors Rebuild		
		Capital Reserve	60,000
		Project Budget	\$60,000

Parks, Recreation & Facilities

2018	Project Year		
C00361	Community Centre Trail Extension & Multi-Purpose Pad		
		Park Dedication	50,000
		Donations	23,035
		Project Budget	\$73,035
C00366	Cemetery Expansion Phase 5		
		Capital Reserve	42,000
		Project Budget	\$42,000
C00416	Virgil Sports Park Tennis Court Restoration		
		Park Dedication	50,000
		Project Budget	\$50,000
C00986	Queen Street Bench Restoration		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00992	Niagara Pool Pump Replacement		
		Park Dedication	7,000
		Project Budget	\$7,000
C00993	Virgil Sportspark Ball Diamond Light Replacement		
		Park Dedication	153,000
		Project Budget	\$153,000
C00994	Virgil Sportspark Skateboard Park		
		Park Dedication	150,000
		Project Budget	\$150,000
C00995	Court House Chair Replacement		
		Capital Reserve	22,000
		Project Budget	\$22,000
C01181	Centennial Arena - Flat Roof Repair		
		Capital Reserve	61,200
		Project Budget	\$61,200
C01208	St. Davids Pool Design		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01299	Virgil Sportspark Irrigation Extension-baseball diamonds		
		Park Dedication	25,000
		Project Budget	\$25,000
C01300	Queen St. Flower Beds Surround-Ph.4		
		Capital Reserve	35,000
		Project Budget	\$35,000

Parks, Recreation & Facilities

2018	Project Year		
C01301	Park Amenities-wood garbage cans & recycling bins		
	Capital Reserve		30,000
		Project Budget	\$30,000
C01302	Picnic Table Additions		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01303	Cannery - Park Design		
	Park Dedication		10,000
		Project Budget	\$10,000
C01305	Dock Area Enhancements		
	Dock Area Improvement		40,000
		Project Budget	\$40,000
C01307	Community Centre Gym Strength Equipment Replacement		
	Community Centre		20,000
		Project Budget	\$20,000
C01309	Queen St. Amenities-Sod, Shrubs, Mulch		
	Capital Reserve		9,750
		Project Budget	\$9,750
C01310	Community Centre Amenities-Penner Room		
	Community Centre		6,000
		Project Budget	\$6,000
C01311	Virgil Sportspark Tennis Courts - Additional		
	Capital Reserve		35,000
		Project Budget	\$35,000
C01388	Queenston Village Common Playground		
	Park Dedication		60,000
		Project Budget	\$60,000
C01389	Niagara on the Green- Park Upgrades		
	Park Dedication		37,000
		Project Budget	\$37,000
C01390	Meridian Credit Union Arena Upgrades- Ticket Office, Jr A Dressing Room Renos, Grease Trap Replacement		
	Capital Reserve		16,700
		Project Budget	\$16,700
C01391	Meridian Credit Union Arena- Heat Exchanger		
	Capital Reserve		25,000
		Project Budget	\$25,000

Parks, Recreation & Facilities

2018	Project Year		
C01393	Niagara Lakeshore Cemetery- Irrigation Replacement		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01540	Legacy Trail		
	Park Dedication		10,000
		Project Budget	\$10,000
Parks, Recreation & Facilities Grand Total			\$1,162,685

P & R Vehicles/Equipment

2018	Project Year		
C00370	Purchase a Ice Resurfer (replaces P562)		
	Fleet Replacement		105,000
		Project Budget	\$105,000
C00375	Mower (replaces P571)		
	DC: Parkland & Recreation		35,000
		Project Budget	\$35,000
C00376	Mower (replaces P572)		
	DC: Parkland & Recreation		35,000
		Project Budget	\$35,000
C01156	Mower (replaces P573)		
	Fleet Replacement		15,000
		Project Budget	\$15,000
C01398	Kubota F3680 Mower with Plow & Leaf Blower (replaces P568)		
	Fleet Replacement		50,000
		Project Budget	\$50,000
P & R Vehicles/Equipment Grand Total			\$240,000

Water

2018	Project Year		
C00437	William Street - (Mississagua to Simcoe and Gate to Victoria)		
	Water Capital Improvements		440,000
		Project Budget	\$440,000
C00438	Queen St. - (Simcoe to Mississauga)		
	Water Capital Improvements		185,000
		Project Budget	\$185,000

Water

2018	Project Year		
C00441	Engineering Work for Concession 6 Road - (Niagara Stone Road to Line 2 Road)		
	Water Capital Improvements		5,000
	DC: Water Distribution		45,000
	Project Budget		\$50,000
C00442	Engineering Work for Gage St. - (Gate to Victoria)		
	Water Capital Improvements		25,000
	Project Budget		\$25,000
C00443	Engineering Work for Gate Street - (Centre to Johnson)		
	Water Capital Improvements		25,000
	Project Budget		\$25,000
C00508	Concession 6 -Road - (Line 1 to Line 2 Road)		
	Water Capital Improvements		100,000
	DC: Water Distribution		900,000
	Project Budget		\$1,000,000
C00840	Engineering Work for Queenston Road - (Townline to Airport)		
	Water Capital Improvements		40,000
	Project Budget		\$40,000
C01541	Hydrant Improvments		
	Water Capital Improvements		39,500
	Project Budget		\$39,500
C01542	GPS Survey Equipment		
	Water Capital Improvements		11,000
	Project Budget		\$11,000
C01543	Generator		
	Water Capital Improvements		7,500
	Project Budget		\$7,500
	Water Grand Total		\$1,823,000

Wastewater

2018	Project Year		
C00339	CSO Reduction Project - Old Town (Phase 2 - Front & Ricardo)		
	DC: Wastewater Sewers		32,400
	Wastewater Capital Improvements		72,600
	Grants & Other		45,000
	Project Budget		\$150,000

Wastewater

2018	Project Year		
C00387	Old Town CSO I/I Study (Phase 3 - Dorchester South Area)		
		Grants & Other	60,000
		Wastewater Capital Improvements	90,000
		Project Budget	\$150,000
C00417	Old Town (Phase 1) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
C00904	Anne Street - Simcoe to Victoria		
		Wastewater Capital Improvements	175,000
		Project Budget	\$175,000
C00905	Engineering - Chautauqua Area (Dixie - Circle to Lakeshore)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01446	Byron Street - King to Wellington		
		Wastewater Capital Improvements	45,000
		Project Budget	\$45,000
C01447	Anne Street - Victoria to King		
		Wastewater Capital Improvements	45,000
		Grants & Other	155,000
		Project Budget	\$200,000
		Wastewater Grand Total	\$810,000

Storm Water

2018	Project Year		
C00435	Anne Street - Victoria Street to King		
		DC: Storm Sewers	38,000
		Storm Water Management	62,000
		Project Budget	\$100,000
C00436	Engineering for Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe		
		Storm Water Management	5,000
		Project Budget	\$5,000
C00531	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01491	John St- King to Regent (50% V. Inns- 50% Town Cost Sharing)		
		Storm Water Management	100,000
		Project Budget	\$100,000

Storm Water

2018	Project Year		
C01492	Regent St- John to South (75% V Inns- 25% Town Cost Sharing)		
	Storm Water Management		25,000
	Project Budget		\$25,000
C01493	Anne St- Simcoe to Gate (cost share with Solmar)		
	Storm Water Management		75,000
	DC: Storm Sewers		25,000
	Project Budget		\$100,000
C01494	Tanbark Road- York Rd to North Urban Boundary (additional funds for C01330-2017 Project)		
	Storm Water Management		312,500
	Project Budget		\$312,500
C01495	Anne St- Regent to Victoria (0.5) to Gate		
	Storm Water Management		20,000
	Project Budget		\$20,000
C01496	Gate St- Anne to John		
	Storm Water Management		20,000
	Project Budget		\$20,000
	Storm Water Grand Total		\$707,500

Street Lighting

2018	Project Year		
C01230	LED Post-Top Conversion Program (Phase 3)		
	Street Lighting		27,000
	Project Budget		\$27,000
	Street Lighting Grand Total		\$27,000
	Town Wide Grand Total		\$8,867,435



Appendix B: 10-Year Capital Projects Overview by Department

Corporate Services

2019	Project Year		
C00469	2019 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00470	Engineering HP 5550 Printer Replacement		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00472	2019 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00706	Council Chambers Technology Improvements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00717	Purchase Aerial Photos from Niagara Region		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00858	Corporate GPS Vehicle Tracking System		
	Capital Reserve		18,000
		Project Budget	\$18,000
C00859	Corporate VPN - Host Server		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01417	Virtual and AD,Quickr and Finance Archive Server Replacements		
	Capital Reserve		20,000
		Project Budget	\$20,000
		2019 Subtotal	\$120,750
2020	Project Year		
C00517	2020 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750

Corporate Services

2020	Project Year		
C00518	Replace Building Scanner for Records Management		
	Building Permit Surplus		15,000
		Project Budget	\$15,000
C00521	Replace Financial System Printer		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00522	2020 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00523	Replace Financial SQL Server & OS & SQL		
	Capital Reserve		18,000
		Project Budget	\$18,000
C00524	Replace Financial Terminal Server & OS		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00525	Replace Security Server & OS		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00723	Replace Cameras and Monitors in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00724	Replace Laserfiche Server		
	Capital Reserve		18,000
		Project Budget	\$18,000
		2020 Subtotal	\$146,750
2021	Project Year		
C00735	Replace Engineering Plotter		
	Capital Reserve		20,000
		Project Budget	\$20,000
C00736	Aerial Ortho Imagery		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00738	Replace Existing SQL Data Server & OS & APL		
	Capital Reserve		18,000
		Project Budget	\$18,000

Corporate Services

2021	Project Year		
C00739	New Backup SAN (For Data Going Off Site)		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00740	Install NAS Mass Corporate Data System		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00741	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00742	Replace Mail Spam Filter Appliance		
		Capital Reserve	5,500
		Project Budget	\$5,500
C00750	2021 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00751	2021 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
		2021 Subtotal	\$146,250
2022	Project Year		
C00743	2022 Corporate PC/Printer Replacement Program		
		Capital Reserve	48,750
		Project Budget	\$48,750
C00744	2022 Network Equipment Upgrades and Enhancements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00745	Council Chambers Technology Improvements		
		Capital Reserve	7,000
		Project Budget	\$7,000
C00747	Replace Existing Lotus Notes/Database Server & OS		
		Capital Reserve	18,000
		Project Budget	\$18,000
C00748	Replace Existing Firewall/Router		
		Capital Reserve	7,000
		Project Budget	\$7,000

Corporate Services

2022	Project Year		
C00945	New Council Technology and Communication Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00946	Network Server Uninterrupted Power Supply and Surge Protectors		
	Capital Reserve		10,000
		Project Budget	\$10,000
		2022 Subtotal	\$107,750
2023	Project Year		
C00712	Replace Door Access & Exterior Video Cameras		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00746	Purchase Aerial Photos from Niagara Region		
	Capital Reserve		5,000
		Project Budget	\$5,000
C00749	Replace Microphones and Audio System in Council Chambers		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00765	2023 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00766	2023 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01418	Virtual and PDC Server		
	Capital Reserve		28,000
		Project Budget	\$28,000
		2023 Subtotal	\$118,750
2024	Project Year		
C00860	2024 Corporate PC/Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00861	2024 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00862	Replace Engineering HP 5550 Printer		
	Capital Reserve		5,000
		Project Budget	\$5,000

Corporate Services

2024	Project Year		
C00867	Repalce Cameras in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00868	Replace Existing Firewall/Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00869	Replace Mail Spam Filter Appliance		
	Capital Reserve		5,500
		Project Budget	\$5,500
C00870	Corporate VPV - Host Server		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01419	Virtual and AD, Quickr and Finance Archive Server		
	Capital Reserve		20,000
		Project Budget	\$20,000
		2024 Subtotal	\$113,250
2025	Project Year		
C00947	2025 Corporate PC Printer Preplacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C00948	2025 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00949	Replace Building Scanner Records Management		
	Building Permit Surplus		15,000
		Project Budget	\$15,000
C00950	Aerial Ortho Imagery		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00951	Audio Video Rack - Council Chambers		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00952	Replace Financial System Printer		
	Capital Reserve		5,000
		Project Budget	\$5,000

Corporate Services

2025	Project Year		
C00953	Council Chambers Technology Improvements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C00954	Replace Financial SQL Server & Operating System & SQL		
	Capital Reserve		18,000
		Project Budget	\$18,000
C00955	Replace Financial Terminal Server		
	Capital Reserve		15,000
		Project Budget	\$15,000
C00956	Replace Security Server and Operating System		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00957	Replace Existing Firewall and Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01415	Laserfiche Replacement		
	Capital Reserve		18,000
		Project Budget	\$18,000
		2025 Subtotal	\$172,750
2026	Project Year		
C01089	2026 Corporate PC Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C01090	2026 Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01091	Replace Engineering Plotter		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01093	Council Technology and Communications Devices		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01094	Replace Laserfiche Server		
	Capital Reserve		18,000
		Project Budget	\$18,000

Corporate Services

2026	Project Year		
C01097	Replace Existing SQL Data and File Print Server		
	Capital Reserve		18,000
		Project Budget	\$18,000
C01100	Back-up SAN Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01137	Replace NAS Mass Corporate Data System		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2026 Subtotal	\$146,750
2027	Project Year		
C01338	2027 Corporate PC and Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750
C01339	Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01340	Network Server UPS Battery Backup and Surge Protection		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01341	Purchase Aerial Photos from Region/SWOOP		
	Capital Reserve		5,000
		Project Budget	\$5,000
C01342	Replace Microphones + Audio System in Council Chambers		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01343	Replace Firewall/Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01344	Replace Lotus Notes Mail / Database Server		
	Capital Reserve		18,000
		Project Budget	\$18,000
		2027 Subtotal	\$102,750
2028	Project Year		
C01420	Corporate Printer Replacement Program		
	Capital Reserve		48,750
		Project Budget	\$48,750

Corporate Services

2028	Project Year		
C01421	Network Equipment Upgrades and Enhancements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01422	Replace Door Access and Exterior Video Cameras		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01423	Council Chambers Technology Improvements		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01424	Replace Microphones and Audio System in Council Chambers		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01425	Replace Cameras and Monitors in Council Chambers		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01426	Replace Existing Firewall/Router		
	Capital Reserve		7,000
		Project Budget	\$7,000
C01427	Virtual and PDC Server		
	Capital Reserve		28,000
		Project Budget	\$28,000
		2028 Subtotal	\$137,750
	Corporate Services Grand Total		\$1,313,500

Fire & Emergency Services

2019	Project Year		
C00230	2019 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C00268	Rescue 4 (Heavy Rescue)		
	Capital Reserve		400,000
		Project Budget	\$400,000
C00466	2019 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		20,000
		Project Budget	\$20,000
C00468	Training Pick-up Replacement		
	Capital Reserve		50,000
		Project Budget	\$50,000

Fire & Emergency Services

2019	Project Year		
C01261	Station 5 Capital Repairs		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01262	Washer & Dryer - Protective Equipment		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01379	Auto Extrication Equipment Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
		2019 Subtotal	\$615,000
2020	Project Year		
C00250	2020 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00512	2020 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C00516	HVAC Replacement at Station 4		
		Capital Reserve	20,000
		Project Budget	\$20,000
C00715	Pumper 3 Replacement		
		Capital Reserve	500,000
		Project Budget	\$500,000
C01380	Fire Prevention Vehicle Replacemetrn (Car 4)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2020 Subtotal	\$605,000
2021	Project Year		
C00253	2021 Protective Equipment		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00478	2021 Miscellaneous Fire Fighting Equipment		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01381	SCBA Compressor and Fill Statiion Replacement		
		Capital Reserve	80,000
		Project Budget	\$80,000

Fire & Emergency Services

2021	Project Year		
		2021 Subtotal	\$115,000
2022	Project Year		
C00274	2022 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C00501	2022 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01382	Staff Vehicle Replacement (Car 2)		
	Capital Reserve		50,000
		Project Budget	\$50,000
		2022 Subtotal	\$85,000
2023	Project Year		
C00285	2023 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C00480	2023 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01383	Staff Vehicle Replacement (Car 1)		
	Capital Reserve		50,000
		Project Budget	\$50,000
		2023 Subtotal	\$85,000
2024	Project Year		
C00714	2024 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C00722	2024 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01384	Rescue 3 Replacement		
	Capital Reserve		400,000
		Project Budget	\$400,000
		2024 Subtotal	\$435,000

Fire & Emergency Services

2025	Project Year		
C00963	New Self Contained Breathing Aparatus (SCBA's)		
	Capital Reserve		650,000
		Project Budget	\$650,000
C01140	2025 Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01141	2025 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01142	HVAC Replacement Station #3		
	Capital Reserve		45,000
		Project Budget	\$45,000
		2025 Subtotal	\$730,000
2026	Project Year		
C01143	Ladder 3 Replacement		
	Capital Reserve		1,000,000
		Project Budget	\$1,000,000
C01144	Replace High Angle Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
C01145	2026 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01146	Miscellaneous Fire Fighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000
		2026 Subtotal	\$1,045,000
2027	Project Year		
C01263	Ladder 1 Replacement		
	Capital Reserve		1,000,000
		Project Budget	\$1,000,000
C01264	2027 Protective Equipment		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01265	Misc. Firefighting Equipment		
	Capital Reserve		10,000
		Project Budget	\$10,000

Fire & Emergency Services

2027	Project Year		
		2027 Subtotal	\$1,035,000
2028	Project Year		
C01385	Pumper 5 Replacement		
	Capital Reserve		500,000
		Project Budget	\$500,000
C01386	2018 Protective Equipment Replacement		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01387	2028 Miscellaneous Firefighting Equipment Replacement		
	Capital Reserve		10,000
		Project Budget	\$10,000
		2028 Subtotal	\$535,000
		Fire & Emergency Services Grand Total	\$5,285,000

PW Vehicles/Equipment

2019	Project Year		
C00311	Mini Van Montana (replaces 233)		
	Fleet Replacement		30,000
		Project Budget	\$30,000
C00363	Mini Van Montana (replaces 230)		
	Fleet Replacement		30,000
		Project Budget	\$30,000
C00457	Backhoe JCB (replaces 404)		
	Fleet Replacement		140,000
		Project Budget	\$140,000
C00506	2019 Miscellaneous Equipment		
	Fleet Replacement		8,000
		Project Budget	\$8,000
C00655	Kabota replaces W408		
	Fleet Replacement		70,000
		Project Budget	\$70,000
		2019 Subtotal	\$278,000
2020	Project Year		
C00555	5-Ton Truck Sterling (replaces W239)		
	Fleet Replacement		210,000
		Project Budget	\$210,000

PW Vehicles/Equipment

2020	Project Year		
C00556	2020 Miscellaneous Equipment		
	Fleet Replacement		8,000
	Project Budget		\$8,000
C00654	1-Ton Dump Truck replaces W242		
	Fleet Replacement		45,000
	Project Budget		\$45,000
C00694	1/2 Ton Pick-up (replaces W247)		
	Fleet Replacement		30,000
	Project Budget		\$30,000
C01477	All Wheel Drive Pick Up (replaces 234)		
	Fleet Replacement		30,000
	Project Budget		\$30,000
	2020 Subtotal		\$323,000
2021	Project Year		
C00505	Sidewalk Plow (replaces 405)		
	Fleet Replacement		110,000
	Project Budget		\$110,000
C00653	1/2 Ton Pick-up replaces W236		
	Fleet Replacement		30,000
	Project Budget		\$30,000
C00662	2021 Miscellaneous Equipment		
	Fleet Replacement		8,000
	Project Budget		\$8,000
C00817	5 Ton Truck International (replaces 238)		
	Fleet Replacement		225,000
	Project Budget		\$225,000
	2021 Subtotal		\$373,000
2022	Project Year		
C00455	1-Ton 4x4 c/w Plow (replaces W241)		
	Fleet Replacement		50,000
	Project Budget		\$50,000
C00458	Cube Van (replaces W237)		
	Fleet Replacement		70,000
	Project Budget		\$70,000
C00459	Mini Ford Pick-up -(replaces 240)		
	Fleet Replacement		25,000
	Project Budget		\$25,000

PW Vehicles/Equipment

2022	Project Year		
C00633	2022 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00657	1/2 Ton Pic-up (replaces W245)		
		Fleet Replacement	30,000
		Project Budget	\$30,000
C01478	Tand Truck International (replaces 239)		
		Fleet Replacement	200,000
		Project Budget	\$200,000
		2022 Subtotal	\$383,000
2023	Project Year		
C00656	1-Ton Dump Truck (replaces W228)		
		Fleet Replacement	70,000
		Project Budget	\$70,000
C00689	Trackless c/w Plow		
		Fleet Replacement	120,000
		Project Budget	\$120,000
C00693	2023 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C00784	GMC Crew Cab Pick-up (replaces 223)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01479	John Deere Grass Cutter (replaces 418)		
		Fleet Replacement	75,000
		Project Budget	\$75,000
		2023 Subtotal	\$323,000
2024	Project Year		
C00818	2024 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C01480	5 Ton Truck International (replaces 244)		
		Fleet Replacement	235,000
		Project Budget	\$235,000
C01481	Water Super Pick Up Truck (replaces 253)		
		Fleet Replacement	50,000
		Project Budget	\$50,000

PW Vehicles/Equipment

2024	Project Year		
		2024 Subtotal	\$293,000
2025	Project Year		
C01152	Wheeled Excavator		
		Fleet Replacement	350,000
		Project Budget	\$350,000
C01153	2025 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C01482	5 Ton Dump Truck (replaces 253)		
		Fleet Replacement	240,000
		Project Budget	\$240,000
		2025 Subtotal	\$598,000
2026	Project Year		
C01148	Backhoe (Replaces 2016 Addition)		
		Fleet Replacement	225,000
		Project Budget	\$225,000
C01149	Plow Truck 5 Ton 4 Wheel Drive (Replaces 2016 Addition)		
		Fleet Replacement	250,000
		Project Budget	\$250,000
C01151	2026 Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
C01483	Survey Vehicle (replaces 227)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
		2026 Subtotal	\$528,000
2027	Project Year		
C01484	Tandem Dump Truck (replaces 249)		
		Fleet Replacement	250,000
		Project Budget	\$250,000
C01485	Grader		
		Fleet Replacement	350,000
		Project Budget	\$350,000
C01486	Miscellaneous Equipment		
		Fleet Replacement	8,000
		Project Budget	\$8,000
		2027 Subtotal	\$608,000

PW Vehicles/Equipment

2028	Project Year		
C01150	Trackless c/w plow (Replaces 2016 Addition)		
	Fleet Replacement		140,000
		Project Budget	\$140,000
C01487	5 Ton Dump Truck		
	Fleet Replacement		260,000
		Project Budget	\$260,000
C01488	Miscellaneous Equipment		
	Fleet Replacement		8,000
		Project Budget	\$8,000
C01489	Mini Van Montana (replaces 233)		
	Fleet Replacement		45,000
		Project Budget	\$45,000
C01490	Grass Tractor (ftrom 2019 Replacement)		
	Fleet Replacement		80,000
		Project Budget	\$80,000
		2028 Subtotal	\$533,000
	PW Vehicles/Equipment Grand Total		\$4,240,000

Roads Department

2019	Project Year		
C00182	Line 1 Road - 0.19km West of Concession 2 - Culvert Improvements		
	Capital Reserve		11,547
	OCIF		478,453
		Project Budget	\$490,000
C00350	Four Mile Creek Road - (Hunter to Wall) - Road Resurfacing		
	Capital Reserve		60,223
	Federal Gas Tax		248,513
		Project Budget	\$308,736
C00447	Queenston Road - Townline to Airport - Road Construction		
	DC: Roads, Sidewalks & Lights		140,400
	Capital Reserve		474,342
	Grants & Other		340,013
	OCIF		195,245
	Federal Gas Tax		50,000
		Project Budget	\$1,200,000

Roads Department

2019	Project Year		
C00452	Engineering Work for Queenston Road - Airport to Niagara Stone Road		
	DC: Roads, Sidewalks & Lights	20,000	
	Capital Reserve	40,000	
	Project Budget	\$60,000	
C00494	Concession 6 Road - Niagara Stone Road to Line 2 - Road Construction		
	Federal Gas Tax	147,400	
	OCIF	122,600	
	DC: Roads, Sidewalks & Lights	1,230,000	
	Project Budget	\$1,500,000	
C00495	Chataqua Area - Circle Street - Road Resurfacing		
	Capital Reserve	265,000	
	Project Budget	\$265,000	
C00496	Guard Rail Installation TBD		
	Capital Reserve	60,000	
	Project Budget	\$60,000	
C00499	Engineering Work for Line 1 Road - Concession 6 to Four Mile Creek		
	Capital Reserve	38,000	
	DC: Roads, Sidewalks & Lights	62,000	
	Project Budget	\$100,000	
C00617	Sidewalk Installation - York Road - FMCR to Concession 3 Road		
	Capital Reserve	80,000	
	Project Budget	\$80,000	
C00620	St. David's Pool Trail - York to Cannery Subdivision		
	Capital Reserve	50,000	
	Project Budget	\$50,000	
C00710	Engineering Work for Dorchester and Gage - Culvert Improvements		
	Capital Reserve	30,000	
	Project Budget	\$30,000	
C00720	Line 1 Road - 0.01 East of Townline Road - Culvert Improvements		
	Capital Reserve	40,000	
	Project Budget	\$40,000	
C00721	Concession 6 Road - 0.23 South of Line 2 - Culvert Improvements		
	Capital Reserve	40,000	
	Project Budget	\$40,000	
C01088	Sidewalk Installation - Concession 6 Road - Niagara Stone Road to North		
	Capital Reserve	50,000	
	Project Budget	\$50,000	

Roads Department

2019	Project Year		
C01324	Traffic Count Station		
		Capital Reserve	7,500
		Project Budget	\$7,500
C01455	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01456	Engineering - Four Mile Creek Road - Wall to Lakeshore		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01521	Gate St- Anne to John		
		Capital Reserve	175,000
		Project Budget	\$175,000
C01522	Anne St- Regent to Victoria (0.5) to Gate		
		DC: Roads, Sidewalks & Lights	117,000
		Capital Reserve	183,000
		Project Budget	\$300,000
C01523	Anne St- Gate to Simcoe to Mississauga		
		Capital Reserve	18,300
		DC: Roads, Sidewalks & Lights	11,700
		Project Budget	\$30,000
C01536	Additional for C00244: Byron Street		
		Wastewater Capital Improvements	45,000
		Capital Reserve	430,000
		Parking Revenue	150,000
		Project Budget	\$625,000
		2019 Subtotal	\$5,481,236
2020	Project Year		
C00356	Four Mile Creek Road - (Wall to Lakeshore) - Road Resurfacing		
		Capital Reserve	230,400
		Project Budget	\$230,400
C00360	Engineering Paxton Lane - York to New Development		
		DC: Roads, Sidewalks & Lights	8,750
		Capital Reserve	8,750
		Project Budget	\$17,500
C00492	Line 4 Road - Bridge #2115 0.13km West of Concession 6 - Culvert Improvements		
		Capital Reserve	119,000
		Project Budget	\$119,000

Roads Department

2020	Project Year		
C00493	Queenston Road - Airport to Niagara Stone Road - Road Construction		
	Capital Reserve		792,500
	Grants & Other		183,050
	DC: Roads, Sidewalks & Lights		224,450
	Project Budget		\$1,200,000
C00546	Line 1 Road - Concession 6 - Four Mile Creek - Road Construction		
	Capital Reserve		314,087
	Federal Gas Tax		445,913
	DC: Roads, Sidewalks & Lights		1,240,000
	Project Budget		\$2,000,000
C00548	Chautauqua Area - Road Resurfacing		
	Capital Reserve		225,000
	Project Budget		\$225,000
C00550	Guard Rail Installation TBD		
	Capital Reserve		60,000
	Project Budget		\$60,000
C00551	Concession 6 Road - Line1 to Line 2 - Engineering		
	Capital Reserve		13,125
	DC: Roads, Sidewalks & Lights		49,375
	Project Budget		\$62,500
C00626	Sidewalk Installation - Mississauga Street - Johnson - Gage		
	Capital Reserve		45,000
	Project Budget		\$45,000
C00711	Dorchester@Gage Culv. Replacement (One Mile Creek Watershed Plan)		
	Capital Reserve		200,000
	Project Budget		\$200,000
C01092	Sidewalk Installation - Lorraine Street - FMCR to East		
	Capital Reserve		14,000
	Project Budget		\$14,000
C01120	Sidewalk Installation: Four Mile Creek Road - North of York to Cannery Subdivision		
	Capital Reserve		60,000
	Project Budget		\$60,000
C01457	Crack Sealing		
	Capital Reserve		50,000
	Project Budget		\$50,000

Roads Department

2020	Project Year		
C01526	Butler Street Engineering & Design		
	Capital Reserve		10,000
	Project Budget		\$10,000
C01527	Anne Street Road Construction - Gate to Simcoe to Mississauga		
	Capital Reserve		360,000
	Project Budget		\$360,000
	2020 Subtotal		\$4,653,400
2021	Project Year		
C00399	Paxton Lane - York to New Development - Road Construction		
	Capital Reserve		25,000
	Federal Gas Tax		150,000
	DC: Roads, Sidewalks & Lights		175,000
	Project Budget		\$350,000
C00543	Line 4 Road - Bridge #2112 (0.43 East of Con. 3 Road) Bridge Improvements		
	Capital Reserve		20,000
	Project Budget		\$20,000
C00552	Engineering for Green Street - Flynn to Niagara		
	Capital Reserve		12,900
	DC: Roads, Sidewalks & Lights		17,100
	Project Budget		\$30,000
C00658	Sidewalk Installation - Mississauga Street - Gage to Centre		
	Capital Reserve		45,000
	Project Budget		\$45,000
C00726	Concession 6 Road - Line 1 to 2 - Road Construction		
	DC: Roads, Sidewalks & Lights		987,500
	Capital Reserve		262,500
	Project Budget		\$1,250,000
C00729	Johnson Street - Dorchester to Gate - Road Resurfacing		
	Federal Gas Tax		100,000
	Capital Reserve		20,000
	Project Budget		\$120,000
C00730	Simcoe Street - John to Anne - Road Resurfacing		
	Capital Reserve		25,000
	Project Budget		\$25,000
C00731	Gate Street - Mary to William - Road Resurfacing		
	Capital Reserve		25,000
	Project Budget		\$25,000

Roads Department

2021	Project Year		
C00732	Townline Road - Line 1 to Lakeshore Road		
		DC: Roads, Sidewalks & Lights	45,000
		Capital Reserve	39,087
		Federal Gas Tax	95,913
		Project Budget	\$180,000
C00733	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00752	Engineering Work for Queenston Street - Dumfries to Clarence		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01095	Line 2 Road - Concession 6 to Niagara Stone Road		
		Federal Gas Tax	100,000
		Capital Reserve	10,000
		Project Budget	\$110,000
C01096	Sidewalk Installation - Queenston Street - Niagara River Parkway to N.S. Bridge		
		Capital Reserve	23,000
		Project Budget	\$23,000
C01325	Radar Speed Board (Replacement)		
		Capital Reserve	6,000
		Project Budget	\$6,000
C01458	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01528	Budget Street Construction (Cul-de-sac)		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2021 Subtotal	\$2,384,000
2022	Project Year		
C00500	Engineering for Partition and Kent Streets - Niagara Parkway to Queenston		
		Capital Reserve	40,000
		Project Budget	\$40,000
C00661	Sidewalk Installation - Taylor Road - Glendale to South		
		Capital Reserve	51,000
		Project Budget	\$51,000

Roads Department

2022	Project Year		
C00727	Green Street - Flynn to Niagara - Road Construction		
		DC: Roads, Sidewalks & Lights	285,000
		Capital Reserve	67,600
		Federal Gas Tax	147,400
		Project Budget	\$500,000
C00754	Queenston Street - Dumfries to Clarence - Road Construction		
		Federal Gas Tax	298,513
		Capital Reserve	61,487
		Project Budget	\$360,000
C00756	Niven Road - Lakeshore Road to Village Road Road Resurfacing		
		Capital Reserve	190,000
		Project Budget	\$190,000
C00757	Wellington Street - Picton to Castlereagh Road Resurfacing		
		Capital Reserve	70,000
		Project Budget	\$70,000
C00758	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00761	Engineering - Flynn Street - Rye to Charlotte		
		DC: Roads, Sidewalks & Lights	11,600
		Capital Reserve	28,400
		Project Budget	\$40,000
C01098	Line 1 Road - Concession 7 to Townline (Grantham) Road Resurfacing		
		DC: Roads, Sidewalks & Lights	108,800
		Capital Reserve	61,200
		Project Budget	\$170,000
C01099	Ball Street - Ricardo to Delatre to Lockhart R/A Road Resurfacing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01101	Mississauga Street - Queen to Johnson to Gage to Centre to Wm. to Mary Road Resurfacing		
		Capital Reserve	250,000
		Project Budget	\$250,000
C01102	Gate Street - Anne to John to Mary Road Resurfacing		
		Capital Reserve	30,000
		Project Budget	\$30,000

Roads Department

2022	Project Year		
C01103	Warner Road - Tanbark to Concession 5 to QEW Road Resurfacing (Cold Mix)		
	Capital Reserve		400,000
	Project Budget		\$400,000
C01104	Sidewalk Installlation - Nassau Street - Queen to Johnson		
	Capital Reserve		20,000
	Project Budget		\$20,000
C01122	Niagara Boulevard Study-Design (@ One mile Creek - Watershed Plan)		
	Capital Reserve		30,000
	Project Budget		\$30,000
C01459	Crack Sealing		
	Capital Reserve		50,000
	Project Budget		\$50,000
	2022 Subtotal		\$2,311,000
2023	Project Year		
C00547	Partition and Kent Streets - Niagara Parkway to Queenston - Road Construction		
	Capital Reserve		54,087
	Federal Gas Tax		445,913
	Project Budget		\$500,000
C00688	Road Resurfacing - Line 8 - Niagara Parkway to Concession 1		
	Capital Reserve		150,000
	Project Budget		\$150,000
C00703	Road Resurfacing - Concession 6 - York Road to Niagara Falls Border		
	Capital Reserve		190,000
	Project Budget		\$190,000
C00728	Road Resurfacing - King Street - (Queen to Johnson)		
	Capital Reserve		60,000
	Project Budget		\$60,000
C00734	Sidewalk Installation - Mississauga St - Centre to Mary		
	Capital Reserve		45,000
	Project Budget		\$45,000
C00753	Niagara Blvd. - Culvert Improvements		
	Capital Reserve		300,000
	Project Budget		\$300,000
C00760	Concession Road 1 - Line 9 to Line 8 Road Resurfacing		
	Capital Reserve		140,000
	Project Budget		\$140,000

Roads Department

2023	Project Year		
C00762	Weatherstone Court - Charlotte to End Road Resurfacing		
	Capital Reserve		40,000
	Project Budget		\$40,000
C00763	Guard Rail Installation TBD		
	Capital Reserve		60,000
	Project Budget		\$60,000
C00764	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
	Capital Reserve		25,000
	Project Budget		\$25,000
C00783	Engineering for Wellington St. - Picton to Byron		
	Capital Reserve		15,000
	Project Budget		\$15,000
C00871	Road Construction - Flynn Street - Rye to Charlotte		
	DC: Roads, Sidewalks & Lights		116,000
	Capital Reserve		284,000
	Project Budget		\$400,000
C01105	Warner Road - Concession 6 to Dead End East (Coldmix)		
	Capital Reserve		240,000
	Project Budget		\$240,000
C01106	Nassau Street - William to North and South		
	Capital Reserve		31,000
	Project Budget		\$31,000
C01460	Crack Sealing		
	Capital Reserve		50,000
	Project Budget		\$50,000
	2023 Subtotal		\$2,246,000
2024	Project Year		
C00659	Engineering for Firelane 11A - Bridge No. 4 Replacement		
	Capital Reserve		50,000
	Project Budget		\$50,000
C00755	Clarence Street - Queenston Street to Niagara River Parkway Road Construction		
	Federal Gas Tax		248,513
	Capital Reserve		51,487
	Project Budget		\$300,000
C00759	Line 7 Road - 0.78 km East of Four Mile Creek - Culvert Improvements		
	Capital Reserve		132,000
	Project Budget		\$132,000

Roads Department

2024	Project Year		
C00873	Road Construction - Wellington St - (Picton to Byron)		
		Capital Reserve	150,000
		Project Budget	\$150,000
C00875	Guard Rail Installation TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C00876	Sidewalk Installation - Willaim St - Nassau to Circle		
		Capital Reserve	37,000
		Project Budget	\$37,000
C00877	Road Resurfacing - Henegan and Walker Road		
		Capital Reserve	160,000
		Project Budget	\$160,000
C00878	Road Resurfacing - Line 8 Road - Concession 2 to Four Mile Creek Road		
		Capital Reserve	52,600
		Federal Gas Tax	197,400
		Project Budget	\$250,000
C00879	Road Resurfacing - Line 8 Road - Concession 1 to Concession 2		
		Capital Reserve	170,000
		Project Budget	\$170,000
C00880	Road Resurfacing - Newark - Johnson to Queen		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00881	Road Resurfacing - Glendale Ave. East - Glendale to Dead End		
		Capital Reserve	75,000
		Project Budget	\$75,000
C00882	Engineering for Walnut Street - Queenston Street to Princess Street		
		Capital Reserve	15,000
		Project Budget	\$15,000
C00883	Engineering for Princess Street - Maple North to Dead End		
		Capital Reserve	25,000
		Project Budget	\$25,000
C00884	Engineering for Gage Street - Mississagua to Dorchester		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01107	Townline (Grantham) Road - Line 1 to Line 2 to Scott		
		Capital Reserve	225,000
		Project Budget	\$225,000

Roads Department

2024	Project Year		
C01109	Centre Street - Gate to Victoria to Regent Road Resurfacing		
	Capital Reserve		80,000
		Project Budget	\$80,000
C01110	Warner Road - Concession 6 to QEW to Dead End North Road Resurfacing (Cold Mix)		
	Capital Reserve		350,000
		Project Budget	\$350,000
C01111	Sidewalk Installation - Gage Street - King to Regent		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01326	Traffic Count Station		
	Capital Reserve		7,500
		Project Budget	\$7,500
C01463	Crack Sealing		
	Capital Reserve		50,000
		Project Budget	\$50,000
		2024 Subtotal	\$2,221,500
2025	Project Year		
C00660	Culvert Improvement for Firelane 11A Bridge No. 4		
	Capital Reserve		460,000
		Project Budget	\$460,000
C01112	Walnut Street - Queenston to Princess Street Road Construction		
	Capital Reserve		100,000
		Project Budget	\$100,000
C01113	Princess Street - Maple to Walnut to North to Dead End Road Construction		
	Capital Reserve		150,000
		Project Budget	\$150,000
C01114	Gage Street - Simcoe to Mississauga to Butler to Dorchester Road Construction		
	Federal Gas Tax		298,513
	Capital Reserve		81,487
		Project Budget	\$380,000
C01116	Townline (Grantham) Road - Scott to Line 3 to Carlton		
	Capital Reserve		220,000
		Project Budget	\$220,000

Roads Department

2025	Project Year		
C01117	Mary Street - Mississauga to Simcoe to Gate to Victoria to Regent to King Resurfacing		
		Capital Reserve	52,600
		Federal Gas Tax	147,400
		Project Budget	\$200,000
C01118	Queen's Parade - Wellington to John East Road Resurfacing		
		Capital Reserve	360,000
		Project Budget	\$360,000
C01119	Eastchester Avenue - Stewart to Niagara Stone Road Resurfacing (Cold Mix)		
		Capital Reserve	100,000
		Project Budget	\$100,000
C01121	Engineering Work for Regent Street - Centre to William to Mary to John to Anne (Developer Cost Share)		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01125	Guard Rail Installation - TBD		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01327	Traffic Count Station		
		Capital Reserve	7,500
		Project Budget	\$7,500
C01464	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01529	Cross Street Road Construction - Stewart to East		
		Capital Reserve	75,000
		Project Budget	\$75,000
		2025 Subtotal	\$2,192,500
2026	Project Year		
C01212	Regent Street Construction - William to Mary to John to Anne		
		Capital Reserve	600,000
		Project Budget	\$600,000
C01213	Townline (Grantham) Road - Lakeshore to North End		
		Capital Reserve	190,000
		Project Budget	\$190,000

Roads Department

2026	Project Year		
C01214	McNab Road - Lakeshore to North End		
		Federal Gas Tax	445,913
		Capital Reserve	59,087
		Project Budget	\$505,000
C01215	Engineering - King Street - Mary to William to Centre to Gage to Johnson		
		Capital Reserve	80,000
		Project Budget	\$80,000
C01328	Radar Speed Board (Replacement)		
		Capital Reserve	7,500
		Project Budget	\$7,500
C01465	Sidewalk Installation - Wellington Street - Byron to Queen's Parade		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01466	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
		2026 Subtotal	\$1,452,500
2027	Project Year		
C01329	Radar Speed Board (Replacement)		
		Capital Reserve	6,000
		Project Budget	\$6,000
C01467	Road Resurfacing - Irvine Road - Lakeshore to North End		
		Capital Reserve	430,000
		Project Budget	\$430,000
C01468	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000
C01530	King Street Road Construction		
		Capital Reserve	354,087
		Federal Gas Tax	445,913
		Project Budget	\$800,000
		2027 Subtotal	\$1,286,000
2028	Project Year		
C01469	Crack Sealing		
		Capital Reserve	50,000
		Project Budget	\$50,000

Roads Department

2028	Project Year		
C01531	Butler Street Road Construction - Mary to William		
	Capital Reserve		200,000
		Project Budget	\$200,000
C01532	Butler Street Road Construction - Queen to Johnson to Dead End		
	Capital Reserve		260,000
		Project Budget	\$260,000
C01533	Line 3 Road Resurfacing - Concession 6 to Four Mile Creek Road		
	Capital Reserve		54,087
	Federal Gas Tax		445,913
		Project Budget	\$500,000
C01534	Line 3 Road Resurfacing - Four Mile Creek Road to Concession 4		
	Capital Reserve		150,000
		Project Budget	\$150,000
		2028 Subtotal	\$1,160,000
	Roads Department Grand Total		\$25,388,136

Parking Operations

2019	Project Year		
C00475	Queens Royal Park Lot Resurfacing		
	Parking Revenue		80,000
		Project Budget	\$80,000
C01462	Pay & Display Machines		
	Parking Revenue		40,000
		Project Budget	\$40,000
		2019 Subtotal	\$120,000
2020	Project Year		
C00526	Coin Sorter		
	Parking Revenue		10,000
		Project Budget	\$10,000
C00527	Nelson Street Lot Resurfacing		
	Parking Revenue		60,000
		Project Budget	\$60,000
		2020 Subtotal	\$70,000
2021	Project Year		
C00474	Parking Vehicle Replacement		
	Parking Revenue		35,000
		Project Budget	\$35,000
		2021 Subtotal	\$35,000

Parking Operations

2024	Project Year		
C00540	Handheld Ticketers (4 Units)		
		Parking Revenue	35,000
		Project Budget	\$35,000
C00853	Regent Street Lot Resurfacing		
		Parking Revenue	15,000
		Project Budget	\$15,000
		2024 Subtotal	\$50,000
2026	Project Year		
C00224	Pay & Display Machine Replacements		
		Parking Revenue	650,000
		Project Budget	\$650,000
		2026 Subtotal	\$650,000
		Parking Operations Grand Total	\$925,000

Transit

2019	Project Year		
C01242	AODA Compliant Pads at Bus Stops, Ph.4		
		Ontario Disabilities Act	12,500
		Project Budget	\$12,500
C01243	Benches, Shelters, Garbage Cans, Signs		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2019 Subtotal	\$27,500
2020	Project Year		
C01244	Electronic Fare Boxes		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01245	Benches, Shelters, Garbage Cans		
		Capital Reserve	15,000
		Project Budget	\$15,000
		2020 Subtotal	\$25,000
2021	Project Year		
C01246	AODA Compliant Pads at Bus Stops Ph. 6 (Pending)		
		Ontario Disabilities Act	5,000
		Project Budget	\$5,000

2021	Project Year		
C01247	Benches, Shelters, Garbage Cans, Signs		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2021 Subtotal	\$20,000
2022	Project Year		
C01248	Benches, Shelters, Garbage Cans, Signs		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2022 Subtotal	\$15,000
2023	Project Year		
C01133	Electronic Annunciator Boards		
	Ontario Disabilities Act		15,000
		Project Budget	\$15,000
C01134	Replacement Bike Racks		
	Capital Reserve		5,000
		Project Budget	\$5,000
C01249	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01250	AODA Compliant Pads at Bus Stops		
	Ontario Disabilities Act		5,000
		Project Budget	\$5,000
		2023 Subtotal	\$40,000
2024	Project Year		
C01251	POS System for Fare Cards (3 locations)		
	Capital Reserve		12,000
		Project Budget	\$12,000
C01252	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2024 Subtotal	\$27,000
2025	Project Year		
C01253	Electronic Fare Boxes		
	Capital Reserve		10,000
		Project Budget	\$10,000

Transit

2025	Project Year		
C01254	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01255	AODA Compliant Pads at Bus Stops		
	Ontario Disabilities Act		5,000
		Project Budget	\$5,000
		2025 Subtotal	\$30,000
2026	Project Year		
C01256	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2026 Subtotal	\$15,000
2027	Project Year		
C01257	Annunciator Boards		
	Ontario Disabilities Act		15,000
		Project Budget	\$15,000
C01258	AODA Compliant Pads at Bus Stops		
	Ontario Disabilities Act		5,000
		Project Budget	\$5,000
C01259	Benches, Shelters, Garbage Cans		
	Capital Reserve		15,000
		Project Budget	\$15,000
		2027 Subtotal	\$35,000
		Transit Grand Total	\$234,500

Building Services

2022	Project Year		
C00467	Building Services Vehicle		
	Building Services Equipment		35,000
		Project Budget	\$35,000
		2022 Subtotal	\$35,000
2023	Project Year		
C00471	Building Services Vehicle		
	Building Services Equipment		35,000
		Project Budget	\$35,000
		2023 Subtotal	\$35,000

Building Services

2027	Project Year		
C01374	Building Services Vehicle		
		Building Services Equipment	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$40,000
		Building Services Grand Total	\$110,000

By-Law Enforcement

2021	Project Year		
C00497	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	35,000
		Project Budget	\$35,000
		2021 Subtotal	\$35,000

2028	Project Year		
C01375	By-Law Enforcement Vehicle		
		By-Law Vehicle & Equipment	40,000
		Project Budget	\$40,000
		2028 Subtotal	\$40,000
		By-Law Enforcement Grand Total	\$75,000

Parks, Recreation & Facilities

2019	Project Year		
C00384	Community Centre Scrubber Replacement		
		Capital Reserve	12,000
		Project Budget	\$12,000
C00804	Niagara-on-the-Green Playground Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
C00968	Cannery Park Development		
		DC: Parkland & Recreation	80,000
		Project Budget	\$80,000
C00987	Centennial Arena Rubber Floor Replacement		
		Capital Reserve	30,000
		Project Budget	\$30,000
C00988	Centennial Arena HWT Replacement		
		Capital Reserve	7,000
		Project Budget	\$7,000

Parks, Recreation & Facilities

2019	Project Year		
C00996	Court House Washroom Renovations		
	Capital Reserve		30,000
		Project Budget	\$30,000
C00997	Memoral Park Soccer Field Light Replacement		
	Park Dedication		20,000
		Project Budget	\$20,000
C00998	Simcoe Park Raised Flower Beds		
	Park Dedication		20,000
		Project Budget	\$20,000
C01031	Pumphouse HVAC Replacement		
	Capital Reserve		40,000
		Project Budget	\$40,000
C01187	Queenston Library - Paint Interior and Refinish Floor		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01228	St. David's Pool Construction		
	Grants & Other		1,666,660
	Donations		833,340
		Project Budget	\$2,500,000
C01298	Pumphouse Front Door Replacement		
	Capital Reserve		12,000
		Project Budget	\$12,000
C01304	Niagara Lakeshore Cemetery Paving-Ph. 2		
	Capital Reserve		79,100
		Project Budget	\$79,100
C01308	Community Centre Table Replacement		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01312	Community Centre Amenties		
	Capital Reserve		8,500
		Project Budget	\$8,500
C01345	Dock Area Enhancements		
	Capital Reserve		40,000
		Project Budget	\$40,000
		2019 Subtotal	\$3,003,600

Parks, Recreation & Facilities

2020	Project Year		
C00454	MCU Arena Board Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00984	Niagara-on-the-Green North Park Development		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00999	Court House Window Repairs Phase 1		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01000	Library Roof Replacement		
		Capital Reserve	70,000
		Project Budget	\$70,000
C01001	Niagara Pool Filter Replacement		
		Park Dedication	20,000
		Project Budget	\$20,000
C01003	Virgil Sportspark Soccer Field/Parking Lot Lights		
		Park Dedication	60,000
		Project Budget	\$60,000
C01005	Market Street Washrooms Roof Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01006	Simcoe Park Pavers		
		Capital Reserve	130,000
		Project Budget	\$130,000
C01190	Memorial Tennis Court Expansion		
		DC: Parkland & Recreation	85,000
		Donations	40,000
		Project Budget	\$125,000
C01191	Christmas Display - Replacement Phase 1		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01394	Parking Lot- Rye Heritage Park		
		DC: Parkland & Recreation	40,000
		Project Budget	\$40,000
		2020 Subtotal	\$640,000

Parks, Recreation & Facilities

2021	Project Year		
C00415	Niagara-on-the-Green Community Park		
		DC: Parkland & Recreation	54,375
		Park Dedication	320,625
		Project Budget	\$375,000
C01007	Community Centre Lawn Bowling Carpet Replacement		
		Capital Reserve	125,000
		Project Budget	\$125,000
C01008	Court House Window Repairs Phase 2		
		Capital Reserve	35,000
		Project Budget	\$35,000
C01009	Court House Door Hardware Replacement		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01011	Market Street Washroom HVAC Replacement		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01012	Market Street Washroom Renovations		
		Capital Reserve	30,000
		Project Budget	\$30,000
C01192	Christmas Display - Replacement Phase 2		
		Capital Reserve	40,000
		Project Budget	\$40,000
C01313	Community Centre Kitchen-New Cooler Compressors		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01314	Community Centre Appliance Replacement		
		Capital Reserve	5,000
		Project Budget	\$5,000
C01315	Community Centre Chair Replacement		
		Capital Reserve	25,000
		Project Budget	\$25,000
C01346	Community Centre Auditorium Door Replacement		
		Capital Reserve	10,000
		Project Budget	\$10,000
C01347	Community Centre Amenities		
		Capital Reserve	5,000
		Project Budget	\$5,000

Parks, Recreation & Facilities

2021	Project Year		
C01395	Glendale Storage Building		
		DC: Parkland & Recreation	150,000
		Project Budget	\$150,000
		2021 Subtotal	\$855,000
2022	Project Year		
C00421	Alumazorb Ceiling Replacement		
		Capital Reserve	50,000
		Project Budget	\$50,000
C00431	Community Centre Fitness Equipment Replacement		
		Capital Reserve	20,000
		Project Budget	\$20,000
C01013	Memorial Park Pavillion Shingles Replacement		
		Park Dedication	17,000
		Project Budget	\$17,000
C01015	St. Davids Pool Replacement of Flat Roof		
		Park Dedication	20,000
		Project Budget	\$20,000
C01016	Virgil Sportpark Tennis Court Light Replacement		
		Park Dedication	5,000
		Project Budget	\$5,000
C01017	Main Administration Building Elevator Replacement		
		Capital Reserve	60,000
		Project Budget	\$60,000
C01018	Garrison Village Playground Replacement		
		Park Dedication	90,000
		Project Budget	\$90,000
C01194	Community Centre - Track & Fitness Floor Repaint		
		Capital Reserve	15,000
		Project Budget	\$15,000
C01316	Community Centre Auditorium Floor Sanding/Waxing		
		Capital Reserve	8,000
		Project Budget	\$8,000
C01396	Cemetary Expansion- Phase 6		
		DC: Parkland & Recreation	100,000
		Project Budget	\$100,000
		2022 Subtotal	\$385,000

Parks, Recreation & Facilities

2023	Project Year		
C00433	Centennial Arena Compressor Replacement		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01019	Centennial Arena Roof Replacement		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01020	Meridian Credit Union Arena Condensor Replacement		
	Capital Reserve		50,000
		Project Budget	\$50,000
C01021	Meridian Credit Union Arena Chiller Replacement		
	Capital Reserve		50,000
		Project Budget	\$50,000
C01022	Meridian Credit Union Arena Light Replacement		
	Capital Reserve		40,000
		Project Budget	\$40,000
C01023	Meridian Credit Union Arena Boiler Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01024	Meridian Credit Union Arena Compressor Replacement - 50 HP x 2		
	Capital Reserve		120,000
		Project Budget	\$120,000
C01025	Meridian Credit Union Arena Olympia Room Boiler Replacement		
	Capital Reserve		20,000
		Project Budget	\$20,000
C01193	Resurface Memorial Tennis Courts		
	Capital Reserve		50,000
		Project Budget	\$50,000
C01317	MCU Arena Dehumidification Replacement		
	Capital Reserve		80,000
		Project Budget	\$80,000
		2023 Subtotal	\$550,000
2024	Project Year		
C01026	Library Exit Doors		
	Capital Reserve		17,000
		Project Budget	\$17,000

Parks, Recreation & Facilities

2024	Project Year		
C01027	Queen's Royal Park Washroom Roof Replacement		
	Park Dedication		20,000
		Project Budget	\$20,000
C01028	Main Administration Building Exterior Door Replacement		
	Capital Reserve		25,000
		Project Budget	\$25,000
C01029	Simcoe Park Playground Equipment		
	Park Dedication		95,000
		Project Budget	\$95,000
C01032	Pumphouse Washroom Replacement		
	Capital Reserve		15,000
		Project Budget	\$15,000
C01397	Niagara on the Green- Skatepark		
	DC: Parkland & Recreation		150,000
		Project Budget	\$150,000
		2024 Subtotal	\$322,000
2025	Project Year		
C01033	Centennial Arena Compressor Replacement		
	Capital Reserve		60,000
		Project Budget	\$60,000
C01035	Meridian Credit Union Arena Roof Replacement		
	Capital Reserve		80,000
		Project Budget	\$80,000
C01036	Queen's Royal Park Washroom Renovations		
	Park Dedication		15,000
		Project Budget	\$15,000
C01037	Virgil Sportspark Pavilion & VBA Building Shingles Replacement		
	Park Dedication		24,000
		Project Budget	\$24,000
C01038	Memorial Park Playground Replacement		
	Park Dedication		95,000
		Project Budget	\$95,000
C01195	Chautauqua Playground Replacement		
	Park Dedication		50,000
		Project Budget	\$50,000

Parks, Recreation & Facilities

2025	Project Year		
C01196	Meridian Credit Union Arena - Floor replacement		
	Capital Reserve		75,000
		Project Budget	\$75,000
C01199	Community Centre - Auditorium Floor Replacement		
	Capital Reserve		100,000
		Project Budget	\$100,000
		2025 Subtotal	\$499,000
2026	Project Year		
C01197	Community Centre - Hot Water Tank		
	Capital Reserve		9,000
		Project Budget	\$9,000
C01198	Community Centre - HVAC Replacement		
	Capital Reserve		150,000
		Project Budget	\$150,000
		2026 Subtotal	\$159,000
		Parks, Recreation & Facilities Grand Total	\$6,413,600

P & R Vehicles/Equipment

2019	Project Year		
C00463	1-Ton with Dump (replaces P516)		
	Fleet Replacement		50,000
		Project Budget	\$50,000
C00464	Van (replaces P515)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C00509	Purchase a Tractor (replaces P555)		
	Fleet Replacement		100,000
		Project Budget	\$100,000
C01268	Mower (replaces P574)		
	Capital Reserve		45,000
		Project Budget	\$45,000
		2019 Subtotal	\$235,000
2020	Project Year		
C00386	3/4 Ton 4x4 (replaces P518) with Dump Trailer (replaces P595)		
	Fleet Replacement		45,000
		Project Budget	\$45,000

P & R Vehicles/Equipment

2020	Project Year		
C00405	3/4 Ton Truck (replaces P517)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C01157	Mower (replaces P577)		
	Fleet Replacement		25,000
		Project Budget	\$25,000
		2020 Subtotal	\$110,000
2021	Project Year		
C00807	4 X 4 Truck (to replace P510)		
	Fleet Replacement		61,000
		Project Budget	\$61,000
C01399	1 Ton Truck- 4 x 4 (replaces P525)		
	Fleet Replacement		61,000
		Project Budget	\$61,000
		2021 Subtotal	\$122,000
2022	Project Year		
C00462	3/4 Ton 4X4 Truck (replaces P521)		
	Fleet Replacement		40,000
		Project Budget	\$40,000
C01271	1-TonTruck (replaces P522)		
	Fleet Replacement		53,000
		Project Budget	\$53,000
C01400	Aerator (replaces P570)		
	Fleet Replacement		20,000
		Project Budget	\$20,000
		2022 Subtotal	\$113,000
2023	Project Year		
C00430	1 Ton Truck with Dump Box (replaces P520)		
	Fleet Replacement		50,000
		Project Budget	\$50,000
C00456	1 Ton Truck with Dump Box (replaces P519)		
	Fleet Replacement		48,000
		Project Budget	\$48,000
C01272	Leaf Collection System/Dump (replaces C1154)		
	Fleet Replacement		25,000
		Project Budget	\$25,000

P & R Vehicles/Equipment

2023	Project Year		
C01401	Mower (replaces C00375)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C01402	Mower (replaces C00376)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C01403	Stander Mower (replaces C1156)		
		Fleet Replacement	15,000
		Project Budget	\$15,000
		2023 Subtotal	\$208,000
2024	Project Year		
C00461	Trailer (replaces P593)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C00465	Purchase a Trailer (replaces P594)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01160	Multipurpose Mower (replaces P574)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01404	Mower (replaces C01268) P574		
		Capital Reserve	45,000
		Project Budget	\$45,000
		2024 Subtotal	\$135,000
2025	Project Year		
C01163	1 Ton 4x4 Truck (replaces C00369 truck)		
		Fleet Replacement	35,000
		Project Budget	\$35,000
C01405	Mower (replaces CO1157) P577		
		Fleet Replacement	25,000
		Project Budget	\$25,000
C01406	Trailer (replaces P595)		
		Fleet Replacement	20,000
		Project Budget	\$20,000
C01407	Kubota F3680 Mower with Plow and Leaf Blower (replaces new project in 2018)		
		Fleet Replacement	50,000
		Project Budget	\$50,000

P & R Vehicles/Equipment

2025	Project Year		
C01408	Mower		
		DC: Parkland & Recreation	35,000
		Project Budget	\$35,000
C01409	Trailer		
		DC: Parkland & Recreation	20,000
		Project Budget	\$20,000
C01410	1 Ton 4 x 4 Ttruck with Dump Box		
		DC: Parkland & Recreation	48,000
		Project Budget	\$48,000
		2025 Subtotal	\$233,000
2026	Project Year		
C01161	Garbage Packer (replaces G602 Replacement)		
		Fleet Replacement	200,000
		Project Budget	\$200,000
C01273	1/2 Ton 4x4 Truck (replaces P523)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01411	Olympia Ice Resurfacer (replaces P575)		
		Fleet Replacement	105,000
		Project Budget	\$105,000
		2026 Subtotal	\$355,000
2027	Project Year		
C01158	Tractor (replaces P564)		
		Fleet Replacement	100,000
		Project Budget	\$100,000
C01276	1/2 Ton Truck (replaces C806)		
		Fleet Replacement	45,000
		Project Budget	\$45,000
C01412	Facilities Van (replaces P527)		
		Fleet Replacement	40,000
		Project Budget	\$40,000
		2027 Subtotal	\$185,000
2028	Project Year		
C00408	Riding Mower (replaces P567)		
		Fleet Replacement	40,000
		Project Budget	\$40,000

P & R Vehicles/Equipment

2028	Project Year		
C00808	Water Trailer (to replace P591)		
		Fleet Replacement	15,000
		Project Budget	\$15,000
C01413	1 Ton Double Cab 4x4 Truck (replaces P528)		
		Fleet Replacement	50,000
		Project Budget	\$50,000
C01414	Mower with back vac and plow (replaces P567)		
		Fleet Replacement	28,000
		Project Budget	\$28,000
		2028 Subtotal	\$133,000
		P & R Vehicles/Equipment Grand Total	\$1,829,000

Water

2019	Project Year		
C00349	Paxton Lane (at York and at South End) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00485	Concession 6 Road - (RR55 to Line 2 Road)		
		Capital Reserve	47,765
		DC: Water Distribution	429,885
		Project Budget	\$477,650
C00486	Gage Street - (Gate St. to Victoria)		
		Water Capital Improvements	170,000
		Project Budget	\$170,000
C00487	Gate Street - (Centre to Johnson)		
		Water Capital Improvements	250,000
		Project Budget	\$250,000
C00513	Niagara River Parkway - (Highlander to Dumfries) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00528	Wellington (Picton to Castlereagh)		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00844	Queenston Road - (Townline to Airport)		
		Capital Reserve	234,000
		Water Capital Improvements	360,000
		Project Budget	\$594,000

Water

2019	Project Year		
C01045	Queenston Rd. Airport -Coon Eng.		
		Water Capital Improvements	22,000
		DC: Water Distribution	18,000
		Project Budget	\$40,000
		2019 Subtotal	\$1,586,650
2020	Project Year		
C00342	Queenston/NSR (Coon-NSR-Stewart) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00391	Paxton Lane - (South End to York Road)		
		Water Capital Improvements	90,000
		Project Budget	\$90,000
C00484	Queenston Rd. (Airport to Coon)		
		DC: Water Distribution	270,000
		Water Capital Improvements	330,000
		Project Budget	\$600,000
C00529	Niagara River Parkway - (Highlander to Dumfries)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C00553	Wellington Street - (Picton to Castlereagh)		
		Water Capital Improvements	250,000
		Project Budget	\$250,000
		2020 Subtotal	\$1,060,000
2021	Project Year		
C00440	Queenston/NSR (Coon-NSR-Stewart)		
		Water Capital Improvements	700,000
		Project Budget	\$700,000
C00519	Ball Street - (Ricardo to Delatre) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00830	Melville - (Ricardo to Byron) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00837	Dorchester - (Mary to John West) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
		2021 Subtotal	\$755,000

Water

2022	Project Year		
C00532	Ball Street - (Ricardo to Delatre)		
		Water Capital Improvements	60,000
		Project Budget	\$60,000
C00833	Melville Street - (Ricardo to Byron)		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
C00836	NSR (Line 3 to Line 4 Road) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00839	Dorchester St. - (Mary to John West)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
		2022 Subtotal	\$390,000
2023	Project Year		
C00575	Butler Street - (William to Centre) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00832	Line 2 - (Conc. 4 to Four Mile Creek Road) Eng.		
		Water Capital Improvements	45,000
		Project Budget	\$45,000
C00838	Niagara Stone Road - (Line 3 to Line 4 Road)		
		Water Capital Improvements	860,000
		Project Budget	\$860,000
C00841	Townline (Queenston to South End) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00842	John St. West - (Gate to Regent) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00848	King St. (John St. West to South) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
		2023 Subtotal	\$995,000
2024	Project Year		
C00835	Line 2 - (Conc. 4 to Four Mile Creek Road))		
		Water Capital Improvements	600,000
		Project Budget	\$600,000

Water

2024	Project Year		
C00843	Butler St. - (William to Centre Street)		
		Water Capital Improvements	125,000
		Project Budget	\$125,000
C00845	Townline Road - (Queenston to South End)		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C00846	John Street - (Gate to Regent)		
		Water Capital Improvements	200,000
		Project Budget	\$200,000
C00847	John St. West - (Regent to King) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C00850	Cross St. (Stewart to East) Eng.		
		Water Capital Improvements	15,000
		Project Budget	\$15,000
C00851	Eastchester - (Stewart - NSR) Eng.		
		Water Capital Improvements	25,000
		Project Budget	\$25,000
C01047	King Street - (John Street West to South)		
		Water Capital Improvements	70,000
		Project Budget	\$70,000
C01051	Nasau St. (Johnson to William) Eng.		
		Water Capital Improvements	30,000
		Project Budget	\$30,000
C01052	Hampton Crt. - (Nassau to West) Eng.		
		Water Capital Improvements	10,000
		Project Budget	\$10,000
		2024 Subtotal	\$1,175,000
2025	Project Year		
C01046	John Street West - (Regent to King Street)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000
C01049	Cross Street - (Stewart Road to East)		
		Water Capital Improvements	130,000
		Project Budget	\$130,000

Water

2025	Project Year		
C01050	Eastchester Avenue - (Stewart to NSR)		
		Water Capital Improvements	340,000
		Project Budget	\$340,000
C01053	Niagara River Parkway - (Dumfries to Clarence) Eng.		
		Water Capital Improvements	20,000
		Project Budget	\$20,000
C01201	Niagara Stone Road - Line 4 to Southbrook Winery		
		Water Capital Improvements	350,000
		Project Budget	\$350,000
C01202	Hampton Court - Nassau Street to West Street		
		Water Capital Improvements	80,000
		Project Budget	\$80,000
C01204	NSR - Line 4 to Southbrook Winery Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
		2025 Subtotal	\$1,100,000
2026	Project Year		
C00489	Palatine Pl Loop (Lansdowne-Circle)		
		Grants & Other	104,400
		Water Capital Improvements	11,600
		Project Budget	\$116,000
C00490	NSR (Line 5R/A-Southbrook) Eng.		
		Water Capital Improvements	40,000
		Project Budget	\$40,000
C00511	FMC (East/West-Hunter) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00928	NSR (Line4-Line 5 R/A)		
		Water Capital Improvements	800,000
		Project Budget	\$800,000
C01203	Niagara River Parkway - Dumfries to Clarence		
		Water Capital Improvements	150,000
		Project Budget	\$150,000
		2026 Subtotal	\$1,156,000

Water

2027	Project Year		
C00827	FMC (East-West - Hunter		
		Water Capital Improvements	700,000
		Project Budget	\$700,000
C00829	FMC (Hunter-Wall) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C00849	Warner/Jockey Club (Conc.5-East) Eng.		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C01048	NSR (Line 5 R/A-Southbrook)		
		Water Capital Improvements	550,000
		Project Budget	\$550,000
		2027 Subtotal	\$1,350,000
2028	Project Year		
C01470	Four Mile Creek Road (Hunter to Wall)		
		Water Capital Improvements	560,000
		Project Budget	\$560,000
C01471	Warner or Jockey Club Main - Concession 5 - East		
		Capital Reserve	650,000
		Project Budget	\$650,000
C01472	Glendale Looping through ONL 40		
		Grants & Other	133,650
		Water Capital Improvements	133,650
		Project Budget	\$267,300
C01473	Glendale Looping from ONL 40 to York		
		DC: Water Distribution	94,770
		Water Capital Improvements	10,530
		Project Budget	\$105,300
C01474	Four Mile Creek Road (Wall to Lakeshore) Design		
		Water Capital Improvements	50,000
		Project Budget	\$50,000
C01475	Lakeshore Rd (FMCR to Cemetery) Design		
		Water Capital Improvements	30,000
		Project Budget	\$30,000
		2028 Subtotal	\$1,662,600
		Water Grand Total	\$11,230,250

Wastewater

2019	Project Year		
C00481	CSO Reduction Project - Old Town (Phase 3 - Dorchester South)		
	Grants & Other		45,000
	DC: Wastewater Sewers		32,400
	Wastewater Capital Improvements		72,600
	Project Budget		\$150,000
C00533	Old Town CSO I/I Study (Phase 4 - Dorchester North & Wm. East Area)		
	Grants & Other		60,000
	Wastewater Capital Improvements		90,000
	Project Budget		\$150,000
C00652	Old Town (Phase 2) CSO Flow Monitoring (Post repair program)		
	Grants & Other		20,000
	Wastewater Capital Improvements		30,000
	Project Budget		\$50,000
C00906	Chautauqua Area - (Dixie - Circle to Lakeshore)		
	Wastewater Capital Improvements		260,000
	Project Budget		\$260,000
C00907	Engineering - Chautauqua Area - (Froebel - Circle to Dead End)		
	Wastewater Capital Improvements		15,000
	Project Budget		\$15,000
	2019 Subtotal		\$625,000
2020	Project Year		
C00434	CSO Reduction Project - Old Town (Phase 4 - Dorchester N.-Wm. E.)		
	Grants & Other		45,000
	DC: Wastewater Sewers		16,200
	Wastewater Capital Improvements		88,800
	Project Budget		\$150,000
C00534	Engineering Simcoe St. (Centre to Gage)		
	Wastewater Capital Improvements		8,000
	Project Budget		\$8,000
C00669	Old Town CSO I/I Study (Phase 5 - Mississauga Beach Area)		
	Wastewater Capital Improvements		90,000
	Grants & Other		60,000
	Project Budget		\$150,000
C00685	Old Town (Phase 3) CSO Flow Monitoring (Post repair program)		
	Grants & Other		20,000
	Wastewater Capital Improvements		30,000
	Project Budget		\$50,000

Wastewater

2020	Project Year		
C00908	Chautauqua Area - Froebel - (Circle to Dead End)		
		Wastewater Capital Improvements	60,000
		Project Budget	\$60,000
C00909	Engineering - Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C00910	Engineering - Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	12,000
		Project Budget	\$12,000
C00911	Engineering - Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	8,000
		Project Budget	\$8,000
		2020 Subtotal	\$478,000
2021	Project Year		
C00663	Simcoe Street (Centre-Gage)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00687	CSO Reduction Project - Old Town (Phase 5 - Mississauga Beach Area)		
		Wastewater Capital Improvements	105,000
		Grants & Other	45,000
		Project Budget	\$150,000
C00692	Old Town (Phase 4) CSO Flow Monitoring (Post repair program)		
		Wastewater Capital Improvements	30,000
		Grants & Other	20,000
		Project Budget	\$50,000
C00823	Engineering - Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00912	Johnson Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00913	Simcoe Street - (John to Anne Street)		
		Wastewater Capital Improvements	115,000
		Project Budget	\$115,000
C00914	Gate Street - (Mary to William Street)		
		Wastewater Capital Improvements	75,000
		Project Budget	\$75,000

Wastewater

2021	Project Year		
C00915	Engineering - Green Street - (Flynn to Niagara)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00916	Engineering - Wellington Street - (Picton to Queens Parade)		
		Wastewater Capital Improvements	5,000
		Project Budget	\$5,000
C00917	Engineering - Gate Street - (John to Mary)		
		Wastewater Capital Improvements	10,000
		Project Budget	\$10,000
		2021 Subtotal	\$765,000
2022	Project Year		
C00918	Green Street - Flynn to Niagara		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C00919	Wellington Street - (at Picton-Queens Parade)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00920	Gate Street - (John to Mary Street)		
		Wastewater Capital Improvements	70,000
		Project Budget	\$70,000
C00921	Engineering - Flynn Street - Rye to Charlotte		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
C00926	Mississauga Street - (Johnson to Queen)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C00961	Old Town (Phase 5) CSO Flow Monitoring (Post repair program)		
		Grants & Other	20,000
		Wastewater Capital Improvements	30,000
		Project Budget	\$50,000
		2022 Subtotal	\$530,000
2023	Project Year		
C00922	Flynn - Rye to Charlotte Street		
		Wastewater Capital Improvements	320,000
		Project Budget	\$320,000

Wastewater

2023	Project Year		
C00923	Engineering - Christopher Ct. - East of Charlotte		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01055	Engineering Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
		2023 Subtotal	\$380,000
2024	Project Year		
C00925	Christopher Court - East of Charlotte Street		
		Wastewater Capital Improvements	65,000
		Project Budget	\$65,000
C01056	Mary Street - (Dorchester to Mississauga)		
		Wastewater Capital Improvements	240,000
		Project Budget	\$240,000
C01057	Engineering Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01058	Engineering Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2024 Subtotal	\$365,000
2025	Project Year		
C01060	Mary Street - (Mississauga to Victoria)		
		Wastewater Capital Improvements	360,000
		Project Budget	\$360,000
C01061	Gage Street - (Mississauga to Dorchester)		
		Wastewater Capital Improvements	160,000
		Project Budget	\$160,000
C01062	Engineering - Queen Street - (Mississauga to Simcoe)		
		Wastewater Capital Improvements	25,000
		Project Budget	\$25,000
		2025 Subtotal	\$545,000
2026	Project Year		
C01220	Construction - Queen Street (Mississauga to Simcoe Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000

Wastewater

2026	Project Year		
C01221	King St (Prideaux to Front Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01222	Gate Street (Queen to Prideaux Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
C01223	King Street (Queen to Johnson Street)		
		Wastewater Capital Improvements	20,000
		Project Budget	\$20,000
		2026 Subtotal	\$180,000
2027	Project Year		
C01333	King Street (Prideaux to Front Street)		
		Wastewater Capital Improvements	40,000
		Project Budget	\$40,000
C01334	Gate Street (Queen to Prideaux Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C01335	Gate Street (Queen to Johnson Street)		
		Wastewater Capital Improvements	120,000
		Project Budget	\$120,000
C01336	Engineering - Gate Street (William to Johnson Street)		
		Wastewater Capital Improvements	50,000
		Project Budget	\$50,000
		2027 Subtotal	\$330,000
2028	Project Year		
C01448	Gate Street - Johnson to William		
		Wastewater Capital Improvements	320,000
		Project Budget	\$320,000
C01449	Engineering - Nassau - Johnson to Mary and Hampton Court		
		Wastewater Capital Improvements	80,000
		Project Budget	\$80,000
		2028 Subtotal	\$400,000
		Wastewater Grand Total	\$4,598,000

Storm Water

2019	Project Year		
C00482	Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe		
	Storm Water Management		30,000
	Project Budget		\$30,000
C00680	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
	Project Budget		\$25,000
C00896	Engineering for Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
	Storm Water Management		5,000
	Project Budget		\$5,000
C01497	Anne St- Regent to Victoria (0.5) to Gate		
	Storm Water Management		100,000
	Project Budget		\$100,000
C01498	Gate- Anne St to John		
	Storm Water Management		75,000
	Project Budget		\$75,000
C01499	Engineering for Anne St- Gate to Simcoe to Mississauga		
	Storm Water Management		20,000
	Project Budget		\$20,000
	2019 Subtotal		\$255,000
2020	Project Year		
C00341	Engineering for Paxton Lane South End to York Road		
	Storm Water Management		20,000
	Project Budget		\$20,000
C00686	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
	Project Budget		\$25,000
C00773	Chautauqua Area - Vincent, Wilberforce, Wesley, Froebel, Shakespeare		
	Storm Water Management		30,000
	Project Budget		\$30,000
C01500	Anne St- Gate to Simcoe to Mississauga		
	Storm Water Management		150,000
	Project Budget		\$150,000
	2020 Subtotal		\$225,000

Storm Water

2021	Project Year		
C00388	Paxton Lane - South End to York Road		
		Storm Water Management	244,000
		Project Budget	\$244,000
C00536	Engineering for Green Street - Flynn to Niagara		
		DC: Storm Sewers	6,000
		Storm Water Management	18,000
		Project Budget	\$24,000
C00691	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C01501	Queenston Storm Sewer EA Update		
		Storm Water Management	40,000
		Project Budget	\$40,000
C01502	Wellington St- Platoff to Castleregh (Engineering)		
		Storm Water Management	20,000
		Project Budget	\$20,000
		2021 Subtotal	\$353,000
2022	Project Year		
C00774	Green Street - Flynn to Niagara		
		DC: Storm Sewers	54,000
		Storm Water Management	162,000
		Project Budget	\$216,000
C00777	Engineering for Flynn St. - Rye to Charlotte		
		Storm Water Management	20,000
		Project Budget	\$20,000
C00892	Minor Storm System Improvements (CB Installations)		
		Storm Water Management	25,000
		Project Budget	\$25,000
C00929	Engineering for Walnut Street - Queenston St. to Princess		
		Storm Water Management	10,000
		Project Budget	\$10,000
C00930	Engineering for Princess Street - Maple to Walnut to North Dead End		
		Storm Water Management	30,000
		Project Budget	\$30,000
C01503	Wellington St- Platoff to Castleregh		
		Storm Water Management	100,000
		Project Budget	\$100,000

Storm Water

2022	Project Year		
		2022 Subtotal	\$401,000
2023	Project Year		
C00778	Flynn Street - Rye to Charlotte		
	Storm Water Management		180,700
	DC: Storm Sewers		69,300
		Project Budget	\$250,000
C00779	Engineering for Wellington - Picton to Bryon		
	Storm Water Management		2,000
		Project Budget	\$2,000
C00924	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
		Project Budget	\$25,000
C01063	Walnut Street - Queenston to Princess		
	Storm Water Management		65,000
		Project Budget	\$65,000
C01064	Princess Street - Maple to Walnut to North Dead End		
	Storm Water Management		100,000
		Project Budget	\$100,000
C01504	Engineering for Princess St- Maple to Highlander to Dumfries and Maple Street Stub		
	Storm Water Management		20,000
		Project Budget	\$20,000
C01505	Engineering for Highlander Street- Queenston to Princess to Front		
	Storm Water Management		20,000
		Project Budget	\$20,000
		2023 Subtotal	\$482,000
2024	Project Year		
C00899	Wellington Street - Picton to Byron		
	Storm Water Management		25,000
		Project Budget	\$25,000
C00931	Engineering for Gage Street - Mississagua St. to Dorchester		
	Storm Water Management		30,000
		Project Budget	\$30,000
C01059	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
		Project Budget	\$25,000

Storm Water

2024	Project Year		
C01506	Princess Street: Maple to Highlander to Dumfries and Maple Street Stub		
	Storm Water Management	100,000	
	Project Budget	\$100,000	
C01507	Highlander Street- Queenston to Princess to Front		
	Storm Water Management	40,000	
	Project Budget	\$40,000	
C01508	Engineering forDumfries St- Queenston to Princess to New Outlet		
	Storm Water Management	50,000	
	Project Budget	\$50,000	
	2024 Subtotal	\$270,000	
2025	Project Year		
C01065	Gage Street - Mississagua to Dorchester		
	Storm Water Management	190,000	
	Project Budget	\$190,000	
C01066	Engineering for Regent Street - Centre to Wm. To Mary to John to Anne		
	Storm Water Management	30,000	
	Project Budget	\$30,000	
C01067	Minor Storm System Improvements (CB Installations)		
	Storm Water Management	25,000	
	Project Budget	\$25,000	
C01509	Dumfries Street- Queenston to Princess to New Outlet		
	Storm Water Management	50,000	
	Project Budget	\$50,000	
C01510	Engineering for Princess and Front St South- Dumfries to Partition to Kent to Clarence to York		
	Storm Water Management	50,000	
	Project Budget	\$50,000	
	2025 Subtotal	\$345,000	
2026	Project Year		
C00233	Design - Queenston Street - Dumfries to Clarence and Potentially 2 Outlets		
	Storm Water Management	30,000	
	Project Budget	\$30,000	
C01216	Regent Street - Centre to William to Mary to John To Anne		
	Storm Water Management	380,000	
	Project Budget	\$380,000	

Storm Water

2026	Project Year		
C01217	Minor Storm Sewer Improvements (Catch Basin Installations)		
	Storm Water Management		25,000
	Project Budget		\$25,000
C01218	Engineering - King Street - William to Mary Street		
	Storm Water Management		20,000
	Project Budget		\$20,000
C01219	Engineering - King Street - William to Centre to Gage to Johnson		
	Storm Water Management		60,000
	Project Budget		\$60,000
C01511	Princess and Front St South- Dumfries to Partition to Kent to Clarence to York		
	Storm Water Management		100,000
	Project Budget		\$100,000
C01512	Engineering for Partition Street- Queenston to Front St South		
	Storm Water Management		20,000
	Project Budget		\$20,000
	2026 Subtotal		\$635,000
2027	Project Year		
C00291	Queenston Street Storm Sewer - Dumfries to Clarence		
	Storm Water Management		285,094
	DC: Storm Sewers		4,906
	Project Budget		\$290,000
C00483	Engineering for Partition and Kent Street - Niagara River Parkway to Queenston Street		
	Storm Water Management		30,000
	Project Budget		\$30,000
C01332	Minor Storm Sewer Improvements (Catch Basin Installations)		
	Storm Water Management		25,000
	Project Budget		\$25,000
C01513	King St- Mary to William to Centre to Gage to Johnston		
	Storm Water Management		150,000
	Project Budget		\$150,000
C01514	Partition Street- Queenston to Front Street South		
	Storm Water Management		50,000
	Project Budget		\$50,000
C01515	Engineering/Design for Butler St- Mary to William		
	Storm Water Management		20,000
	Project Budget		\$20,000

Storm Water

2027	Project Year		
C01516	Engineering/Design for Butler St- Queen to Johnson to South Dead End		
	Storm Water Management		20,000
		Project Budget	\$20,000
		2027 Subtotal	\$585,000
2028	Project Year		
C00535	Partition and Kent Streets - Niagara River Parkway to Queenston Street		
	Storm Water Management		400,000
		Project Budget	\$400,000
C00933	Engineering for Clarence Street - Queenston Street to Niagara River Parkway		
	Storm Water Management		30,000
		Project Budget	\$30,000
C01517	Butler Street- Mary to William		
	Storm Water Management		75,000
		Project Budget	\$75,000
C01518	Butler St- Queen to Johnson to South Dead End		
	Storm Water Management		75,000
		Project Budget	\$75,000
C01519	Minor Storm System Improvements (CB Installations)		
	Storm Water Management		25,000
		Project Budget	\$25,000
		2028 Subtotal	\$605,000
		Storm Water Grand Total	\$4,156,000

Street Lighting

2019	Project Year		
C01361	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	\$27,000
		2019 Subtotal	\$27,000
2020	Project Year		
C01231	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	\$27,000
		2020 Subtotal	\$27,000

Street Lighting

2021	Project Year		
C01362	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	\$27,000
		2021 Subtotal	\$27,000
2022	Project Year		
C01232	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	\$27,000
		2022 Subtotal	\$27,000
2023	Project Year		
C01363	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	\$27,000
		2023 Subtotal	\$27,000
2024	Project Year		
C01233	LED Post-Top Conversion Program		
	Street Lighting		27,000
		Project Budget	\$27,000
		2024 Subtotal	\$27,000
		Street Lighting Grand Total	\$162,000
		Town Wide Grand Total 10 Year Capital	\$65,959,986



Appendix C: 2018 Operating Budget and Multi-Year Budget Variance

2017-2022

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Municipal Purposes																	
Taxation																	
100-9000-00901	General Levy	(10,169,509)	(10,806,093)	(11,749,505)	(12,361,602)	(12,785,096)	(13,096,732)	(636,584)	(943,412)	(612,097)	(423,494)	(311,636)	6.26%	8.73%	5.21%	3.43%	2.44%
100-9000-00902	Payment in Lieu	(493,000)	(493,000)	(493,000)	(493,000)	(493,000)	(493,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9000-00903	Supplementary Levy	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9000-02250	General Agreements	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9000-57700	Tax Write-offs	100,000	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9000-57702	Charity Rebate	8,000	8,000	8,000	8,000	8,000	8,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9000-57703	Vacancy Rebate	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Taxation Subtotal		(10,764,509)	(11,401,093)	(12,344,505)	(12,956,602)	(13,380,096)	(13,691,732)	(636,584)	(943,412)	(612,097)	(423,494)	(311,636)	5.91%	8.27%	4.96%	3.27%	2.28%
Corporate Revenues																	
100-9005-00890	Hydro Proceeds - Dividends	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-00905	OMPF Grant	(569,500)	(484,100)	(411,500)	(349,800)	(297,330)	(252,750)	85,400	72,600	61,700	52,470	44,580	-15.00%	-15.00%	-14.99%	-15.00%	-14.99%
100-9005-00906	Federal Gas Tax Grant	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-00907	Tax Penalty & Interest	(443,000)	(443,000)	(443,000)	(443,000)	(443,000)	(443,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-00908	Hydro Proceeds - Principle	(311,537)	(334,889)	(359,992)	(386,977)	(415,983)	(415,983)	(23,352)	(25,103)	(26,985)	(29,006)	0	7.50%	7.50%	7.50%	7.50%	0.00%
100-9005-00909	Hydro Proceeds - Interest	(188,810)	(165,458)	(140,355)	(113,370)	(81,363)	(81,363)	23,352	25,103	26,985	32,007	0	-12.37%	-15.17%	-19.23%	-28.23%	0.00%
100-9005-00910	Dock Rental Revenue	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-00911	Aggregate Resources Grant	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-00925	OCIF Grant	(366,001)	(518,451)	(796,298)	0	0	0	(152,450)	(277,847)	796,298	0	0	41.65%	53.59%	-100.00%	0.00%	0.00%
100-9005-00928	Interest - Hydro Loan (\$3m)	(71,670)	(63,276)	(54,628)	(45,852)	(36,538)	(36,538)	8,394	8,648	8,776	9,314	0	-11.71%	-13.67%	-16.07%	-20.31%	0.00%
100-9005-00930	Interest - Hydro Loan (\$2m)	(51,426)	(45,941)	(40,290)	(34,568)	(28,469)	(28,469)	5,485	5,651	5,722	6,099	0	-10.67%	-12.30%	-14.20%	-17.64%	0.00%
100-9005-00932	Interest - Hydro NRBN	(51,426)	(45,941)	(40,290)	(34,568)	(28,469)	(28,469)	5,485	5,651	5,722	6,099	0	-10.67%	-12.30%	-14.20%	-17.64%	0.00%
100-9005-02600	Investment Income	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-03400	Miscellaneous Revenue	(10,000)	0	0	0	0	0	10,000	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9005-04650	Provincial Offences Act Revenue	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-05040	Communication/Cell Agreements	(16,150)	(16,150)	(16,150)	(16,150)	(16,150)	(16,150)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Municipal Purposes																	
Corporate Revenues																	
100-9005-91991	TSF from: Tax Rate Stabilizatio	0	(150,000)	0	0	0	0	(150,000)	150,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9005-92827	TSF to: Federal Gas Tax	445,913	445,913	445,913	445,913	445,913	445,913	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9005-92829	TSF to: OCIF Grant	366,001	518,451	796,298	0	0	0	152,450	277,847	(796,298)	0	0	41.65%	53.59%	-100.00%	0.00%	0.00%
100-9005-92922	TSF to: Community Centre	10,000	0	0	0	0	0	(10,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9005-92970	TSF to: Dock Area Improvements	100,000	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Corporate Revenues Subtotal		(2,355,019)	(2,400,255)	(2,157,705)	(2,075,785)	(1,998,802)	(1,954,222)	(45,236)	242,550	81,920	76,983	44,580	1.92%	-10.11%	-3.80%	-3.71%	-2.28%
Corporate Expenses																	
100-9010-33900	Insurance Expense	28,000	25,260	25,260	25,260	25,260	25,260	(2,740)	0	0	0	0	-9.79%	0.00%	0.00%	0.00%	0.00%
100-9010-33910	Insurance Claims	80,000	80,000	80,000	80,000	80,000	80,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-34700	Membership Expense	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-37710	Economic Development	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-40900	Consultants	58,000	58,000	58,000	58,000	58,000	58,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-41000	Contracts	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-41200	Legal Expenses	65,000	65,000	65,000	65,000	65,000	65,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-62000	Niagara Falls-Mewburn	250,000	250,000	0	0	0	0	0	(250,000)	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-64000	Discretionary Grants	95,000	100,000	100,000	100,000	100,000	100,000	5,000	0	0	0	0	5.26%	0.00%	0.00%	0.00%	0.00%
100-9010-64100	NDAC Operating Grant	24,360	31,215	31,215	31,215	31,215	31,215	6,855	0	0	0	0	28.14%	0.00%	0.00%	0.00%	0.00%
100-9010-64200	NDAC Capital Grant	18,396	20,563	20,563	20,563	20,563	20,563	2,167	0	0	0	0	11.78%	0.00%	0.00%	0.00%	0.00%
100-9010-64300	Historical Society Grant	154,645	158,535	158,535	158,535	158,535	158,535	3,890	0	0	0	0	2.52%	0.00%	0.00%	0.00%	0.00%
100-9010-64400	Niagara College Grant	20,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-64500	Chamber of Commerce	118,000	118,000	118,000	118,000	118,000	118,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-65000	Library Grant	622,539	686,377	702,259	729,949	745,439	768,084	63,838	15,882	27,690	15,490	22,645	10.25%	2.31%	3.94%	2.12%	3.04%
100-9010-65200	Irrigation Grant	70,000	100,000	100,000	100,000	100,000	100,000	30,000	0	0	0	0	42.86%	0.00%	0.00%	0.00%	0.00%
100-9010-91805	TSF from: Building Permit Surp	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9010-91901	TSF from: Capital Levy	(250,000)	(250,000)	0	0	0	0	0	250,000	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9010-91965	TSF from: Parking Revenue	(367,645)	(391,750)	(376,535)	(376,535)	(376,535)	(376,535)	(24,105)	15,215	0	0	0	6.56%	-3.88%	0.00%	0.00%	0.00%
100-9010-92901	TSF to: Capital Levy	2,300,000	2,400,000	2,500,000	2,600,000	2,700,000	2,800,000	100,000	100,000	100,000	100,000	100,000	4.35%	4.17%	4.00%	3.85%	3.70%
Corporate Expenses Subtotal		3,146,795	3,331,700	3,462,797	3,590,487	3,705,977	3,828,622	184,905	131,097	127,690	115,490	122,645	5.88%	3.93%	3.69%	3.22%	3.20%
Studies																	
100-9012-40957	Transportation Master Plan	0	170,000	0	0	0	0	170,000	(170,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40958	Recreation Master Plan	0	0	75,000	0	0	0	0	75,000	(75,000)	0	0	0.00%	100.00%	-100.00%	0.00%	0.00%
100-9012-40962	Facilities Master Plan	100,000	0	0	0	0	100,000	(100,000)	0	0	0	100,000	-100.00%	0.00%	0.00%	0.00%	100.00%
100-9012-40963	Corporate Strategic Plan	0	0	100,000	0	0	0	0	100,000	(100,000)	0	0	0.00%	100.00%	-100.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Municipal Purposes																	
Studies																	
100-9012-40964	District and CIP Plans	30,000	75,000	0	0	0	0	45,000	(75,000)	0	0	0	150.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40965	Irrigation Master Plan	100,000	100,000	0	0	0	0	0	(100,000)	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-40966	Water Needs Study	0	75,000	0	0	0	0	75,000	(75,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91904	TSF from: Water Capital Improve	0	(62,500)	0	0	0	0	(62,500)	62,500	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91905	TSF from: Wastewater Capital Im	0	(12,500)	0	0	0	0	(12,500)	12,500	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91908	TSF from: Irrigation	(100,000)	(100,000)	0	0	0	0	0	100,000	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%
100-9012-91974	TSF from: Corporate Studies	(130,000)	(245,000)	(175,000)	0	0	(100,000)	(115,000)	70,000	175,000	0	(100,000)	88.46%	-28.57%	-100.00%	0.00%	100.00%
Studies Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Debt Management																	
100-9015-05655	Tile Drain Interest Revenue	(3,096)	(2,444)	(2,127)	(1,791)	(1,503)	(1,503)	652	317	336	288	0	-21.06%	-12.97%	-15.80%	-16.08%	0.00%
100-9015-20200	Tile Drain Interest Expense	3,096	2,444	2,127	1,791	1,503	(1,503)	(652)	(317)	(336)	(288)	(3,006)	-21.06%	-12.97%	-15.80%	-16.08%	-200.00%
100-9015-20850	Interest 73-2010 Water	33,418	24,754	15,359	5,244	0	0	(8,664)	(9,395)	(10,115)	(5,244)	0	-25.93%	-37.95%	-65.86%	-100.00%	0.00%
100-9015-20851	Interest 61-2008 Virgil FS	17,762	9,212	0	0	0	0	(8,550)	(9,212)	0	0	0	-48.14%	-100.00%	0.00%	0.00%	0.00%
100-9015-20852	Interest 82-2005 St Davids	13,952	12,456	10,727	9,143	7,573	7,573	(1,496)	(1,729)	(1,584)	(1,570)	0	-10.72%	-13.88%	-14.77%	-17.17%	0.00%
100-9015-20855	Interest 73-2012 SL/Water	9,143	7,977	6,654	5,196	3,600	3,600	(1,166)	(1,323)	(1,458)	(1,596)	0	-12.75%	-16.59%	-21.91%	-30.72%	0.00%
100-9015-20856	Interest 75-2015 Former NDSS	29,772	28,872	27,884	26,706	25,302	25,302	(900)	(988)	(1,178)	(1,404)	0	-3.02%	-3.42%	-4.22%	-5.26%	0.00%
100-9015-20857	Interest Realterm LED SL	24,347	22,631	20,611	18,250	15,509	15,509	(1,716)	(2,020)	(2,361)	(2,741)	0	-7.05%	-8.93%	-11.46%	-15.02%	0.00%
100-9015-50850	Principal 73-2010 Water	199,629	207,913	216,541	225,528	0	0	8,284	8,628	8,987	(225,528)	0	4.15%	4.15%	4.15%	-100.00%	0.00%
100-9015-50851	Principal 61-2008 Virgil FS	180,000	188,000	0	0	0	0	8,000	(188,000)	0	0	0	4.44%	-100.00%	0.00%	0.00%	0.00%
100-9015-50852	Principal 82-2005 St Davids	67,581	67,581	67,581	67,581	67,581	67,581	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9015-50855	Principle 73-2012 SL/Water	53,000	54,000	55,000	56,000	58,000	58,000	1,000	1,000	1,000	2,000	0	1.89%	1.85%	1.82%	3.57%	0.00%
100-9015-50856	Principle 75-2015 Former NDSS	75,000	76,000	76,000	78,000	79,000	79,000	1,000	0	2,000	1,000	0	1.33%	0.00%	2.63%	1.28%	0.00%
100-9015-50857	Principle Realterm LED SL	15,183	17,943	21,034	24,496	28,368	28,368	2,760	3,091	3,462	3,872	0	18.18%	17.23%	16.46%	15.81%	0.00%
100-9015-80401	Recovery: Debt Charges	(416,253)	(415,255)	(413,507)	(411,438)	(180,630)	(180,630)	998	1,748	2,069	230,808	0	-0.24%	-0.42%	-0.50%	-56.10%	0.00%
100-9015-91813	TSF from: DC: Fire Facilities	(197,762)	(197,212)	0	0	0	0	550	197,212	0	0	0	-0.28%	-100.00%	0.00%	0.00%	0.00%
Debt Management Subtotal		104,772	104,872	103,884	104,706	104,303	101,297	100	(988)	822	(403)	(3,006)	0.10%	-0.94%	0.79%	-0.38%	-2.97%
Community Relations																	
100-9020-34900	Miscellaneous	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9020-37720	Employee Recognition	17,500	25,000	25,000	25,000	25,000	25,000	7,500	0	0	0	0	42.86%	0.00%	0.00%	0.00%	0.00%
100-9020-37724	Senior Citizens	3,000	6,000	6,000	6,000	6,000	6,000	3,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
100-9020-37726	Civic Recognition	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9020-37728	Floral Tributes	700	700	700	700	700	700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9020-37732	Christmas Decorations	3,500	1,500	1,500	1,500	1,500	1,500	(2,000)	0	0	0	0	-57.14%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Municipal Purposes																	
Community Relations																	
Community Relations Subtotal		29,700	38,200	38,200	38,200	38,200	38,200	8,500	0	0	0	0	28.62%	0.00%	0.00%	0.00%	0.00%
Elections Management																	
100-9025-10001	Salaries & Wages - Part time	0	6,000	0	0	0	0	6,000	(6,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-10002	Salaries & Wages - Overtime	0	7,500	0	0	0	0	7,500	(7,500)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-11001	Employee Benefits	0	2,000	0	0	0	0	2,000	(2,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-30100	Advertising Expense	0	3,000	0	0	0	0	3,000	(3,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-31500	Computer Hardware	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9025-35300	Office Supplies	0	1,500	0	0	0	0	1,500	(1,500)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-35350	Printing	0	5,000	0	0	0	0	5,000	(5,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-35400	Postage	0	6,000	0	0	0	0	6,000	(6,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-41000	Contracts	0	45,000	0	0	0	0	45,000	(45,000)	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-91925	TSF from: Elections	0	(77,500)	0	0	0	0	(77,500)	77,500	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%
100-9025-92925	TSF to: Elections	19,000	19,500	20,000	20,000	20,000	20,000	500	500	0	0	0	2.63%	2.56%	0.00%	0.00%	0.00%
Elections Management Subtotal		20,500	19,500	21,500	21,500	21,500	21,500	(1,000)	2,000	0	0	0	-4.88%	10.26%	0.00%	0.00%	0.00%
Accessibility Management																	
100-9030-40900	Consultants	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9030-91901	TSF from: Capital Levy	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9030-92971	TSF to: Ontario Disabilities Ac	20,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Accessibility Management Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Corporate Events																	
100-9035-41000	Contracts	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
100-9035-80250	Chargeback: Payroll	14,400	0	0	0	0	0	(14,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
100-9035-80500	Chargeback: Equipment	1,100	1,100	1,100	1,100	1,100	1,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Corporate Events Subtotal		16,000	1,600	1,600	1,600	1,600	1,600	(14,400)	0	0	0	0	-90.00%	0.00%	0.00%	0.00%	0.00%
Municipal Purposes Total		(9,801,761)	(10,305,476)	(10,874,229)	(11,275,894)	(11,507,318)	(11,654,735)	(503,715)	(568,753)	(401,665)	(231,424)	(147,417)	5.14%	5.52%	3.69%	2.05%	1.26%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Council and Administration																	
Members of Council																	
120-1000-10000	Salaries & Wages	155,050	158,150	161,315	164,540	167,830	171,105	3,100	3,165	3,225	3,290	3,275	2.00%	2.00%	2.00%	2.00%	1.95%
120-1000-11001	Employee Benefits	69,910	36,565	37,950	39,340	40,730	42,125	(33,345)	1,385	1,390	1,390	1,395	-47.70%	3.79%	3.66%	3.53%	3.42%
120-1000-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Council and Administration																	
Members of Council																	
120-1000-30700	Books & Publications	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1000-31800	Conference Expenses	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1000-33900	Insurance Expense	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1000-34800	Mileage & Expenses	8,000	8,000	8,000	8,000	8,000	8,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1000-34900	Miscellaneous	5,500	5,000	5,000	5,000	5,000	5,000	(500)	0	0	0	0	-9.09%	0.00%	0.00%	0.00%	0.00%
120-1000-35200	Office Equipment & Furniture	1,000	500	500	500	500	500	(500)	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
120-1000-35300	Office Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Members of Council Subtotal		255,960	224,715	229,265	233,880	238,560	243,230	(31,245)	4,550	4,615	4,680	4,670	-12.21%	2.02%	2.01%	2.00%	1.92%
Chief Administrative Officer																	
120-1050-10000	Salaries & Wages	267,560	274,325	289,910	304,930	314,305	320,580	6,765	15,585	15,020	9,375	6,275	2.53%	5.68%	5.18%	3.07%	2.00%
120-1050-11001	Employee Benefits	76,610	78,120	81,470	84,755	86,970	88,575	1,510	3,350	3,285	2,215	1,605	1.97%	4.29%	4.03%	2.61%	1.85%
120-1050-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1050-30700	Books & Publications	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1050-31800	Conference Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1050-34700	Membership Expense	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1050-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1050-34900	Miscellaneous	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
120-1050-35300	Office Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Chief Administrative Officer Subtotal		355,670	363,945	382,880	401,185	412,775	420,655	8,275	18,935	18,305	11,590	7,880	2.33%	5.20%	4.78%	2.89%	1.87%
Council and Administration Total		611,630	588,660	612,145	635,065	651,335	663,885	(22,970)	23,485	22,920	16,270	12,550	-3.76%	3.99%	3.74%	2.56%	1.89%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Corporate Services																	
Director																	
130-1075-10000	Salaries & Wages	178,615	0	122,105	132,025	141,395	144,235	(178,615)	122,105	9,920	9,370	2,840	-100.00%	100.00%	8.12%	7.10%	2.01%
130-1075-11001	Employee Benefits	52,611	0	34,580	36,410	38,145	38,795	(52,611)	34,580	1,830	1,735	650	-100.00%	100.00%	5.29%	4.77%	1.70%
Director Subtotal		231,226	0	156,685	168,435	179,540	183,030	(231,226)	156,685	11,750	11,105	3,490	-100.00%	100.00%	7.50%	6.59%	1.91%
Customer Service																	
130-1085-10000	Salaries & Wages	91,550	94,640	102,755	111,240	119,245	121,610	3,090	8,115	8,485	8,005	2,365	3.38%	8.57%	8.26%	7.20%	1.98%
130-1085-11001	Employee Benefits	32,690	33,440	35,405	37,415	39,250	40,005	750	1,965	2,010	1,835	755	2.29%	5.88%	5.68%	4.90%	1.92%
130-1085-91805	TSF from: Building Permit Surp	(62,120)	(66,200)	(67,300)	(71,770)	(76,540)	(78,060)	(4,080)	(1,100)	(4,470)	(4,770)	(1,520)	6.57%	1.66%	6.64%	6.65%	1.99%
Customer Service Subtotal		62,120	61,880	70,860	76,885	81,955	83,555	(240)	8,980	6,025	5,070	1,600	-0.39%	14.51%	8.50%	6.59%	1.91%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Corporate Services																	
Financial Services																	
130-1100-03400	Miscellaneous Revenue	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-03425	Fee for Service	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-05660	Tax Certificates	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-05670	Tax Requests	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-10000	Salaries & Wages	470,435	461,790	489,105	516,245	529,440	540,030	(8,645)	27,315	27,140	13,195	10,590	-1.84%	5.92%	5.55%	2.56%	2.00%
130-1100-11001	Employee Benefits	143,620	142,660	148,865	155,005	158,575	161,645	(960)	6,205	6,140	3,570	3,070	-0.67%	4.35%	4.12%	2.30%	1.94%
130-1100-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-30100	Advertising Expense	5,300	5,300	5,300	5,300	5,300	5,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-30500	Bank Service Charges	14,500	14,500	14,500	14,500	14,500	14,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-30505	Audit Fees	45,000	45,000	50,000	50,000	50,000	50,000	0	5,000	0	0	0	0.00%	11.11%	0.00%	0.00%	0.00%
130-1100-30700	Books & Publications	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-31200	Collections Charges	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-31800	Conference Expenses	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-34700	Membership Expense	2,300	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-34800	Mileage & Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-34900	Miscellaneous	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-35200	Office Equipment & Furniture	8,000	5,000	5,000	5,000	5,000	5,000	(3,000)	0	0	0	0	-37.50%	0.00%	0.00%	0.00%	0.00%
130-1100-35350	Printing	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-41000	Contracts	20,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-80201	Recovery: Rate Supported	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1100-80261	Recovery: Allocated Salaries	(70,826)	0	0	0	0	0	70,826	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
130-1100-91965	TSF from: Parking Revenue	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Financial Services Subtotal		488,429	546,650	585,170	618,450	635,215	648,875	58,221	38,520	33,280	16,765	13,660	11.92%	7.05%	5.69%	2.71%	2.11%
Clerks																	
130-1125-01350	Bed & Breakfast Licences	(62,000)	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)	(10,000)	0	0	0	0	16.13%	0.00%	0.00%	0.00%	0.00%
130-1125-02850	Lottery License Fees	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-03400	Miscellaneous Revenue	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-10000	Salaries & Wages	155,470	235,435	252,235	265,555	270,850	276,295	79,965	16,800	13,320	5,295	5,445	51.43%	7.14%	5.28%	1.99%	2.01%
130-1125-11001	Employee Benefits	45,240	68,340	71,855	74,670	76,110	77,585	23,100	3,515	2,815	1,440	1,475	51.06%	5.14%	3.92%	1.93%	1.94%
130-1125-12500	Course & Seminar Expenses	1,200	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-30100	Advertising Expense	700	700	700	700	700	700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-30700	Books & Publications	1,800	1,800	1,800	1,800	1,800	1,800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-31000	Capital Expenditures under \$5K	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Corporate Services																	
Clerks																	
130-1125-31800	Conference Expenses	850	850	850	850	850	850	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-34700	Membership Expense	800	800	800	800	800	800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-34800	Mileage & Expenses	800	800	800	800	800	800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-35200	Office Equipment & Furniture	2,250	2,250	2,250	2,250	2,250	2,250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-41000	Contracts	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-41110	Closed Meeting Charges	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1125-41200	Legal Expenses	8,000	2,000	2,000	2,000	2,000	2,000	(6,000)	0	0	0	0	-75.00%	0.00%	0.00%	0.00%	0.00%
	Clerks Subtotal	154,510	241,575	261,890	278,025	284,760	291,680	87,065	20,315	16,135	6,735	6,920	56.35%	8.41%	6.16%	2.42%	2.37%
Information Systems																	
130-1150-10000	Salaries & Wages	220,165	230,630	241,625	248,885	253,855	258,930	10,465	10,995	7,260	4,970	5,075	4.75%	4.77%	3.00%	2.00%	2.00%
130-1150-11001	Employee Benefits	64,815	67,060	69,580	71,375	72,755	74,155	2,245	2,520	1,795	1,380	1,400	3.46%	3.76%	2.58%	1.93%	1.92%
130-1150-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-30700	Books & Publications	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-30800	Building Maintenance	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-31000	Capital Expenditures under \$5K	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-31500	Computer Hardware	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-31800	Conference Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-32100	Corporate Telephone System	72,000	80,000	80,500	81,000	81,500	82,000	8,000	500	500	500	500	11.11%	0.63%	0.62%	0.62%	0.61%
130-1150-33900	Insurance Expense	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-34000	Internet Expenses	15,000	15,000	15,000	15,000	15,000	15,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-34100	Licenses	55,000	55,000	55,000	55,000	55,000	55,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-34800	Mileage & Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-34900	Miscellaneous	700	700	700	700	700	700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-36700	Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1150-41000	Contracts	85,000	94,000	94,000	94,000	94,000	94,000	9,000	0	0	0	0	10.59%	0.00%	0.00%	0.00%	0.00%
	Information Systems Subtotal	535,680	565,390	579,405	588,960	595,810	602,785	29,710	14,015	9,555	6,850	6,975	5.55%	2.48%	1.65%	1.16%	1.16%
Human Resources & Payroll																	
130-1350-10000	Salaries & Wages	168,280	73,730	80,170	82,575	84,230	85,905	(94,550)	6,440	2,405	1,655	1,675	-56.19%	8.73%	3.00%	2.00%	1.99%
130-1350-11001	Employee Benefits	47,175	21,970	23,390	24,010	24,480	24,960	(25,205)	1,420	620	470	480	-53.43%	6.46%	2.65%	1.96%	1.96%
130-1350-11002	Retiree Benefits	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-11003	WSIB Expenses	30,000	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-12500	Course & Seminar Expenses	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Corporate Services																	
Human Resources & Payroll																	
130-1350-30100	Advertising Expense	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-30700	Books & Publications	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-32200	Corporate Training Budget	15,000	15,000	15,000	15,000	15,000	15,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-33700	Health & Safety Programs	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-33705	Joint Health & Safety	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-33710	Medical Expenses	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-34700	Membership Expense	1,600	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-36100	Recruitment Expenses	2,000	1,000	1,000	1,000	1,000	1,000	(1,000)	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
130-1350-36700	Supplies	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-40600	Benefits Consulting/EAP	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-40900	Consultants	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1350-41200	Legal Expenses	20,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Human Resources & Payroll Subtotal		352,405	231,650	239,510	242,535	244,660	246,815	(120,755)	7,860	3,025	2,125	2,155	-34.27%	3.39%	1.26%	0.88%	0.87%
Printing & Mail Room																	
130-1365-32900	Equipment Rental Expense	55,000	32,000	32,000	32,000	32,000	32,000	(23,000)	0	0	0	0	-41.82%	0.00%	0.00%	0.00%	0.00%
130-1365-35300	Office Supplies	5,000	6,500	6,500	6,500	6,500	6,500	1,500	0	0	0	0	30.00%	0.00%	0.00%	0.00%	0.00%
130-1365-35325	Paper & Printing Supplies	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1365-35350	Printing	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1365-35400	Postage	35,000	35,000	35,000	35,000	35,000	35,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
130-1365-36700	Supplies	1,500	0	0	0	0	0	(1,500)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Printing & Mail Room Subtotal		107,000	84,000	84,000	84,000	84,000	84,000	(23,000)	0	0	0	0	-21.50%	0.00%	0.00%	0.00%	0.00%
Corporate Services Total		1,931,370	1,731,145	1,977,520	2,057,290	2,105,940	2,140,740	(200,225)	246,375	79,770	48,650	34,800	-10.37%	14.23%	4.03%	2.36%	1.63%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Fire & Emergency Services																	
Program Administration																	
250-1400-02550	Inspection Certificates	(2,125)	(2,125)	(2,125)	(2,125)	(2,125)	(2,125)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-03400	Miscellaneous Revenue	(13,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(7,000)	0	0	0	0	53.85%	0.00%	0.00%	0.00%	0.00%
250-1400-05050	Rental Revenue	(31,770)	(31,770)	(31,770)	(31,770)	(31,770)	(31,770)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-10000	Salaries & Wages	405,190	426,005	443,900	460,460	469,650	479,080	20,815	17,895	16,560	9,190	9,430	5.14%	4.20%	3.73%	2.00%	2.01%
250-1400-10001	Salaries & Wages - Part time	35,330	28,050	30,050	32,035	33,815	35,700	(7,280)	2,000	1,985	1,780	1,885	-20.61%	7.13%	6.61%	5.56%	5.57%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Fire & Emergency Services																	
Program Administration																	
250-1400-11001	Employee Benefits	83,615	123,085	127,150	130,985	133,440	135,935	39,470	4,065	3,835	2,455	2,495	47.20%	3.30%	3.02%	1.87%	1.87%
250-1400-11011	Employee Benefits - Part time	4,140	3,200	3,440	3,670	3,895	4,120	(940)	240	230	225	225	-22.71%	7.50%	6.69%	6.13%	5.78%
250-1400-12100	Protective Clothing	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-12202	VFF Honorarium	400,000	450,000	450,000	450,000	450,000	450,000	50,000	0	0	0	0	12.50%	0.00%	0.00%	0.00%	0.00%
250-1400-12210	VFF Benefits	30,000	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-12300	Uniforms, Coveralls, etc.	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-12500	Course & Seminar Expenses	1,000	2,000	2,000	2,000	2,000	2,000	1,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
250-1400-30200	Alarm System	55,000	55,000	55,000	55,000	55,000	55,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-30700	Books & Publications	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-31000	Capital Expenditures under \$5K	7,000	5,000	5,000	5,000	5,000	5,000	(2,000)	0	0	0	0	-28.57%	0.00%	0.00%	0.00%	0.00%
250-1400-31400	Communication Equipment	5,500	5,500	5,500	5,500	5,500	5,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-31800	Conference Expenses	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-32800	Emergency Planning	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-33900	Insurance Expense	3,800	6,030	6,030	6,030	6,030	6,030	2,230	0	0	0	0	58.68%	0.00%	0.00%	0.00%	0.00%
250-1400-34100	Licenses	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-34300	Maintenance	15,000	20,000	20,000	20,000	20,000	20,000	5,000	0	0	0	0	33.33%	0.00%	0.00%	0.00%	0.00%
250-1400-34700	Membership Expense	2,600	2,600	2,600	2,600	2,600	2,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-34800	Mileage & Expenses	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-34900	Miscellaneous	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-35300	Office Supplies	2,500	1,500	1,500	1,500	1,500	1,500	(1,000)	0	0	0	0	-40.00%	0.00%	0.00%	0.00%	0.00%
250-1400-36000	Radio System Maintenance	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-36700	Supplies	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-80450	Chargeback: Hydrants Rentals	75,000	75,000	75,000	75,000	75,000	75,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1400-91805	TSF from: Building Permit Surp	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		1,072,780	1,173,075	1,197,275	1,219,885	1,233,535	1,247,570	100,295	24,200	22,610	13,650	14,035	9.35%	2.06%	1.89%	1.12%	1.12%
Vehicles & Equipment																	
250-1500-32550	Materials	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1500-32600	Diesel Fuel	6,900	5,500	5,500	5,500	5,500	5,500	(1,400)	0	0	0	0	-20.29%	0.00%	0.00%	0.00%	0.00%
250-1500-33300	Gasoline	15,000	7,500	7,500	7,500	7,500	7,500	(7,500)	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
250-1500-33900	Insurance Expense	28,000	27,490	27,490	27,490	27,490	27,490	(510)	0	0	0	0	-1.82%	0.00%	0.00%	0.00%	0.00%
250-1500-34300	Maintenance	15,000	25,000	25,000	25,000	25,000	25,000	10,000	0	0	0	0	66.67%	0.00%	0.00%	0.00%	0.00%
250-1500-34900	Miscellaneous	20,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		85,900	86,490	86,490	86,490	86,490	86,490	590	0	0	0	0	0.69%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Fire & Emergency Services																		
District #1 - NOTL																		
250-1650-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-33900	Insurance Expense	2,800	3,040	3,040	3,040	3,040	3,040	240	0	0	0	0	8.57%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-34000	Internet Expenses	750	750	750	750	750	750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-36700	Supplies	300	1,000	1,000	1,000	1,000	1,000	700	0	0	0	0	233.33%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-36900	Telephone	1,000	0	0	0	0	0	(1,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-37100	Utilities - Hydro	7,000	6,500	6,500	6,500	6,500	6,500	(500)	0	0	0	0	-7.14%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-37200	Utilities - Natural Gas	9,500	9,000	9,000	9,000	9,000	9,000	(500)	0	0	0	0	-5.26%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-37300	Utilities - Water & Wastewater	920	920	920	920	920	920	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1650-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District #1 - NOTL Subtotal		29,400	28,340	28,340	28,340	28,340	28,340	(1,060)	0	0	0	0	-3.61%	0.00%	0.00%	0.00%	0.00%	0.00%
District #2 - St. Davids																		
250-1700-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-33900	Insurance Expense	1,600	1,710	1,710	1,710	1,710	1,710	110	0	0	0	0	6.88%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-36700	Supplies	300	1,000	1,000	1,000	1,000	1,000	700	0	0	0	0	233.33%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-36900	Telephone	1,400	0	0	0	0	0	(1,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-37100	Utilities - Hydro	4,000	3,500	3,500	3,500	3,500	3,500	(500)	0	0	0	0	-12.50%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-37200	Utilities - Natural Gas	5,500	4,500	4,500	4,500	4,500	4,500	(1,000)	0	0	0	0	-18.18%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-37300	Utilities - Water & Wastewater	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1700-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District #2 - St. Davids Subtotal		20,930	18,840	18,840	18,840	18,840	18,840	(2,090)	0	0	0	0	-9.99%	0.00%	0.00%	0.00%	0.00%	0.00%
District #3 - Virgil																		
250-1750-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-33900	Insurance Expense	4,500	5,220	5,220	5,220	5,220	5,220	720	0	0	0	0	16.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-36700	Supplies	300	1,000	1,000	1,000	1,000	1,000	700	0	0	0	0	233.33%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-36900	Telephone	2,000	0	0	0	0	0	(2,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-37100	Utilities - Hydro	8,000	6,500	6,500	6,500	6,500	6,500	(1,500)	0	0	0	0	-18.75%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-37200	Utilities - Natural Gas	9,000	7,500	7,500	7,500	7,500	7,500	(1,500)	0	0	0	0	-16.67%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-37300	Utilities - Water & Wastewater	1,300	900	900	900	900	900	(400)	0	0	0	0	-30.77%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1750-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District #3 - Virgil Subtotal		32,230	28,250	28,250	28,250	28,250	28,250	(3,980)	0	0	0	0	-12.35%	0.00%	0.00%	0.00%	0.00%	0.00%
District #4 - Queenston																		
250-1800-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
250-1800-33900	Insurance Expense	1,300	1,350	1,350	1,350	1,350	1,350	50	0	0	0	0	3.85%	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Fire & Emergency Services																	
District #4 - Queenston																	
250-1800-36700	Supplies	300	1,000	1,000	1,000	1,000	1,000	700	0	0	0	0	233.33%	0.00%	0.00%	0.00%	0.00%
250-1800-36900	Telephone	1,300	0	0	0	0	0	(1,300)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
250-1800-37100	Utilities - Hydro	2,400	2,400	2,400	2,400	2,400	2,400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1800-37200	Utilities - Natural Gas	5,600	5,100	5,100	5,100	5,100	5,100	(500)	0	0	0	0	-8.93%	0.00%	0.00%	0.00%	0.00%
250-1800-37300	Utilities - Water & Wastewater	2,000	1,000	1,000	1,000	1,000	1,000	(1,000)	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
250-1800-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
District #4 - Queenston Subtotal		20,030	17,980	17,980	17,980	17,980	17,980	(2,050)	0	0	0	0	-10.23%	0.00%	0.00%	0.00%	0.00%
District #5 - Glendale																	
250-1850-12200	Honorarium	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1850-33900	Insurance Expense	3,300	3,850	3,850	3,850	3,850	3,850	550	0	0	0	0	16.67%	0.00%	0.00%	0.00%	0.00%
250-1850-36700	Supplies	0	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
250-1850-36900	Telephone	1,500	0	0	0	0	0	(1,500)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
250-1850-37100	Utilities - Hydro	6,000	5,500	5,500	5,500	5,500	5,500	(500)	0	0	0	0	-8.33%	0.00%	0.00%	0.00%	0.00%
250-1850-37200	Utilities - Natural Gas	5,000	4,500	4,500	4,500	4,500	4,500	(500)	0	0	0	0	-10.00%	0.00%	0.00%	0.00%	0.00%
250-1850-37300	Utilities - Water & Wastewater	800	800	800	800	800	800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1850-80360	Chargeback: Grounds Services	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
District #5 - Glendale Subtotal		23,730	22,780	22,780	22,780	22,780	22,780	(950)	0	0	0	0	-4.00%	0.00%	0.00%	0.00%	0.00%
Prevention Division																	
250-1900-31800	Conference Expenses	1,600	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1900-34800	Mileage & Expenses	600	600	600	600	600	600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1900-35300	Office Supplies	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1900-36700	Supplies	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Prevention Division Subtotal		5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Training Division																	
250-1950-12500	Course & Seminar Expenses	15,000	25,000	25,000	25,000	25,000	25,000	10,000	0	0	0	0	66.67%	0.00%	0.00%	0.00%	0.00%
250-1950-31800	Conference Expenses	1,600	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1950-33100	Firefighters Per Diem	12,000	12,000	12,000	12,000	12,000	12,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1950-34800	Mileage & Expenses	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1950-34900	Miscellaneous	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
250-1950-36700	Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Training Division Subtotal		33,600	43,600	43,600	43,600	43,600	43,600	10,000	0	0	0	0	29.76%	0.00%	0.00%	0.00%	0.00%
Fire & Emergency Services Total		1,323,600	1,424,355	1,448,555	1,471,165	1,484,815	1,498,850	100,755	24,200	22,610	13,650	14,035	7.61%	1.70%	1.56%	0.93%	0.94%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Public Works																	
Program Administration																	
300-1400-10000	Salaries & Wages	1,972,115	1,543,780	1,616,035	1,680,135	1,719,975	1,754,360	(428,335)	72,255	64,100	39,840	34,385	-21.72%	4.68%	3.97%	2.37%	2.00%
300-1400-10001	Salaries & Wages - Part time	53,135	53,005	54,865	56,510	57,645	58,790	(130)	1,860	1,645	1,135	1,145	-0.24%	3.51%	3.00%	2.01%	1.99%
300-1400-11001	Employee Benefits	603,735	462,475	479,540	494,965	505,750	515,455	(141,260)	17,065	15,425	10,785	9,705	-23.40%	3.69%	3.22%	2.18%	1.92%
300-1400-11011	Employee Benefits - Part time	6,830	6,375	6,600	6,795	6,935	7,070	(455)	225	195	140	135	-6.66%	3.53%	2.95%	2.06%	1.95%
300-1400-80251	Recovery: Payroll	(2,238,365)	(71,100)	(73,450)	(75,700)	(77,690)	(79,600)	2,167,265	(2,350)	(2,250)	(1,990)	(1,910)	-96.82%	3.31%	3.06%	2.63%	2.46%
300-1400-80253	Capital Recovery: Payroll	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
300-1400-80261	Recovery: Allocated Salaries	(222,450)	(229,597)	(237,140)	(244,977)	(249,175)	(249,175)	(7,147)	(7,543)	(7,837)	(4,198)	0	3.21%	3.29%	3.30%	1.71%	0.00%
Program Administration Subtotal		0	1,589,938	1,671,450	1,742,728	1,788,440	1,831,900	1,589,938	81,512	71,278	45,712	43,460	100.00%	5.13%	4.26%	2.62%	2.37%
Public Works Total		0	1,589,938	1,671,450	1,742,728	1,788,440	1,831,900	1,589,938	81,512	71,278	45,712	43,460	100.00%	5.13%	4.26%	2.62%	2.37%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Department																	
Program Administration																	
310-1400-12400	Safety Footware	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-12500	Course & Seminar Expenses	12,000	12,000	12,000	12,000	12,000	12,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-30100	Advertising Expense	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-30400	Answering Service	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-30700	Books & Publications	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-30800	Building Maintenance	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-31100	Cleaning Materials	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-31600	Computer Software	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-31800	Conference Expenses	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-32000	Construction Materials	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-32700	Drafting Supplies	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-33500	Grounds Services	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-33900	Insurance Expense	42,500	70,380	70,380	70,380	70,380	70,380	27,880	0	0	0	0	65.60%	0.00%	0.00%	0.00%	0.00%
310-1400-34100	Licenses	12,500	12,500	12,500	12,500	12,500	12,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-34600	Meals & Refreshments	1,200	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-34700	Membership Expense	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-34800	Mileage & Expenses	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-34900	Miscellaneous	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-35200	Office Equipment & Furniture	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-35300	Office Supplies	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-36000	Radio System Maintenance	900	900	900	900	900	900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Department																	
Program Administration																	
310-1400-36500	Small Tools & Equipment	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-36700	Supplies	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-36900	Telephone	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-37100	Utilities - Hydro	15,000	15,000	15,000	15,000	15,000	15,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-37200	Utilities - Natural Gas	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-37300	Utilities - Water & Wastewater	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-37400	Vehicle & Equipment Maintenance	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-40900	Consultants	40,000	40,000	40,000	40,000	40,000	40,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-41000	Contracts	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-41010	Drains-Town Share	30,000	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-41200	Legal Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-80250	Chargeback: Payroll	217,665	0	0	0	0	0	(217,665)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
310-1400-80260	Chargeback: Allocated Salaries	33,367	34,439	35,571	36,747	37,376	37,376	1,072	1,132	1,176	629	0	3.21%	3.29%	3.31%	1.71%	0.00%
310-1400-80500	Chargeback: Equipment	1,300	1,300	1,300	1,300	1,300	1,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-91965	TSF from: Parking Revenue	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1400-92974	TSF to: Corporate Studies	6,500	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		418,832	230,119	231,251	232,427	233,056	233,056	(188,713)	1,132	1,176	629	0	-45.06%	0.49%	0.51%	0.27%	0.00%
Vehicles & Equipment																	
310-1500-32550	Materials	12,200	12,200	12,200	12,200	12,200	12,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1500-32600	Diesel Fuel	35,000	35,000	35,000	35,000	35,000	35,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1500-33300	Gasoline	29,000	29,000	29,000	29,000	29,000	29,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1500-33900	Insurance Expense	0	18,720	18,720	18,720	18,720	18,720	18,720	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
310-1500-34900	Miscellaneous	82,900	64,180	64,180	64,180	64,180	64,180	(18,720)	0	0	0	0	-22.58%	0.00%	0.00%	0.00%	0.00%
310-1500-80250	Chargeback: Payroll	75,100	0	0	0	0	0	(75,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
310-1500-80501	Recovery: Equipment	(390,000)	(390,000)	(390,000)	(390,000)	(390,000)	(390,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-1500-80503	Recovery: Capital Equipment	(44,200)	(47,500)	(48,800)	(48,600)	(51,300)	(51,300)	(3,300)	(1,300)	200	(2,700)	0	7.47%	2.74%	-0.41%	5.56%	0.00%
310-1500-92910	TSF to: Fleet Replacement	200,000	203,300	204,600	204,400	207,100	207,100	3,300	1,300	(200)	2,700	0	1.65%	0.64%	-0.10%	1.32%	0.00%
Vehicles & Equipment Subtotal		0	(75,100)	(75,100)	(75,100)	(75,100)	(75,100)	(75,100)	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
Inventory Maintenance																	
310-2200-80250	Chargeback: Payroll	100	0	0	0	0	0	(100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Inventory Maintenance Subtotal		100	0	0	0	0	0	(100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Machine Shop																	
310-2250-12100	Protective Clothing	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Department																	
Machine Shop																	
310-2250-12400	Safety Footware	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-30800	Building Maintenance	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-30900	Building Materials	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-31100	Cleaning Materials	800	800	800	800	800	800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-33600	Grounds Supplies	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-35200	Office Equipment & Furniture	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-36500	Small Tools & Equipment	5,600	5,600	5,600	5,600	5,600	5,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-36700	Supplies	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-37400	Vehicle & Equipment Maintenance	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-41000	Contracts	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2250-80250	Chargeback: Payroll	38,200	0	0	0	0	0	(38,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
310-2250-80500	Chargeback: Equipment	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Machine Shop Subtotal		70,100	31,900	31,900	31,900	31,900	31,900	(38,200)	0	0	0	0	-54.49%	0.00%	0.00%	0.00%	0.00%
Culverts & Installations																	
310-2750-05200	Services Rendered	(33,500)	(33,500)	(33,500)	(33,500)	(33,500)	(33,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2750-32000	Construction Materials	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2750-32500	Culverts	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2750-36200	Sand & Gravel	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2750-80250	Chargeback: Payroll	27,700	0	0	0	0	0	(27,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
310-2750-80500	Chargeback: Equipment	12,600	12,600	12,600	12,600	12,600	12,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Culverts & Installations Subtotal		15,800	(11,900)	(11,900)	(11,900)	(11,900)	(11,900)	(27,700)	0	0	0	0	-175.32%	0.00%	0.00%	0.00%	0.00%
Municipal Drains																	
310-2950-04600	Provincial Grant	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-12100	Protective Clothing	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-12400	Safety Footware	125	125	125	125	125	125	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-30700	Books & Publications	150	150	150	150	150	150	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-31800	Conference Expenses	900	900	900	900	900	900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-34700	Membership Expense	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-34900	Miscellaneous	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-35200	Office Equipment & Furniture	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Department																	
Municipal Drains																	
310-2950-35400	Postage	50	50	50	50	50	50	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-36700	Supplies	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-40900	Consultants	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-41000	Contracts	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-2950-80250	Chargeback: Payroll	72,200	0	0	0	0	0	(72,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
310-2950-80500	Chargeback: Equipment	2,300	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Municipal Drains Subtotal		69,025	(3,175)	(3,175)	(3,175)	(3,175)	(3,175)	(72,200)	0	0	0	0	-104.60%	0.00%	0.00%	0.00%	0.00%
Irrigation Operations																	
310-3000-01020	Municipal Grant	(70,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(30,000)	0	0	0	0	42.86%	0.00%	0.00%	0.00%	0.00%
310-3000-04400	Permits	(202,050)	(200,650)	(198,150)	(196,950)	(193,825)	(193,825)	1,400	2,500	1,200	3,125	0	-0.69%	-1.25%	-0.61%	-1.59%	0.00%
310-3000-12100	Protective Clothing	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-12400	Safety Footware	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-12500	Course & Seminar Expenses	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-30700	Books & Publications	150	150	150	150	150	150	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-31800	Conference Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-32000	Construction Materials	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-33900	Insurance Expense	3,600	3,900	3,900	3,900	3,900	3,900	300	0	0	0	0	8.33%	0.00%	0.00%	0.00%	0.00%
310-3000-34700	Membership Expense	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-34800	Mileage & Expenses	750	750	750	750	750	750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-35200	Office Equipment & Furniture	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-35300	Office Supplies	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-35400	Postage	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-36700	Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-36900	Telephone	2,100	2,100	2,100	2,100	2,100	2,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-37100	Utilities - Hydro	77,000	77,000	77,000	77,000	77,000	77,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-37600	Water Supply	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-40900	Consultants	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-41000	Contracts	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-41200	Legal Expenses	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-80250	Chargeback: Payroll	105,200	67,300	69,490	71,590	73,450	75,230	(37,900)	2,190	2,100	1,860	1,780	-36.03%	3.25%	3.02%	2.60%	2.42%
310-3000-80500	Chargeback: Equipment	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3000-92908	TSF to: Irrigation	0	66,200	61,510	58,210	53,225	51,445	66,200	(4,690)	(3,300)	(4,985)	(1,780)	100.00%	-7.08%	-5.36%	-8.56%	-3.34%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Department																	
Irrigation Operations																	
Irrigation Operations Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Driveway Curb Cuts																	
310-3050-05200	Services Rendered	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3050-41000	Contracts	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
310-3050-80250	Chargeback: Payroll	6,000	0	0	0	0	0	(6,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
310-3050-80500	Chargeback: Equipment	700	700	700	700	700	700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Driveway Curb Cuts Subtotal		5,700	(300)	(300)	(300)	(300)	(300)	(6,000)	0	0	0	0	-105.26%	0.00%	0.00%	0.00%	0.00%
Roads Department Total		579,557	171,544	172,676	173,852	174,481	174,481	(408,013)	1,132	1,176	629	0	-70.40%	0.66%	0.68%	0.36%	0.00%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Maintenance																	
Grass Mowing & Weed Spraying																	
320-2150-32000	Construction Materials	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2150-80250	Chargeback: Payroll	94,400	0	0	0	0	0	(94,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2150-80500	Chargeback: Equipment	70,000	70,000	70,000	70,000	70,000	70,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Grass Mowing & Weed Spraying Subtotal		167,400	73,000	73,000	73,000	73,000	73,000	(94,400)	0	0	0	0	-56.39%	0.00%	0.00%	0.00%	0.00%
Emergency Assistance																	
320-2350-80250	Chargeback: Payroll	2,200	0	0	0	0	0	(2,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2350-80500	Chargeback: Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Emergency Assistance Subtotal		2,300	100	100	100	100	100	(2,200)	0	0	0	0	-95.65%	0.00%	0.00%	0.00%	0.00%
Patching & Spray Patching																	
320-2400-32000	Construction Materials	18,000	18,000	18,000	18,000	18,000	18,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2400-36200	Sand & Gravel	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2400-41000	Contracts	40,000	40,000	40,000	40,000	40,000	40,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2400-80250	Chargeback: Payroll	104,800	0	0	0	0	0	(104,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2400-80500	Chargeback: Equipment	12,800	12,800	12,800	12,800	12,800	12,800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Patching & Spray Patching Subtotal		176,600	71,800	71,800	71,800	71,800	71,800	(104,800)	0	0	0	0	-59.34%	0.00%	0.00%	0.00%	0.00%
Shoulder Patch & Grade																	
320-2450-32000	Construction Materials	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2450-36200	Sand & Gravel	4,500	4,500	4,500	4,500	4,500	4,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2450-80250	Chargeback: Payroll	36,400	0	0	0	0	0	(36,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2450-80500	Chargeback: Equipment	18,600	18,600	18,600	18,600	18,600	18,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Maintenance																	
Shoulder Patch & Grade																	
Shoulder Patch & Grade Subtotal		61,500	25,100	25,100	25,100	25,100	25,100	(36,400)	0	0	0	0	-59.19%	0.00%	0.00%	0.00%	0.00%
Surface Treatment																	
320-2500-41000	Contracts	160,000	160,000	160,000	160,000	160,000	160,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2500-80250	Chargeback: Payroll	9,800	0	0	0	0	0	(9,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2500-80500	Chargeback: Equipment	1,100	1,100	1,100	1,100	1,100	1,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Surface Treatment Subtotal		170,900	161,100	161,100	161,100	161,100	161,100	(9,800)	0	0	0	0	-5.73%	0.00%	0.00%	0.00%	0.00%
Sweeping Flushing Cleaning																	
320-2550-41000	Contracts	23,500	23,500	23,500	23,500	23,500	23,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2550-80250	Chargeback: Payroll	9,700	0	0	0	0	0	(9,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2550-80500	Chargeback: Equipment	4,300	4,300	4,300	4,300	4,300	4,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Sweeping Flushing Cleaning Subtotal		37,500	27,800	27,800	27,800	27,800	27,800	(9,700)	0	0	0	0	-25.87%	0.00%	0.00%	0.00%	0.00%
Dust Layer Control																	
320-2600-31100	Cleaning Materials	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2600-41000	Contracts	22,000	22,000	22,000	22,000	22,000	22,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2600-80250	Chargeback: Payroll	900	0	0	0	0	0	(900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Dust Layer Control Subtotal		23,400	22,500	22,500	22,500	22,500	22,500	(900)	0	0	0	0	-3.85%	0.00%	0.00%	0.00%	0.00%
Grading & Scarifying																	
320-2650-80250	Chargeback: Payroll	9,800	0	0	0	0	0	(9,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2650-80500	Chargeback: Equipment	9,600	9,600	9,600	9,600	9,600	9,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Grading & Scarifying Subtotal		19,400	9,600	9,600	9,600	9,600	9,600	(9,800)	0	0	0	0	-50.52%	0.00%	0.00%	0.00%	0.00%
Gravel Resurfacing																	
320-2700-36200	Sand & Gravel	19,000	19,000	19,000	19,000	19,000	19,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2700-80250	Chargeback: Payroll	8,600	0	0	0	0	0	(8,600)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2700-80500	Chargeback: Equipment	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Gravel Resurfacing Subtotal		33,600	25,000	25,000	25,000	25,000	25,000	(8,600)	0	0	0	0	-25.60%	0.00%	0.00%	0.00%	0.00%
Culverts & Installations																	
320-2750-32000	Construction Materials	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2750-32400	Culvert Purchases	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2750-36200	Sand & Gravel	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2750-41000	Contracts	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2750-80250	Chargeback: Payroll	16,900	0	0	0	0	0	(16,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Maintenance																	
Culverts & Installations																	
320-2750-80500	Chargeback: Equipment	6,500	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Culverts & Installations Subtotal		32,600	15,700	15,700	15,700	15,700	15,700	(16,900)	0	0	0	0	-51.84%	0.00%	0.00%	0.00%	0.00%
Catch Basins																	
320-2800-32000	Construction Materials	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2800-41000	Contracts	15,000	15,000	15,000	15,000	15,000	15,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2800-80250	Chargeback: Payroll	14,700	0	0	0	0	0	(14,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2800-80500	Chargeback: Equipment	2,600	2,600	2,600	2,600	2,600	2,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Catch Basins Subtotal		34,300	19,600	19,600	19,600	19,600	19,600	(14,700)	0	0	0	0	-42.86%	0.00%	0.00%	0.00%	0.00%
Debris & Litter Pickup																	
320-2850-32000	Construction Materials	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2850-41000	Contracts	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2850-80250	Chargeback: Payroll	11,200	0	0	0	0	0	(11,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2850-80500	Chargeback: Equipment	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Debris & Litter Pickup Subtotal		16,900	5,700	5,700	5,700	5,700	5,700	(11,200)	0	0	0	0	-66.27%	0.00%	0.00%	0.00%	0.00%
Ditching																	
320-2900-32000	Construction Materials	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2900-32500	Culverts	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2900-36200	Sand & Gravel	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2900-41000	Contracts	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-2900-80250	Chargeback: Payroll	27,100	0	0	0	0	0	(27,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-2900-80500	Chargeback: Equipment	11,800	11,800	11,800	11,800	11,800	11,800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Ditching Subtotal		49,400	22,300	22,300	22,300	22,300	22,300	(27,100)	0	0	0	0	-54.86%	0.00%	0.00%	0.00%	0.00%
Driveway Curb Cuts																	
320-3050-41000	Contracts	4,800	4,800	4,800	4,800	6,000	6,000	0	0	0	1,200	0	0.00%	0.00%	0.00%	25.00%	0.00%
Driveway Curb Cuts Subtotal		4,800	4,800	4,800	4,800	6,000	6,000	0	0	0	1,200	0	0.00%	0.00%	0.00%	25.00%	0.00%
Intersection Lighting																	
320-3100-37100	Utilities - Hydro	50,000	0	0	0	0	0	(50,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-3100-41000	Contracts	1,300	0	0	0	0	0	(1,300)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-3100-80250	Chargeback: Payroll	700	0	0	0	0	0	(700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Intersection Lighting Subtotal		52,000	0	0	0	0	0	(52,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Roads Maintenance																	
Safety Devices, Signs, Etc.																	
320-3150-32000	Construction Materials	20,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3150-37100	Utilities - Hydro	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3150-41000	Contracts	78,000	78,000	78,000	78,000	78,000	78,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3150-80250	Chargeback: Payroll	79,200	0	0	0	0	0	(79,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-3150-80500	Chargeback: Equipment	7,600	7,600	7,600	7,600	7,600	7,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Safety Devices, Signs, Etc. Subtotal		186,300	107,100	107,100	107,100	107,100	107,100	(79,200)	0	0	0	0	-42.51%	0.00%	0.00%	0.00%	0.00%
Sidewalk Repairs & Maintenance																	
320-3200-05200	Services Rendered	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3200-32000	Construction Materials	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3200-41000	Contracts	70,000	70,000	70,000	70,000	70,000	70,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3200-80250	Chargeback: Payroll	22,100	0	0	0	0	0	(22,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-3200-80500	Chargeback: Equipment	3,200	3,200	3,200	3,200	3,200	3,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Sidewalk Repairs & Maintenance Subtotal		85,800	63,700	63,700	63,700	63,700	63,700	(22,100)	0	0	0	0	-25.76%	0.00%	0.00%	0.00%	0.00%
Traffic Studies & Committees																	
320-3250-30100	Advertising Expense	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3250-35300	Office Supplies	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3250-40900	Consultants	21,200	21,200	21,200	21,200	21,200	21,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3250-80250	Chargeback: Payroll	49,100	0	0	0	0	0	(49,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Traffic Studies & Committees Subtotal		71,050	21,950	21,950	21,950	21,950	21,950	(49,100)	0	0	0	0	-69.11%	0.00%	0.00%	0.00%	0.00%
Tree Trimming & Removal																	
320-3300-32000	Construction Materials	25,000	25,000	25,000	25,000	25,000	25,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3300-41000	Contracts	38,000	38,000	38,000	38,000	38,000	38,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3300-80250	Chargeback: Payroll	141,700	0	0	0	0	0	(141,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-3300-80500	Chargeback: Equipment	38,700	38,700	38,700	38,700	38,700	38,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Tree Trimming & Removal Subtotal		243,400	101,700	101,700	101,700	101,700	101,700	(141,700)	0	0	0	0	-58.22%	0.00%	0.00%	0.00%	0.00%
Sanding & Salting																	
320-3350-36200	Sand & Gravel	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3350-41000	Contracts	70,000	70,000	70,000	70,000	70,000	70,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
320-3350-80250	Chargeback: Payroll	35,000	0	0	0	0	0	(35,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
320-3350-80500	Chargeback: Equipment	19,200	19,200	19,200	19,200	19,200	19,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Sanding & Salting Subtotal		125,200	90,200	90,200	90,200	90,200	90,200	(35,000)	0	0	0	0	-27.96%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Roads Maintenance																		
Snow Fence/Culvert Thawing																		
320-3400-32000	Construction Materials	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-3400-80250	Chargeback: Payroll	5,700	0	0	0	0	0	(5,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-3400-80500	Chargeback: Equipment	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Snow Fence/Culvert Thawing Subtotal		9,200	3,500	3,500	3,500	3,500	3,500	(5,700)	0	0	0	0	-61.96%	0.00%	0.00%	0.00%	0.00%	0.00%
Snow Plowing & Removal																		
320-3450-32000	Construction Materials	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-3450-80250	Chargeback: Payroll	136,000	0	0	0	0	0	(136,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-3450-80500	Chargeback: Equipment	67,300	67,300	67,300	67,300	67,300	67,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Snow Plowing & Removal Subtotal		205,300	69,300	69,300	69,300	69,300	69,300	(136,000)	0	0	0	0	-66.24%	0.00%	0.00%	0.00%	0.00%	0.00%
Sidewalks - Winter Maintenance																		
320-3500-80250	Chargeback: Payroll	11,100	0	0	0	0	0	(11,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-3500-80500	Chargeback: Equipment	6,700	6,700	6,700	6,700	6,700	6,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Sidewalks - Winter Maintenance Subtotal		17,800	6,700	6,700	6,700	6,700	6,700	(11,100)	0	0	0	0	-62.36%	0.00%	0.00%	0.00%	0.00%	0.00%
Ash Tree Removal																		
320-4275-41000	Contracts	50,000	100,000	50,000	50,000	50,000	50,000	50,000	(50,000)	0	0	0	100.00%	-50.00%	0.00%	0.00%	0.00%	0.00%
320-4275-91964	TSF from: Working Funds	0	(50,000)	0	0	0	0	(50,000)	50,000	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%	0.00%
Ash Tree Removal Subtotal		50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cleaning Storm Sewers																		
320-5150-32000	Construction Materials	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-5150-41000	Contracts	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-5150-80250	Chargeback: Payroll	1,400	0	0	0	0	0	(1,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
320-5150-80500	Chargeback: Equipment	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cleaning Storm Sewers Subtotal		5,100	3,700	3,700	3,700	3,700	3,700	(1,400)	0	0	0	0	-27.45%	0.00%	0.00%	0.00%	0.00%	0.00%
Roads Maintenance Total		1,881,750	1,001,950	1,001,950	1,001,950	1,003,150	1,003,150	(879,800)	0	0	1,200	0	-46.75%	0.00%	0.00%	0.00%	0.12%	0.00%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change	
Agriculture & Reforestation																		
Municipal Drains																		
325-5900-04605	Provincial Grant - OMAFRA	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
325-5900-05200	Services Rendered	(16,600)	(16,700)	(12,700)	(12,800)	(12,800)	(12,800)	(100)	4,000	(100)	0	0	0.60%	-23.95%	0.79%	0.00%	0.00%	0.00%
325-5900-31800	Conference Expenses	9,000	9,000	5,000	5,000	5,000	5,000	0	(4,000)	0	0	0	0.00%	-44.44%	0.00%	0.00%	0.00%	0.00%
325-5900-34900	Miscellaneous	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Agriculture & Reforestation																	
Municipal Drains																	
325-5900-40900	Consultants	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
325-5900-41000	Contracts	10,000	12,500	12,500	12,600	12,600	12,600	2,500	0	100	0	0	25.00%	0.00%	0.80%	0.00%	0.00%
325-5900-80250	Chargeback: Payroll	2,400	0	0	0	0	0	(2,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
325-5900-80500	Chargeback: Equipment	1,700	1,700	1,700	1,700	1,700	1,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Municipal Drains Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Agriculture & Reforestation Total		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parking Operations																	
Vehicles & Equipment																	
330-1500-32550	Materials	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-1500-33300	Gasoline	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-1500-33900	Insurance Expense	0	590	590	590	590	590	590	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
330-1500-34900	Miscellaneous	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		3,500	4,090	4,090	4,090	4,090	4,090	590	0	0	0	0	16.86%	0.00%	0.00%	0.00%	0.00%
Enforcement																	
330-2000-04350	Parking Violations	(165,000)	(165,000)	(165,000)	(165,000)	(165,000)	(165,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-04400	Permits	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-10000	Salaries & Wages	59,535	61,625	63,775	65,700	67,010	68,340	2,090	2,150	1,925	1,310	1,330	3.51%	3.49%	3.02%	1.99%	1.98%
330-2000-10001	Salaries & Wages - Part time	134,130	109,680	119,035	128,785	137,710	147,615	(24,450)	9,355	9,750	8,925	9,905	-18.23%	8.53%	8.19%	6.93%	7.19%
330-2000-11001	Employee Benefits	19,105	19,580	20,150	20,675	21,080	21,490	475	570	525	405	410	2.49%	2.91%	2.61%	1.96%	1.94%
330-2000-11011	Employee Benefits - Part time	16,060	12,675	13,800	14,970	16,045	17,235	(3,385)	1,125	1,170	1,075	1,190	-21.08%	8.88%	8.48%	7.18%	7.42%
330-2000-12300	Uniforms, Coveralls, etc.	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-12500	Course & Seminar Expenses	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-30100	Advertising Expense	1,600	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-30700	Books & Publications	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-31000	Capital Expenditures under \$5K	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-31800	Conference Expenses	1,200	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-34500	Maintenance Support Agreements	14,000	21,000	21,000	21,000	21,000	21,000	7,000	0	0	0	0	50.00%	0.00%	0.00%	0.00%	0.00%
330-2000-34800	Mileage & Expenses	1,200	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-34900	Miscellaneous	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-35100	MTO Costs	15,000	15,000	15,000	15,000	15,000	15,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-35300	Office Supplies	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parking Operations																	
Enforcement																	
330-2000-35370	Parking Tickets	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-36400	Sign Expense, Line Painting	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-36900	Telephone	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-41200	Legal Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-63100	Fort George Kiosk	44,000	44,000	44,000	44,000	44,000	44,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-80500	Chargeback: Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2000-91805	TSF from: Building Permit Surp	(80,372)	(63,153)	(67,455)	(72,153)	(75,726)	(79,675)	17,219	(4,302)	(4,698)	(3,573)	(3,949)	-21.42%	6.81%	6.96%	4.95%	5.21%
Enforcement Subtotal		69,158	68,107	77,005	85,677	93,819	102,705	(1,051)	8,898	8,672	8,142	8,886	-1.52%	13.06%	11.26%	9.50%	8.65%
Metered Parking Program																	
330-2050-02975	Credit Card Revenue	(225,000)	(800,000)	(800,000)	(800,000)	(800,000)	(800,000)	(575,000)	0	0	0	0	255.56%	0.00%	0.00%	0.00%	0.00%
330-2050-03000	P & D: Davy St.	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03200	Meter: Regent St.	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03300	P & D: Wellington St.	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03600	P & D: Community Centre	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03650	P & D: Court House	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03700	P & D: Front St.	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03750	P & D: Gate St.	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03800	P & D: King St.	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03850	P & D: Market St.	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03900	Meter: Melville St.	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-03950	P & D: Picton St.	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-04000	P & D: Queen St.	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-04050	P & D: Queen St. Extension	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-04100	P & D: Queens Royal Lot	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-04150	P & D: Regent St.	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-04200	P & D: Simcoe St.	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-04250	P & D: St. Vincent Lot	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-04300	P & D: Victoria St.	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-30510	Credit Card Processing Fees	24,000	24,000	24,000	24,000	24,000	24,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-30520	Pay and Display Charges	22,000	22,000	22,000	22,000	22,000	22,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-31000	Capital Expenditures under \$5K	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-33500	Grounds Services	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-33900	Insurance Expense	0	870	870	870	870	870	870	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parking Operations																	
Metered Parking Program																	
330-2050-34300	Maintenance	2,000	3,000	3,000	3,000	3,000	3,000	1,000	0	0	0	0	50.00%	0.00%	0.00%	0.00%	0.00%
330-2050-34500	Maintenance Support Agreements	7,000	0	0	0	0	0	(7,000)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
330-2050-34900	Miscellaneous	5,300	5,300	5,300	5,300	5,300	5,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-35350	Printing	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-36700	Supplies	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-40910	Coin Pick-up	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-80500	Chargeback: Equipment	2,700	2,700	2,700	2,700	2,700	2,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
330-2050-92965	TSF to: Parking Revenue	572,342	1,152,933	1,144,035	1,135,363	1,127,221	1,113,460	580,591	(8,898)	(8,672)	(8,142)	(13,761)	101.44%	-0.77%	-0.76%	-0.72%	-1.22%
Metered Parking Program Subtotal		(72,658)	(72,197)	(81,095)	(89,767)	(97,909)	(111,670)	461	(8,898)	(8,672)	(8,142)	(13,761)	-0.63%	12.32%	10.69%	9.07%	12.32%
Parking Operations Total		0	0	0	0	0	(4,875)	0	0	0	0	(4,875)	0.00%	0.00%	0.00%	0.00%	100.00%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Public Transit																	
Program Administration																	
350-1400-00922	Provincial - Gas Tax	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
350-1400-01550	Group Fares	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
350-1400-01560	Bus Fare	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)	(49,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	2.22%	2.17%	2.13%	2.08%	0.00%
350-1400-30100	Advertising Expense	6,000	6,500	7,000	7,500	8,000	8,000	500	500	500	500	0	8.33%	7.69%	7.14%	6.67%	0.00%
350-1400-31000	Capital Expenditures under \$5K	6,500	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
350-1400-34700	Membership Expense	1,250	1,300	1,350	1,400	1,450	1,450	50	50	50	50	0	4.00%	3.85%	3.70%	3.57%	0.00%
350-1400-34900	Miscellaneous	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
350-1400-37706	Specialized Transit	5,000	6,000	7,000	8,000	9,000	9,000	1,000	1,000	1,000	1,000	0	20.00%	16.67%	14.29%	12.50%	0.00%
350-1400-40900	Consultants	3,000	3,000	3,000	3,500	3,500	3,500	0	0	500	0	0	0.00%	0.00%	16.67%	0.00%	0.00%
350-1400-41000	Contracts	596,711	614,612	633,050	652,042	671,603	671,603	17,901	18,438	18,992	19,561	0	3.00%	3.00%	3.00%	3.00%	0.00%
350-1400-41200	Legal Expenses	1,200	500	500	500	1,500	1,500	(700)	0	0	1,000	0	-58.33%	0.00%	0.00%	200.00%	0.00%
350-1400-80250	Chargeback: Payroll	51,700	0	0	0	0	0	(51,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
350-1400-80360	Chargeback: Grounds Services	7,150	7,300	7,450	7,600	7,750	7,750	150	150	150	150	0	2.10%	2.05%	2.01%	1.97%	0.00%
350-1400-80500	Chargeback: Equipment	600	600	600	600	600	600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
350-1400-91965	TSF from: Parking Revenue	(325,448)	(343,736)	(362,834)	(383,460)	(404,328)	(404,328)	(18,288)	(19,098)	(20,626)	(20,868)	0	5.62%	5.56%	5.68%	5.44%	0.00%
Program Administration Subtotal		65,663	13,576	13,616	13,182	13,575	13,575	(52,087)	40	(434)	393	0	-79.32%	0.29%	-3.19%	2.98%	0.00%
Public Transit Total		65,663	13,576	13,616	13,182	13,575	13,575	(52,087)	40	(434)	393	0	-79.32%	0.29%	-3.19%	2.98%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Community & Development																		
Program Administration																		
450-1400-01650	Combined OPA & Zoning By-Law	(32,500)	(32,500)	(32,500)	(32,500)	(32,500)	(32,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-02700	Legal & Advertising Recovery	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-05400	Site Plan Application Fees	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-05550	Subdivision Application Fees	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-06000	Zoning Application Fees	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-10000	Salaries & Wages	596,345	634,560	669,525	693,040	706,890	721,065	38,215	34,965	23,515	13,850	14,175	6.41%	5.51%	3.51%	2.00%	2.01%	2.01%
450-1400-10001	Salaries & Wages - Part time	0	36,530	42,910	49,385	50,385	51,390	36,530	6,380	6,475	1,000	1,005	100.00%	17.47%	15.09%	2.02%	1.99%	1.99%
450-1400-11001	Employee Benefits	178,400	186,520	194,380	200,020	203,830	207,700	8,120	7,860	5,640	3,810	3,870	4.55%	4.21%	2.90%	1.90%	1.90%	1.90%
450-1400-11011	Employee Benefits - Part time	0	4,220	4,990	5,765	5,885	6,010	4,220	770	775	120	125	100.00%	18.25%	15.53%	2.08%	2.12%	2.12%
450-1400-12200	Honorarium	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-12400	Safety Footware	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-12500	Course & Seminar Expenses	8,000	8,000	8,000	8,000	8,000	8,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-30100	Advertising Expense	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-30700	Books & Publications	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-31600	Computer Software	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-31800	Conference Expenses	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-34700	Membership Expense	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-34800	Mileage & Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-35200	Office Equipment & Furniture	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-35300	Office Supplies	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-40900	Consultants	20,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-41200	Legal Expenses	30,000	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-1400-91805	TSF from: Building Permit Surp	(263,649)	(241,570)	(255,314)	(266,165)	(271,447)	(276,799)	22,079	(13,744)	(10,851)	(5,282)	(5,352)	-8.37%	5.69%	4.25%	1.98%	1.97%	1.97%
450-1400-91926	Transfer From OMB Appeals	0	(44,269)	(52,264)	0	0	0	(44,269)	(7,995)	52,264	0	0	100.00%	18.06%	-100.00%	0.00%	0.00%	0.00%
450-1400-91965	TSF from: Parking Revenue	(86,710)	(89,688)	(94,346)	(97,910)	(99,830)	(101,783)	(2,978)	(4,658)	(3,564)	(1,920)	(1,953)	3.43%	5.19%	3.78%	1.96%	1.96%	1.96%
450-1400-92974	TSF to: Corporate Studies	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		327,886	389,803	413,381	487,635	499,213	511,083	61,917	23,578	74,254	11,578	11,870	18.88%	6.05%	17.96%	2.37%	2.32%	2.32%
School Crossing Guards																		
450-2100-10001	Salaries & Wages - Part time	26,565	27,495	28,450	29,305	29,900	30,495	930	955	855	595	595	3.50%	3.47%	3.01%	2.03%	1.99%	1.99%
450-2100-11011	Employee Benefits - Part time	3,070	3,135	3,250	3,350	3,425	3,495	65	115	100	75	70	2.12%	3.67%	3.08%	2.24%	2.04%	2.04%
450-2100-34900	Miscellaneous	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
School Crossing Guards Subtotal		29,835	30,830	31,900	32,855	33,525	34,190	995	1,070	955	670	665	3.34%	3.47%	2.99%	2.04%	1.95%	1.95%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Community & Development																		
Committees of Adjustment																		
450-4450-01000	Adjournment Fees	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-01700	Combined Variance/Consent Appli	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-01800	Consent Application Fees	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-03350	Minor Variance Application Fees	(37,755)	(33,335)	(39,475)	(45,790)	(47,570)	(51,050)	4,420	(6,140)	(6,315)	(1,780)	(3,480)	-11.71%	18.42%	16.00%	3.89%	7.32%	
450-4450-10000	Salaries & Wages	61,935	58,185	63,190	68,340	69,705	71,105	(3,750)	5,005	5,150	1,365	1,400	-6.05%	8.60%	8.15%	2.00%	2.01%	
450-4450-11001	Employee Benefits	19,570	18,900	20,035	21,200	21,615	22,035	(670)	1,135	1,165	415	420	-3.42%	6.01%	5.81%	1.96%	1.94%	
450-4450-12200	Honorarium	4,200	4,200	4,200	4,200	4,200	4,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-12500	Course & Seminar Expenses	700	700	700	700	700	700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-30700	Books & Publications	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-31800	Conference Expenses	2,300	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-34700	Membership Expense	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-34800	Mileage & Expenses	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4450-41200	Legal Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Committees of Adjustment Subtotal		0	0	0	0	0	(1,660)	0	0	0	0	(1,660)	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%
Municipal Heritage Committee																		
450-4500-01300	Application Fees	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-10000	Salaries & Wages	51,455	61,935	67,305	72,780	74,240	75,730	10,480	5,370	5,475	1,460	1,490	20.37%	8.67%	8.13%	2.01%	2.01%	
450-4500-11001	Employee Benefits	17,550	19,645	20,850	22,075	22,510	22,950	2,095	1,205	1,225	435	440	11.94%	6.13%	5.88%	1.97%	1.95%	
450-4500-12200	Honorarium	5,400	5,400	5,400	5,400	5,400	5,400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-12500	Course & Seminar Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-30100	Advertising Expense	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-30700	Books & Publications	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-31800	Conference Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-34700	Membership Expense	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-34800	Mileage & Expenses	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-34900	Miscellaneous	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-36700	Supplies	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-40900	Consultants	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-41200	Legal Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
450-4500-91805	TSF from: Building Permit Surp	(34,499)	(40,974)	(44,468)	(48,279)	(49,245)	(50,222)	(6,475)	(3,494)	(3,811)	(966)	(977)	18.77%	8.53%	8.57%	2.00%	1.98%	
Municipal Heritage Committee Subtotal		48,856	54,956	58,037	60,926	61,855	62,808	6,100	3,081	2,889	929	953	12.49%	5.61%	4.98%	1.52%	1.52%	
Heritage Incentive Program																		
450-4550-03450	Niagara Region Grant	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Community & Development																	
Heritage Incentive Program																	
450-4550-63000	Grants Expense	70,000	70,000	70,000	70,000	70,000	70,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4550-91965	TSF from: Parking Revenue	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Heritage Incentive Program Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
By-Law Enforcement																	
450-4650-03400	Miscellaneous Revenue	(500)	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-05350	Sign Permit Fees	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-10000	Salaries & Wages	54,035	128,910	140,085	148,275	151,240	154,245	74,875	11,175	8,190	2,965	3,005	138.57%	8.67%	5.85%	2.00%	1.99%
450-4650-11001	Employee Benefits	18,045	40,280	42,780	44,685	45,565	46,445	22,235	2,500	1,905	880	880	123.22%	6.21%	4.45%	1.97%	1.93%
450-4650-12200	Honorarium	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-12400	Safety Footware	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-12500	Course & Seminar Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-31600	Computer Software	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-31800	Conference Expenses	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-34700	Membership Expense	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-34900	Miscellaneous	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-35300	Office Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-41000	Contracts	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-41200	Legal Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4650-91805	TSF from: Building Permit Surp	(36,040)	(84,977)	(92,249)	(98,203)	(100,157)	(102,155)	(48,937)	(7,272)	(5,954)	(1,954)	(1,998)	135.79%	8.56%	6.45%	1.99%	1.99%
450-4650-91965	TSF from: Parking Revenue	(36,040)	(84,977)	(92,249)	(98,203)	(100,157)	(102,155)	(48,937)	(7,272)	(5,954)	(1,954)	(1,998)	135.79%	8.56%	6.45%	1.99%	1.99%
By-Law Enforcement Subtotal		18,400	17,636	16,767	14,954	14,891	14,780	(764)	(869)	(1,813)	(63)	(111)	-4.15%	-4.93%	-10.81%	-0.42%	-0.75%
By-Law Enforcement Vehicles																	
450-4651-32550	Materials	1,100	1,100	1,100	1,100	1,100	1,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4651-33300	Gasoline	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4651-33900	Insurance Expense	0	1,760	1,760	1,760	1,760	1,760	1,760	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
450-4651-34100	Licenses	80	80	80	80	80	80	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4651-34900	Miscellaneous	1,550	0	0	0	0	0	(1,550)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
450-4651-92945	TSF to: By-Law Vehicle & Equipm	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
By-Law Enforcement Vehicles Subtotal		10,730	10,940	10,940	10,940	10,940	10,940	210	0	0	0	0	1.96%	0.00%	0.00%	0.00%	0.00%
Protective Control - Animal & P																	
450-4700-01850	Dog Licenses	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Community & Development																	
Protective Control - Animal & P																	
450-4700-03500	Non-Resident Hunting Licenses	(200)	(200)	(200)	(200)	(200)	(200)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4700-05150	Resident Hunting Licenses	(50)	(50)	(50)	(50)	(50)	(50)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4700-11001	Employee Benefits	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4700-34200	Livestock Claims	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4700-34900	Miscellaneous	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4700-41000	Contracts	44,800	45,600	46,400	47,200	48,000	48,000	800	800	800	800	0	1.79%	1.75%	1.72%	1.69%	0.00%
450-4700-41200	Legal Expenses	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4700-61000	Humane Society Fees	16,500	10,000	10,000	10,000	10,000	10,000	(6,500)	0	0	0	0	-39.39%	0.00%	0.00%	0.00%	0.00%
Protective Control - Animal & P Subtotal		56,050	50,350	51,150	51,950	52,750	52,750	(5,700)	800	800	800	0	-10.17%	1.59%	1.56%	1.54%	0.00%
Protective Control - Grass & We																	
450-4750-01050	Administration Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4750-05200	Services Rendered	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4750-41000	Contracts	4,500	4,500	4,500	4,500	4,500	4,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Protective Control - Grass & We Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Tourism Signage																	
450-4760-05200	Services Rendered	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
450-4760-41000	Contracts	14,000	14,000	14,000	14,000	14,000	14,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Tourism Signage Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Community & Development Total		491,757	554,515	582,175	659,260	673,174	684,891	62,758	27,660	77,085	13,914	11,717	12.76%	4.99%	13.24%	2.11%	1.71%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Building Services																	
Program Administration																	
460-1400-01450	Building Permits	(622,335)	(675,920)	(709,830)	(735,215)	(748,820)	(762,965)	(53,585)	(33,910)	(25,385)	(13,605)	(14,145)	8.61%	5.02%	3.58%	1.85%	1.89%
460-1400-02550	Inspection Certificates	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-10000	Salaries & Wages	404,295	446,735	471,505	488,650	498,425	508,415	42,440	24,770	17,145	9,775	9,990	10.50%	5.54%	3.64%	2.00%	2.00%
460-1400-10001	Salaries & Wages - Part time	39,155	41,470	45,040	48,710	49,685	50,680	2,315	3,570	3,670	975	995	5.91%	8.61%	8.15%	2.00%	2.00%
460-1400-11001	Employee Benefits	123,185	131,755	137,340	141,470	144,205	146,980	8,570	5,585	4,130	2,735	2,775	6.96%	4.24%	3.01%	1.93%	1.92%
460-1400-11011	Employee Benefits - Part time	5,000	4,815	5,245	5,685	5,805	5,920	(185)	430	440	120	115	-3.70%	8.93%	8.39%	2.11%	1.98%
460-1400-12400	Safety Footware	800	800	800	800	800	800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-12500	Course & Seminar Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-30700	Books & Publications	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Building Services																	
Program Administration																	
460-1400-31500	Computer Hardware	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-31600	Computer Software	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-31800	Conference Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-34700	Membership Expense	2,100	2,100	2,100	2,100	2,100	2,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-34800	Mileage & Expenses	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-35200	Office Equipment & Furniture	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-35300	Office Supplies	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-40900	Consultants	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1400-41200	Legal Expenses	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		(16,300)	(16,745)	(16,300)	(16,300)	(16,300)	(16,570)	(445)	445	0	0	(270)	2.73%	-2.66%	0.00%	0.00%	1.63%
Vehicles & Equipment																	
460-1500-33300	Gasoline	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1500-33900	Insurance Expense	0	1,180	1,180	1,180	1,180	1,180	1,180	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
460-1500-34900	Miscellaneous	4,300	3,120	3,120	3,120	3,120	3,120	(1,180)	0	0	0	0	-27.44%	0.00%	0.00%	0.00%	0.00%
460-1500-35000	Motor Vehicle Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
460-1500-92943	TSF to: Building Vehicle & Equi	9,000	9,445	9,000	9,000	9,000	9,000	445	(445)	0	0	0	4.94%	-4.71%	0.00%	0.00%	0.00%
Vehicles & Equipment Subtotal		16,300	16,745	16,300	16,300	16,300	16,300	445	(445)	0	0	0	2.73%	-2.66%	0.00%	0.00%	0.00%
Building Services Total		0	0	0	0	0	(270)	0	0	0	0	(270)	0.00%	0.00%	0.00%	0.00%	100.00%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Library																	
Program Administration																	
550-1400-01020	Municipal Grant	(622,539)	(686,377)	(702,259)	(729,949)	(745,439)	(768,084)	(63,838)	(15,882)	(27,690)	(15,490)	(22,645)	10.25%	2.31%	3.94%	2.12%	3.04%
550-1400-01400	Annual Fundraising Event	(6,000)	(4,000)	(6,000)	(6,000)	(6,000)	(6,000)	2,000	(2,000)	0	0	0	-33.33%	50.00%	0.00%	0.00%	0.00%
550-1400-01401	Book Sales	(5,000)	(3,000)	(5,000)	(5,000)	(5,000)	(5,000)	2,000	(2,000)	0	0	0	-40.00%	66.67%	0.00%	0.00%	0.00%
550-1400-01925	Unrestricted Donations	(3,000)	(1,000)	(3,000)	(3,000)	(3,000)	(3,000)	2,000	(2,000)	0	0	0	-66.67%	200.00%	0.00%	0.00%	0.00%
550-1400-02050	Fines	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02300	Grants - Summer Jobs	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02350	Grants - Provincial	(23,904)	(23,904)	(23,904)	(23,904)	(23,904)	(23,904)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02400	Grants - SOLS Connectivity	(10,200)	(2,882)	(10,200)	(10,200)	(10,200)	0	7,318	(7,318)	0	0	10,200	-71.75%	253.92%	0.00%	0.00%	-100.00%
550-1400-02410	Grants - Provincial Pay Equity	(1,372)	(1,372)	(1,372)	(1,372)	(1,372)	(1,372)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02600	Investment Income	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02650	Lab Rental Fees	(500)	(1,500)	(500)	(500)	(500)	(500)	(1,000)	1,000	0	0	0	200.00%	-66.67%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Library																		
Program Administration																		
550-1400-02660	Rotary Room Rental	(1,500)	(2,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,000)	1,000	0	0	0	66.67%	-40.00%	0.00%	0.00%	0.00%	0.00%
550-1400-02670	Garden Rental	0	(500)	0	0	0	0	(500)	500	0	0	0	100.00%	-100.00%	0.00%	0.00%	0.00%	0.00%
550-1400-04450	Photo Copy Revenue	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-04550	Programs - Adult	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-04552	Programs - Children	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(5,000)	0	0	0	0	(3,500)	0.00%	0.00%	0.00%	0.00%	0.00%	233.33%
550-1400-04554	Programs - W&W	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-04555	Non-Resident Memberships	(100)	(70)	(70)	(70)	(70)	(70)	30	0	0	0	0	-30.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-05500	Magazine Sponsorships	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-05510	Merchandise Sales	(500)	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-05515	Lost Items	(200)	(200)	(200)	(200)	(200)	(200)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-10000	Salaries & Wages	270,545	292,290	305,270	314,430	320,715	327,130	21,745	12,980	9,160	6,285	6,415	8.04%	4.44%	3.00%	2.00%	2.00%	2.00%
550-1400-10001	Salaries & Wages - Part time	151,260	183,630	191,540	204,825	210,650	216,740	32,370	7,910	13,285	5,825	6,090	21.40%	4.31%	6.94%	2.84%	2.89%	2.89%
550-1400-11001	Employee Benefits	75,755	79,040	81,785	83,905	85,545	87,210	3,285	2,745	2,120	1,640	1,665	4.34%	3.47%	2.59%	1.95%	1.95%	1.95%
550-1400-11011	Employee Benefits - Part time	20,405	24,925	26,990	29,115	29,855	30,630	4,520	2,065	2,125	740	775	22.15%	8.28%	7.87%	2.54%	2.60%	2.60%
550-1400-12500	Course & Seminar Expenses	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-30100	Advertising Expense	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-30300	Annual Dinner Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-30600	Magazine Newspaper Purchases	4,100	4,100	4,100	4,100	4,100	4,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-30610	Electronic/Shared Collection	16,000	16,000	16,000	16,000	16,000	16,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-31800	Conference Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-31900	Board Development	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-33400	General Expenses	8,000	2,000	2,000	2,000	2,000	2,000	(6,000)	0	0	0	0	-75.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-33410	Photocopier Expenses	0	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-33500	Grounds Services	0	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-33900	Insurance Expense	6,000	7,570	7,570	7,570	7,570	7,570	1,570	0	0	0	0	26.17%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-34000	Internet Expenses	11,000	11,000	11,000	11,000	11,000	11,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-34400	Integrated Library Systems	8,600	9,000	9,000	9,000	9,000	9,000	400	0	0	0	0	4.65%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-34700	Membership Expense	1,800	1,800	1,800	1,800	1,800	1,800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-34800	Mileage & Expenses	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35200	Office Equipment & Furniture	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35400	Postage	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35500	Processing Fees	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35700	Program Expenses - Adult	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35702	Program Expenses - Children	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Library																		
Program Administration																		
550-1400-35704	Program Expenses - W&W	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-35900	Purchases for Resale	0	250	250	250	250	250	250	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-36700	Supplies	8,000	7,600	7,600	7,600	7,600	7,600	(400)	0	0	0	0	-5.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-36705	Makery Supplies	0	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-36900	Telephone	1,800	1,800	1,800	1,800	1,800	1,800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-40520	Web Maintenance	2,500	1,000	1,000	1,000	1,000	1,000	(1,500)	0	0	0	0	-60.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-40800	Computer Support	1,500	500	500	500	500	500	(1,000)	0	0	0	0	-66.67%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-40900	Consultants	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-41005	Service Contracts	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-80100	Chargeback: Rental	60,000	60,000	60,000	60,000	60,000	60,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-91817	TSF from: DC: Library Facilites	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
550-1400-92855	TSF to: Library Computer	12,500	7,000	7,500	8,000	8,500	9,000	(5,500)	500	500	500	500	-44.00%	7.14%	6.67%	6.25%	5.88%	
550-1400-92860	TSF to: Library Development	7,250	2,500	3,000	3,500	4,000	4,500	(4,750)	500	500	500	500	-65.52%	20.00%	16.67%	14.29%	12.50%	
550-1400-92865	TSF to: Library Donations	9,000	9,000	9,000	9,000	9,000	9,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Library Total		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Parks Recreation & Facilities																		
Program Administration																		
650-1400-10000	Salaries & Wages	1,110,995	1,189,310	1,255,865	1,313,675	1,343,990	1,370,865	78,315	66,555	57,810	30,315	26,875	7.05%	5.60%	4.60%	2.31%	2.00%	
650-1400-10001	Salaries & Wages - Part time	785,390	862,945	893,840	918,655	935,700	953,100	77,555	30,895	24,815	17,045	17,400	9.87%	3.58%	2.78%	1.86%	1.86%	
650-1400-11001	Employee Benefits	343,335	360,195	375,640	389,300	397,655	405,325	16,860	15,445	13,660	8,355	7,670	4.91%	4.29%	3.64%	2.15%	1.93%	
650-1400-11011	Employee Benefits - Part time	94,915	103,795	107,510	110,495	112,545	114,640	8,880	3,715	2,985	2,050	2,095	9.36%	3.58%	2.78%	1.86%	1.86%	
650-1400-80251	Recovery: Payroll	(2,368,002)	0	0	0	0	0	2,368,002	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-1400-80260	Chargeback: Allocated Salaries	33,367	34,439	35,571	36,747	37,376	37,376	1,072	1,132	1,176	629	0	3.21%	3.29%	3.31%	1.71%	0.00%	
Program Administration Subtotal		0	2,550,684	2,668,426	2,768,872	2,827,266	2,881,306	2,550,684	117,742	100,446	58,394	54,040	100.00%	4.62%	3.76%	2.11%	1.88%	
Property Administration																		
650-1450-05050	Rental Revenue	(14,650)	(14,650)	(14,650)	(14,650)	(14,650)	(14,650)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-1450-30800	Building Maintenance	3,100	3,500	3,500	3,500	4,000	4,000	400	0	0	500	0	12.90%	0.00%	0.00%	14.29%	0.00%	0.00%
650-1450-33600	Grounds Supplies	1,050	1,050	1,050	1,050	1,050	1,050	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-1450-33900	Insurance Expense	1,000	1,150	1,150	1,150	1,150	1,150	150	0	0	0	0	15.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-1450-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Property Administration																	
650-1450-37100	Utilities - Hydro	1,000	1,020	1,040	1,061	1,082	1,082	20	20	21	21	0	2.00%	1.96%	2.02%	1.98%	0.00%
650-1450-37300	Utilities - Water & Wastewater	1,200	1,224	1,248	1,273	1,298	1,298	24	24	25	25	0	2.00%	1.96%	2.00%	1.96%	0.00%
650-1450-37400	Vehicle & Equipment Maintenance	150	150	150	150	150	150	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-1450-41000	Contracts	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-1450-50125	MaxGalaxy Fees	0	200	200	200	200	200	200	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
650-1450-80250	Chargeback: Payroll	1,800	0	0	0	0	0	(1,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-1450-80361	Recovery: Grounds Services	(42,150)	(42,300)	(42,450)	(42,600)	(42,750)	(42,750)	(150)	(150)	(150)	(150)	0	0.36%	0.35%	0.35%	0.35%	0.00%
650-1450-80500	Chargeback: Equipment	40	40	40	40	40	40	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Property Administration Subtotal		(44,360)	(45,516)	(45,622)	(45,726)	(45,330)	(45,330)	(1,156)	(106)	(104)	396	0	2.61%	0.23%	0.23%	-0.87%	0.00%
Vehicles & Equipment																	
650-1500-32550	Materials	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-1500-32600	Diesel Fuel	7,500	7,500	7,500	7,500	7,500	7,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-1500-33300	Gasoline	17,500	17,500	17,500	17,500	17,500	17,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-1500-33900	Insurance Expense	0	13,370	13,370	13,370	13,370	13,370	13,370	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
650-1500-34900	Miscellaneous	58,000	44,630	44,630	44,630	44,630	44,630	(13,370)	0	0	0	0	-23.05%	0.00%	0.00%	0.00%	0.00%
650-1500-80250	Chargeback: Payroll	22,300	0	0	0	0	0	(22,300)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-1500-80501	Recovery: Equipment	(225,110)	(228,266)	(231,370)	(234,521)	(237,421)	(237,421)	(3,156)	(3,104)	(3,151)	(2,900)	0	1.40%	1.36%	1.36%	1.24%	0.00%
650-1500-92910	TSF to: Fleet Replacement	117,810	120,996	124,070	127,221	130,121	130,121	3,186	3,074	3,151	2,900	0	2.70%	2.54%	2.54%	2.28%	0.00%
Vehicles & Equipment Subtotal		0	(22,270)	(22,300)	(22,300)	(22,300)	(22,300)	(22,270)	(30)	0	0	0	100.00%	0.13%	0.00%	0.00%	0.00%
Snow Plowing & Removal																	
650-3450-33600	Grounds Supplies	8,900	8,900	8,900	8,900	8,900	8,900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3450-80151	Recovery: Snow Removal	(41,400)	(42,440)	(43,380)	(44,330)	(44,970)	(44,970)	(1,040)	(940)	(950)	(640)	0	2.51%	2.21%	2.19%	1.44%	0.00%
650-3450-80250	Chargeback: Payroll	29,300	0	0	0	0	0	(29,300)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-3450-80500	Chargeback: Equipment	3,200	3,240	3,280	3,330	3,370	3,370	40	40	50	40	0	1.25%	1.23%	1.52%	1.20%	0.00%
Snow Plowing & Removal Subtotal		0	(30,300)	(31,200)	(32,100)	(32,700)	(32,700)	(30,300)	(900)	(900)	(600)	0	100.00%	2.97%	2.88%	1.87%	0.00%
Municipal Offices																	
650-3550-30800	Building Maintenance	19,000	19,000	19,000	19,000	19,000	19,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3550-33600	Grounds Supplies	4,000	4,000	4,250	4,250	4,500	4,500	0	250	0	250	0	0.00%	6.25%	0.00%	5.88%	0.00%
650-3550-33900	Insurance Expense	5,000	5,160	5,160	5,160	5,160	5,160	160	0	0	0	0	3.20%	0.00%	0.00%	0.00%	0.00%
650-3550-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3550-36700	Supplies	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3550-37100	Utilities - Hydro	24,330	24,816	25,312	25,819	26,335	26,335	486	496	507	516	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-3550-37200	Utilities - Natural Gas	6,900	7,038	7,178	7,322	7,468	7,468	138	140	144	146	0	2.00%	1.99%	2.01%	1.99%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Municipal Offices																	
650-3550-37300	Utilities - Water & Wastewater	3,000	3,060	3,121	3,183	3,247	3,247	60	61	62	64	0	2.00%	1.99%	1.99%	2.01%	0.00%
650-3550-37500	Waste Disposal Fees	0	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
650-3550-41000	Contracts	2,000	2,600	2,600	2,600	2,600	2,600	600	0	0	0	0	30.00%	0.00%	0.00%	0.00%	0.00%
650-3550-80150	Chargeback: Snow Removal	4,200	4,300	4,400	4,490	4,560	4,560	100	100	90	70	0	2.38%	2.33%	2.05%	1.56%	0.00%
650-3550-80250	Chargeback: Payroll	36,100	0	0	0	0	0	(36,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-3550-80500	Chargeback: Equipment	360	370	370	380	380	380	10	0	10	0	0	2.78%	0.00%	2.70%	0.00%	0.00%
Municipal Offices Subtotal		109,990	76,444	77,491	78,304	79,350	79,350	(33,546)	1,047	813	1,046	0	-30.50%	1.37%	1.05%	1.34%	0.00%
Washrooms Maintenance																	
650-3600-03400	Miscellaneous Revenue	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3600-30800	Building Maintenance	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3600-33600	Grounds Supplies	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3600-33900	Insurance Expense	1,500	1,320	1,320	1,320	1,320	1,320	(180)	0	0	0	0	-12.00%	0.00%	0.00%	0.00%	0.00%
650-3600-36500	Small Tools & Equipment	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3600-36700	Supplies	20,000	22,000	22,000	22,000	22,000	22,000	2,000	0	0	0	0	10.00%	0.00%	0.00%	0.00%	0.00%
650-3600-37100	Utilities - Hydro	10,000	10,200	10,404	10,612	10,824	10,824	200	204	208	212	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-3600-37200	Utilities - Natural Gas	2,000	2,040	2,080	2,122	2,164	2,164	40	40	42	42	0	2.00%	1.96%	2.02%	1.98%	0.00%
650-3600-37300	Utilities - Water & Wastewater	15,000	15,300	15,606	15,918	16,236	16,236	300	306	312	318	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-3600-37500	Waste Disposal Fees	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3600-80250	Chargeback: Payroll	157,600	0	0	0	0	0	(157,600)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-3600-80500	Chargeback: Equipment	17,650	17,900	18,140	18,390	18,620	16,820	250	240	250	230	(1,800)	1.42%	1.34%	1.38%	1.25%	-9.67%
650-3600-91965	TSF from: Parking Revenue	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Washrooms Maintenance Subtotal		32,550	(122,440)	(121,650)	(120,838)	(120,036)	(121,836)	(154,990)	790	812	802	(1,800)	-476.16%	-0.65%	-0.67%	-0.66%	1.48%
Queen St. Maintenance																	
650-3650-01950	Donations Revenue	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3650-30800	Building Maintenance	1,050	1,060	1,071	1,081	1,092	1,092	10	11	10	11	0	0.95%	1.04%	0.93%	1.02%	0.00%
650-3650-31000	Capital Expenditures under \$5K	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3650-33600	Grounds Supplies	28,000	28,560	29,131	29,713	30,308	30,308	560	571	582	595	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-3650-36700	Supplies	4,600	8,160	8,323	8,490	8,550	8,600	3,560	163	167	60	50	77.39%	2.00%	2.01%	0.71%	0.58%
650-3650-37300	Utilities - Water & Wastewater	5,400	5,508	5,618	5,730	5,845	5,845	108	110	112	115	0	2.00%	2.00%	1.99%	2.01%	0.00%
650-3650-37500	Waste Disposal Fees	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3650-41000	Contracts	10,000	10,200	10,404	10,612	10,824	10,824	200	204	208	212	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-3650-80250	Chargeback: Payroll	112,800	0	0	0	0	0	(112,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-3650-80500	Chargeback: Equipment	19,290	19,560	19,830	20,100	20,350	20,350	270	270	270	250	0	1.40%	1.38%	1.36%	1.24%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Queen St. Maintenance																	
Queen St. Maintenance Subtotal		169,140	61,048	62,377	63,726	64,969	65,019	(108,092)	1,329	1,349	1,243	50	-63.91%	2.18%	2.16%	1.95%	0.08%
Communities in Bloom																	
650-3675-33350	Committee Support	5,000	500	0	0	0	0	(4,500)	(500)	0	0	0	-90.00%	-100.00%	0.00%	0.00%	0.00%
Communities in Bloom Subtotal		5,000	500	0	0	0	0	(4,500)	(500)	0	0	0	-90.00%	-100.00%	0.00%	0.00%	0.00%
Collingwood Property Pumphouse																	
650-3700-05050	Rental Revenue	(100)	(100)	(100)	(100)	(100)	(100)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3700-30800	Building Maintenance	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3700-33600	Grounds Supplies	325	325	325	325	325	325	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3700-33900	Insurance Expense	1,800	1,990	1,990	1,990	1,990	1,990	190	0	0	0	0	10.56%	0.00%	0.00%	0.00%	0.00%
650-3700-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3700-80150	Chargeback: Snow Removal	4,200	4,300	4,400	4,490	4,560	4,560	100	100	90	70	0	2.38%	2.33%	2.05%	1.56%	0.00%
650-3700-80250	Chargeback: Payroll	1,900	0	0	0	0	0	(1,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-3700-80500	Chargeback: Equipment	120	120	120	120	120	120	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Collingwood Property Pumphouse Subtotal		13,345	11,735	11,835	11,925	11,995	11,995	(1,610)	100	90	70	0	-12.06%	0.85%	0.76%	0.59%	0.00%
Library Facility Maintenance																	
650-3750-30800	Building Maintenance	8,000	8,000	8,000	8,000	8,000	8,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3750-33600	Grounds Supplies	1,100	1,100	1,100	1,100	1,100	1,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3750-33900	Insurance Expense	3,000	3,340	3,340	3,340	3,340	3,340	340	0	0	0	0	11.33%	0.00%	0.00%	0.00%	0.00%
650-3750-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3750-36700	Supplies	3,600	3,600	3,600	3,600	3,600	3,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3750-37100	Utilities - Hydro	13,000	13,260	13,525	13,795	14,071	14,071	260	265	270	276	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-3750-37200	Utilities - Natural Gas	3,000	3,060	3,121	3,183	3,247	3,247	60	61	62	64	0	2.00%	1.99%	1.99%	2.01%	0.00%
650-3750-37300	Utilities - Water & Wastewater	1,000	1,020	1,040	1,061	1,082	1,082	20	20	21	21	0	2.00%	1.96%	2.02%	1.98%	0.00%
650-3750-37500	Waste Disposal Fees	1,600	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3750-41000	Contracts	850	850	850	850	850	850	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3750-80101	Recovery: Rental	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3750-80150	Chargeback: Snow Removal	6,120	6,280	6,420	6,560	6,650	6,650	160	140	140	90	0	2.61%	2.23%	2.18%	1.37%	0.00%
650-3750-80250	Chargeback: Payroll	51,900	0	0	0	0	0	(51,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-3750-80500	Chargeback: Equipment	5,640	5,720	5,800	5,880	5,950	5,950	80	80	80	70	0	1.42%	1.40%	1.38%	1.19%	0.00%
Library Facility Maintenance Subtotal		38,910	(12,070)	(11,504)	(10,931)	(10,410)	(10,410)	(50,980)	566	573	521	0	-131.02%	-4.69%	-4.98%	-4.77%	0.00%
Court House																	
650-3800-04800	Rent - Chamber of Commerce	(32,500)	(32,500)	(32,500)	(32,500)	(32,500)	(32,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Parks Recreation & Facilities																		
Court House																		
650-3800-04850	Rent - Other	(14,000)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)	(5,000)	0	0	0	0	35.71%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-04900	Rent - Parks Canada	(42,054)	(42,054)	(42,895)	(43,755)	(44,630)	(45,520)	0	(841)	(860)	(875)	(890)	0.00%	2.00%	2.00%	2.00%	2.00%	1.99%
650-3800-04950	Rent - Shaw Festival	(49,000)	(49,000)	(49,000)	(49,000)	(49,000)	(49,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-30800	Building Maintenance	28,000	28,560	29,131	29,713	30,308	30,308	560	571	582	595	0	2.00%	2.00%	2.00%	2.00%	2.00%	0.00%
650-3800-33600	Grounds Supplies	530	540	551	562	573	573	10	11	11	11	0	1.89%	2.04%	2.00%	1.96%	0.00%	0.00%
650-3800-33900	Insurance Expense	23,000	25,390	25,390	25,390	25,390	25,390	2,390	0	0	0	0	10.39%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-34100	Licenses	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-34800	Mileage & Expenses	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-34900	Miscellaneous	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-36500	Small Tools & Equipment	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-36700	Supplies	5,350	5,403	5,511	5,621	5,734	5,734	53	108	110	113	0	0.99%	2.00%	2.00%	2.00%	2.01%	0.00%
650-3800-36900	Telephone	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-37100	Utilities - Hydro	35,000	35,700	36,414	37,142	37,885	37,885	700	714	728	743	0	2.00%	2.00%	2.00%	2.00%	2.00%	0.00%
650-3800-37200	Utilities - Natural Gas	10,700	10,914	11,132	11,354	11,582	11,582	214	218	222	228	0	2.00%	2.00%	1.99%	2.01%	0.00%	0.00%
650-3800-37300	Utilities - Water & Wastewater	2,000	2,040	2,080	2,122	2,164	2,164	40	40	42	42	0	2.00%	1.96%	2.02%	1.98%	0.00%	0.00%
650-3800-37500	Waste Disposal Fees	0	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-41000	Contracts	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-80150	Chargeback: Snow Removal	8,280	8,490	8,680	8,870	8,990	8,990	210	190	190	120	0	2.54%	2.24%	2.19%	1.35%	0.00%	0.00%
650-3800-80250	Chargeback: Payroll	30,400	0	0	0	0	0	(30,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3800-80500	Chargeback: Equipment	2,130	2,160	2,190	2,220	2,250	2,250	30	30	30	30	0	1.41%	1.39%	1.37%	1.35%	0.00%	0.00%
Court House Subtotal		15,636	(14,557)	(13,516)	(12,461)	(11,454)	(12,344)	(30,193)	1,041	1,055	1,007	(890)	-193.10%	-7.15%	-7.81%	-8.08%	7.21%	0.00%
Community Centre - Anderson																		
650-3850-01950	Donations Revenue	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-02250	General Agreements	(20,100)	(20,100)	(20,100)	(20,100)	(20,100)	(20,100)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-02900	Membership Revenue	(65,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(5,000)	0	0	0	0	7.69%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-03400	Miscellaneous Revenue	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-04850	Rent - Other	(55,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(5,000)	0	0	0	0	9.09%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-05057	March Break Revenue	(2,500)	(2,500)	(2,500)	(2,500)	2,500	2,500	0	0	0	5,000	0	0.00%	0.00%	0.00%	-200.00%	0.00%	0.00%
650-3850-05059	Summer Camp Revenue	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-05060	Winter Camp Revenue	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-30057	March Break Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-30059	Summer Camp Expenses	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-30060	Winter Camp	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Parks Recreation & Facilities																		
Community Centre - Anderson																		
650-3850-30100	Advertising Expense	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-30800	Building Maintenance	20,000	23,000	23,000	23,000	23,000	23,000	3,000	0	0	0	0	15.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-33600	Grounds Supplies	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-33900	Insurance Expense	14,000	16,090	16,090	16,090	16,090	16,090	2,090	0	0	0	0	14.93%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-34900	Miscellaneous	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-35300	Office Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-36500	Small Tools & Equipment	500	500	750	750	750	750	0	250	0	0	0	0.00%	50.00%	0.00%	0.00%	0.00%	0.00%
650-3850-36700	Supplies	18,000	20,000	20,400	20,808	21,224	22,000	2,000	400	408	416	776	11.11%	2.00%	2.00%	2.00%	2.00%	3.66%
650-3850-36900	Telephone	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-37100	Utilities - Hydro	48,000	48,960	49,939	50,938	51,956	51,956	960	979	999	1,018	0	2.00%	2.00%	2.00%	2.00%	2.00%	0.00%
650-3850-37200	Utilities - Natural Gas	8,000	8,160	8,323	8,489	8,659	8,659	160	163	166	170	0	2.00%	2.00%	1.99%	2.00%	2.00%	0.00%
650-3850-37300	Utilities - Water & Wastewater	5,000	5,100	5,202	5,306	5,412	5,412	100	102	104	106	0	2.00%	2.00%	2.00%	2.00%	2.00%	0.00%
650-3850-37400	Vehicle & Equipment Maintenance	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-37500	Waste Disposal Fees	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-41000	Contracts	13,000	17,000	18,000	18,000	18,000	18,000	4,000	1,000	0	0	0	30.77%	5.88%	0.00%	0.00%	0.00%	0.00%
650-3850-80150	Chargeback: Snow Removal	10,320	10,580	10,800	11,060	11,210	11,210	260	220	260	150	0	2.52%	2.08%	2.41%	1.36%	0.00%	0.00%
650-3850-80250	Chargeback: Payroll	226,900	0	0	0	0	0	(226,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3850-80500	Chargeback: Equipment	1,200	1,210	1,230	1,250	1,260	1,260	10	20	20	10	0	0.83%	1.65%	1.63%	0.80%	0.00%	0.00%
650-3850-91922	TSF from: Community Centre	(20,000)	(20,000)	0	0	0	0	0	20,000	0	0	0	0.00%	-100.00%	0.00%	0.00%	0.00%	0.00%
Community Centre - Anderson Subtotal		169,320	(55,000)	(31,866)	(29,909)	(23,039)	(22,263)	(224,320)	23,134	1,957	6,870	776	-132.48%	-42.06%	-6.14%	-22.97%	-3.49%	
Platoff Parking Lot																		
650-3900-80150	Chargeback: Snow Removal	4,080	4,190	4,280	4,370	4,440	0	110	90	90	70	(4,440)	2.70%	2.15%	2.10%	1.60%	-100.00%	
650-3900-80250	Chargeback: Payroll	100	0	0	0	0	0	(100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Platoff Parking Lot Subtotal		4,180	4,190	4,280	4,370	4,440	0	10	90	90	70	(4,440)	0.24%	2.15%	2.10%	1.60%	#Div/0!	
Library/Comm. Ctr. - Queenston																		
650-3950-04850	Rent - Other	(500)	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3950-30800	Building Maintenance	3,700	3,700	3,700	3,700	3,700	3,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3950-33600	Grounds Supplies	200	400	500	500	500	500	200	100	0	0	0	100.00%	25.00%	0.00%	0.00%	0.00%	0.00%
650-3950-33900	Insurance Expense	1,355	1,210	1,210	1,210	1,210	1,210	(145)	0	0	0	0	-10.70%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3950-36700	Supplies	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3950-36900	Telephone	550	550	550	550	550	550	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
650-3950-37100	Utilities - Hydro	1,040	1,060	1,082	1,103	1,125	1,125	20	22	21	22	0	1.92%	2.08%	1.94%	1.99%	0.00%	0.00%
650-3950-37200	Utilities - Natural Gas	3,400	3,468	3,537	3,608	3,680	3,680	68	69	71	72	0	2.00%	1.99%	2.01%	2.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Library/Comm. Ctr. - Queenston																	
650-3950-37300	Utilities - Water & Wastewater	500	510	520	530	541	541	10	10	10	11	0	2.00%	1.96%	1.92%	2.08%	0.00%
650-3950-37400	Vehicle & Equipment Maintenance	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3950-63000	Grants Expense	750	750	750	750	750	750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-3950-80150	Chargeback: Snow Removal	4,200	4,300	4,400	4,490	4,560	4,560	100	100	90	70	0	2.38%	2.33%	2.05%	1.56%	0.00%
650-3950-80250	Chargeback: Payroll	3,200	0	0	0	0	0	(3,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-3950-80500	Chargeback: Equipment	100	100	100	100	110	110	0	0	0	10	0	0.00%	0.00%	0.00%	10.00%	0.00%
Library/Comm. Ctr. - Queenston Subtotal		18,895	15,948	16,249	16,441	16,626	16,626	(2,947)	301	192	185	0	-15.60%	1.89%	1.18%	1.13%	0.00%
Niagara Pool																	
650-4000-01150	Advanced Swimming Lessons	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-03400	Miscellaneous Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-03550	Other Rentals	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-04500	Private Lessons	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-04750	Public Swimming	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-05600	Swimming Lessons	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-30100	Advertising Expense	150	150	150	150	150	150	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-30700	Books & Publications	100	100	100	100	1,000	1,000	0	0	0	900	0	0.00%	0.00%	0.00%	900.00%	0.00%
650-4000-30800	Building Maintenance	10,000	10,200	10,404	10,612	10,824	10,824	200	204	208	212	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-4000-32900	Equipment Rental Expense	375	375	375	375	375	375	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-33600	Grounds Supplies	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-33900	Insurance Expense	1,800	1,880	1,880	1,880	1,880	1,880	80	0	0	0	0	4.44%	0.00%	0.00%	0.00%	0.00%
650-4000-34300	Maintenance	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-34700	Membership Expense	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-34900	Miscellaneous	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-35300	Office Supplies	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-35900	Purchases for Resale	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-36500	Small Tools & Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-36700	Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-36800	Swimming Lesson Supplies	1,200	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-36900	Telephone	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4000-37100	Utilities - Hydro	8,000	8,160	8,323	8,489	8,659	8,659	160	163	166	170	0	2.00%	2.00%	1.99%	2.00%	0.00%
650-4000-37200	Utilities - Natural Gas	4,500	4,590	4,681	4,775	4,870	4,870	90	91	94	95	0	2.00%	1.98%	2.01%	1.99%	0.00%
650-4000-37300	Utilities - Water & Wastewater	2,000	2,040	2,080	2,122	2,164	2,164	40	40	42	42	0	2.00%	1.96%	2.02%	1.98%	0.00%
650-4000-37400	Vehicle & Equipment Maintenance	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Niagara Pool																	
650-4000-80250	Chargeback: Payroll	71,100	0	0	0	0	0	(71,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4000-80500	Chargeback: Equipment	690	700	710	720	730	730	10	10	10	10	0	1.45%	1.43%	1.41%	1.39%	0.00%
Niagara Pool Subtotal		68,265	(2,255)	(1,747)	(1,227)	202	202	(70,520)	508	520	1,429	0	-103.30%	-22.53%	-29.77%	-116.46%	0.00%
St. Davids Pool																	
650-4050-03550	Other Rentals	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-04750	Public Swimming	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-05600	Swimming Lessons	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-30100	Advertising Expense	150	150	150	150	150	150	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-30700	Books & Publications	50	50	50	50	50	50	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-30800	Building Maintenance	9,000	9,180	9,180	9,180	9,180	9,180	180	0	0	0	0	2.00%	0.00%	0.00%	0.00%	0.00%
650-4050-32900	Equipment Rental Expense	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-33600	Grounds Supplies	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-33900	Insurance Expense	700	750	750	750	750	750	50	0	0	0	0	7.14%	0.00%	0.00%	0.00%	0.00%
650-4050-34300	Maintenance	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-34700	Membership Expense	225	225	225	225	225	225	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-35300	Office Supplies	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-36500	Small Tools & Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-36700	Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-36800	Swimming Lesson Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-36900	Telephone	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4050-37100	Utilities - Hydro	3,000	3,060	3,060	3,060	3,060	3,060	60	0	0	0	0	2.00%	0.00%	0.00%	0.00%	0.00%
650-4050-37200	Utilities - Natural Gas	3,600	3,672	3,672	3,672	3,672	3,672	72	0	0	0	0	2.00%	0.00%	0.00%	0.00%	0.00%
650-4050-37300	Utilities - Water & Wastewater	5,000	5,100	5,100	5,100	5,100	5,100	100	0	0	0	0	2.00%	0.00%	0.00%	0.00%	0.00%
650-4050-80250	Chargeback: Payroll	59,400	0	0	0	0	0	(59,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4050-80500	Chargeback: Equipment	420	430	430	430	430	430	10	0	0	0	0	2.38%	0.00%	0.00%	0.00%	0.00%
St. Davids Pool Subtotal		66,745	7,817	7,817	7,817	7,817	7,817	(58,928)	0	0	0	0	-88.29%	0.00%	0.00%	0.00%	0.00%
Tennis Court																	
650-4100-02900	Membership Revenue	(7,300)	(7,300)	(7,300)	(7,300)	(7,300)	(7,300)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4100-30800	Building Maintenance	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4100-36700	Supplies	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4100-37100	Utilities - Hydro	750	750	750	750	750	750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4100-80250	Chargeback: Payroll	600	0	0	0	0	0	(600)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4100-80500	Chargeback: Equipment	240	250	250	250	260	260	10	0	0	10	0	4.17%	0.00%	0.00%	4.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Tennis Court																	
Tennis Court Subtotal		(4,410)	(5,000)	(5,000)	(5,000)	(4,990)	(4,990)	(590)	0	0	10	0	13.38%	0.00%	0.00%	-0.20%	0.00%
Virgil Arenas																	
650-4150-01200	Advertising Revenue	(17,000)	(17,000)	(17,500)	(17,500)	(18,000)	(18,000)	0	(500)	0	(500)	0	0.00%	2.94%	0.00%	2.86%	0.00%
650-4150-02100	Floor Rental	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-02150	Floor Rental Other	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-02450	Ice Rental Minor	(230,000)	(230,000)	(230,000)	(230,000)	(230,000)	(230,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-02500	Ice Rentals Other	(180,000)	(220,000)	(220,000)	(220,000)	(220,000)	(220,000)	(40,000)	0	0	0	0	22.22%	0.00%	0.00%	0.00%	0.00%
650-4150-03400	Miscellaneous Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-04700	Public Skating Revenue	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-12400	Safety Footware	1,750	1,750	1,750	1,750	1,750	1,750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-12500	Course & Seminar Expenses	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-30100	Advertising Expense	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-30800	Building Maintenance	65,000	65,650	66,306	66,969	67,639	67,639	650	656	663	670	0	1.00%	1.00%	1.00%	1.00%	0.00%
650-4150-33600	Grounds Supplies	530	530	530	530	530	530	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-33900	Insurance Expense	42,000	56,350	56,350	56,350	56,350	56,350	14,350	0	0	0	0	34.17%	0.00%	0.00%	0.00%	0.00%
650-4150-34100	Licenses	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-34300	Maintenance	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-34700	Membership Expense	70	70	70	70	70	70	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-34800	Mileage & Expenses	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-35300	Office Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-35800	Propane	0	4,000	4,000	4,000	4,000	4,000	4,000	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
650-4150-36500	Small Tools & Equipment	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-36700	Supplies	11,900	11,900	11,900	11,900	11,900	11,900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-36900	Telephone	900	900	900	900	900	900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-37100	Utilities - Hydro	170,000	173,400	176,868	180,405	184,013	184,013	3,400	3,468	3,537	3,608	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-4150-37200	Utilities - Natural Gas	29,000	29,580	30,171	30,775	31,390	31,390	580	591	604	615	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-4150-37300	Utilities - Water & Wastewater	25,000	25,500	26,010	26,530	27,060	27,060	500	510	520	530	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-4150-37400	Vehicle & Equipment Maintenance	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-37500	Waste Disposal Fees	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-40900	Consultants	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-41000	Contracts	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4150-80250	Chargeback: Payroll	621,802	0	0	0	0	0	(621,802)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Virgil Arenas																	
650-4150-80500	Chargeback: Equipment	43,610	44,230	44,830	45,440	46,000	46,000	620	600	610	560	0	1.42%	1.36%	1.36%	1.23%	0.00%
Virgil Arenas Subtotal		564,962	(72,740)	(67,415)	(61,481)	(55,998)	(55,998)	(637,702)	5,325	5,934	5,483	0	-112.88%	-7.32%	-8.80%	-8.92%	0.00%
Concessions																	
650-4200-02200	Food & Beverage Sales	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4200-05450	Skate Shapening	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4200-34900	Miscellaneous	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4200-35900	Purchases for Resale	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4200-36700	Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4200-37400	Vehicle & Equipment Maintenance	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4200-80250	Chargeback: Payroll	33,300	0	0	0	0	0	(33,300)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Concessions Subtotal		(100)	(33,400)	(33,400)	(33,400)	(33,400)	(33,400)	(33,300)	0	0	0	0	33300.00%	0.00%	0.00%	0.00%	0.00%
Parks																	
650-4250-01200	Advertising Revenue	(500)	(500)	(500)	(500)	(500)	(500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-01950	Donations Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-03400	Miscellaneous Revenue	(100)	(100)	(100)	(100)	(100)	(100)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-03550	Other Rentals	(12,000)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(5,500)	0	0	0	0	45.83%	0.00%	0.00%	0.00%	0.00%
650-4250-05100	Rentals Minor Sports	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-12400	Safety Footware	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-12500	Course & Seminar Expenses	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-30100	Advertising Expense	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-30800	Building Maintenance	23,000	42,135	43,188	44,268	45,375	45,375	19,135	1,053	1,080	1,107	0	83.20%	2.50%	2.50%	2.50%	0.00%
650-4250-31000	Capital Expenditures under \$5K	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-31800	Conference Expenses	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-32900	Equipment Rental Expense	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-33600	Grounds Supplies	29,500	43,168	44,247	45,353	46,487	48,000	13,668	1,079	1,106	1,134	1,513	46.33%	2.50%	2.50%	2.50%	3.25%
650-4250-33900	Insurance Expense	4,500	6,380	6,380	6,380	6,380	6,380	1,880	0	0	0	0	41.78%	0.00%	0.00%	0.00%	0.00%
650-4250-34300	Maintenance	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-34800	Mileage & Expenses	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-34900	Miscellaneous	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-36500	Small Tools & Equipment	6,500	6,500	6,500	6,500	6,500	6,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-36700	Supplies	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-37100	Utilities - Hydro	6,800	6,936	7,074	7,216	7,360	7,360	136	138	142	144	0	2.00%	1.99%	2.01%	2.00%	0.00%
650-4250-37200	Utilities - Natural Gas	900	918	936	955	974	974	18	18	19	19	0	2.00%	1.96%	2.03%	1.99%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	% Change	% Change	% Change	% Change
Parks Recreation & Facilities																	
Parks																	
650-4250-37300	Utilities - Water & Wastewater	40,000	40,800	41,616	42,448	43,297	43,297	800	816	832	849	0	2.00%	2.00%	2.00%	2.00%	0.00%
650-4250-37400	Vehicle & Equipment Maintenance	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-37500	Waste Disposal Fees	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-41000	Contracts	7,500	7,500	7,500	7,500	7,500	7,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4250-80250	Chargeback: Payroll	599,700	0	0	0	0	0	(599,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4250-80500	Chargeback: Equipment	86,090	87,286	88,480	89,681	90,781	90,781	1,196	1,194	1,201	1,100	0	1.39%	1.37%	1.36%	1.23%	0.00%
	Parks Subtotal	806,440	238,073	242,371	246,751	251,104	252,617	(568,367)	4,298	4,380	4,353	1,513	-70.48%	1.81%	1.81%	1.76%	0.60%
Ash Tree Removal																	
650-4275-41000	Contracts	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
	Ash Tree Removal Subtotal	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Recreation																	
650-4300-04450	Photo Copy Revenue	(200)	(200)	(200)	(200)	(200)	(200)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-12400	Safety Footware	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-12500	Course & Seminar Expenses	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-30100	Advertising Expense	4,200	4,200	4,200	4,200	4,200	4,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-30700	Books & Publications	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-31000	Capital Expenditures under \$5K	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-31800	Conference Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-33700	Health & Safety Programs	8,000	8,000	8,000	8,000	8,000	8,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-33900	Insurance Expense	8,000	12,170	12,170	12,170	12,170	12,170	4,170	0	0	0	0	52.13%	0.00%	0.00%	0.00%	0.00%
650-4300-34700	Membership Expense	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-34800	Mileage & Expenses	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-34900	Miscellaneous	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-35300	Office Supplies	5,700	5,700	5,700	5,700	5,700	5,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-35400	Postage	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-35600	Program Development	2,500	3,500	3,500	3,500	3,500	3,500	1,000	0	0	0	0	40.00%	0.00%	0.00%	0.00%	0.00%
650-4300-36700	Supplies	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-36900	Telephone	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-37400	Vehicle & Equipment Maintenance	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4300-41000	Contracts	200	200	200	200	0	0	0	0	0	(200)	0	0.00%	0.00%	0.00%	-100.00%	0.00%
650-4300-80250	Chargeback: Payroll	126,600	0	0	0	0	0	(126,600)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4300-80500	Chargeback: Equipment	7,060	7,160	7,250	7,350	7,440	7,440	100	90	100	90	0	1.42%	1.26%	1.38%	1.22%	0.00%
	Recreation Subtotal	172,360	51,030	51,120	51,220	51,110	51,110	(121,330)	90	100	(110)	0	-70.39%	0.18%	0.20%	-0.21%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Cemetery																	
650-4350-01500	Burial Charges	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-01600	Columbarium Sales	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-01750	Concrete Liner Sales	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-01950	Donations Revenue	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-02600	Investment Income	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-02800	Lot Sales	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-02950	Memorials	(50,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	20,000	0	0	0	0	-40.00%	0.00%	0.00%	0.00%	0.00%
650-4350-03400	Miscellaneous Revenue	(100)	(100)	(100)	(100)	(100)	(100)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-05050	Rental Revenue	(800)	(800)	(800)	(800)	(800)	(800)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-05250	Setting Markers	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-05700	Tent Revenue	(600)	(600)	(600)	(600)	(600)	(600)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-12400	Safety Footware	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-12500	Course & Seminar Expenses	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-30100	Advertising Expense	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-30800	Building Maintenance	4,250	4,250	4,250	4,250	4,250	4,250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-31000	Capital Expenditures under \$5K	2,500	1,000	1,000	1,000	1,000	1,000	(1,500)	0	0	0	0	-60.00%	0.00%	0.00%	0.00%	0.00%
650-4350-31700	Concrete Liners	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-31800	Conference Expenses	950	950	950	950	950	950	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-32900	Equipment Rental Expense	500	500	500	500	500	500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-33200	Foundations and Markers	30,000	10,000	10,000	10,000	10,000	10,000	(20,000)	0	0	0	0	-66.67%	0.00%	0.00%	0.00%	0.00%
650-4350-33600	Grounds Supplies	6,300	6,300	6,300	6,300	6,300	6,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-33900	Insurance Expense	900	820	820	820	820	820	(80)	0	0	0	0	-8.89%	0.00%	0.00%	0.00%	0.00%
650-4350-34300	Maintenance	1,300	1,300	1,300	1,300	1,300	1,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-34700	Membership Expense	250	250	250	250	250	250	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-34800	Mileage & Expenses	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-34900	Miscellaneous	3,000	3,000	3,000	3,000	3,000	3,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-35000	Motor Vehicle Supplies	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-35300	Office Supplies	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-35310	Ontario Licence Fee (Cemetery)	800	800	800	800	800	800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-36500	Small Tools & Equipment	2,500	1,500	1,500	1,500	1,500	1,500	(1,000)	0	0	0	0	-40.00%	0.00%	0.00%	0.00%	0.00%
650-4350-36700	Supplies	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-36900	Telephone	1,600	1,600	1,600	1,600	1,600	1,600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-37000	Trustees	2,000	2,250	2,500	3,000	3,000	3,000	250	250	500	0	0	12.50%	11.11%	20.00%	0.00%	0.00%
650-4350-37100	Utilities - Hydro	1,725	1,725	1,725	1,725	1,725	1,725	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Parks Recreation & Facilities																	
Cemetery																	
650-4350-37200	Utilities - Natural Gas	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-37300	Utilities - Water & Wastewater	3,300	3,300	3,300	3,300	3,300	3,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-37400	Vehicle & Equipment Maintenance	2,000	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-37500	Waste Disposal Fees	700	700	700	700	700	700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-41000	Contracts	6,000	6,000	6,000	6,000	6,000	6,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-50100	Pre-Need Interest	1,800	1,800	1,800	1,800	1,800	1,800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
650-4350-80250	Chargeback: Payroll	175,400	0	0	0	0	0	(175,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4350-80500	Chargeback: Equipment	34,500	34,980	35,460	35,940	36,390	36,390	480	480	480	450	0	1.39%	1.37%	1.35%	1.25%	0.00%
Cemetery Subtotal		100,925	(76,325)	(75,595)	(74,615)	(74,165)	(74,165)	(177,250)	730	980	450	0	-175.63%	-0.96%	-1.30%	-0.60%	0.00%
Grave Openings & Closings																	
650-4400-80250	Chargeback: Payroll	5,800	0	0	0	0	0	(5,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
650-4400-80500	Chargeback: Equipment	2,770	2,810	2,850	2,890	2,920	2,920	40	40	40	30	0	1.44%	1.42%	1.40%	1.04%	0.00%
Grave Openings & Closings Subtotal		8,570	2,810	2,850	2,890	2,920	2,920	(5,760)	40	40	30	0	-67.21%	1.42%	1.40%	1.04%	0.00%
Parks Recreation & Facilities Total		2,366,363	2,578,406	2,734,001	2,852,328	2,933,977	2,983,226	212,043	155,595	118,327	81,649	49,249	8.96%	6.03%	4.33%	2.86%	1.65%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Environmental Program Support																	
Program Administration																	
700-1400-10000	Salaries & Wages	0	661,105	690,770	718,320	732,755	747,425	661,105	29,665	27,550	14,435	14,670	100.00%	4.49%	3.99%	2.01%	2.00%
700-1400-11001	Employee Benefits	0	204,325	211,620	218,460	222,730	227,050	204,325	7,295	6,840	4,270	4,320	100.00%	3.57%	3.23%	1.95%	1.94%
Program Administration Subtotal		0	865,430	902,390	936,780	955,485	974,475	865,430	36,960	34,390	18,705	18,990	100.00%	4.27%	3.81%	2.00%	1.95%
Environmental Program Support Total		0	865,430	902,390	936,780	955,485	974,475	865,430	36,960	34,390	18,705	18,990	100.00%	4.27%	3.81%	2.00%	1.95%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Water Distribution																	
Program Administration																	
710-1400-01050	Administration Revenue	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-05300	Shutt Off Fees	(430)	(430)	(430)	(430)	(430)	(430)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-05850	Water Revenue - Fixed Portion	(1,846,200)	(1,952,900)	(2,012,100)	(2,102,400)	(2,120,000)	(2,120,000)	(106,700)	(59,200)	(90,300)	(17,600)	0	5.78%	3.03%	4.49%	0.84%	0.00%
710-1400-05900	Water Revenue - Variable Portio	(3,168,494)	(3,329,495)	(3,429,977)	(3,584,015)	(3,615,000)	(3,615,000)	(161,001)	(100,482)	(154,038)	(30,985)	0	5.08%	3.02%	4.49%	0.86%	0.00%
710-1400-05905	Water on Construction	(105,850)	(105,850)	(105,850)	(105,850)	(105,850)	(105,850)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-05910	Recoveries	(5,140)	(5,140)	(5,140)	(5,140)	(5,140)	(5,140)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-05950	Water Sales	(68,030)	(68,030)	(68,030)	(68,030)	(68,030)	(68,030)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Water Distribution																	
Program Administration																	
710-1400-12100	Protective Clothing	1,230	1,230	1,230	1,230	1,230	1,230	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-12300	Uniforms, Coveralls, etc.	1,090	1,090	1,090	1,090	1,090	1,090	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-12400	Safety Footware	1,140	1,140	1,140	1,140	1,140	1,140	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-30100	Advertising Expense	1,660	1,660	1,660	1,660	1,660	1,660	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-30700	Books & Publications	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-30800	Building Maintenance	2,310	2,310	2,310	2,310	2,310	2,310	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-31100	Cleaning Materials	370	370	370	370	370	370	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-33500	Grounds Services	240	240	240	240	240	240	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-33900	Insurance Expense	7,670	12,150	12,150	12,150	12,150	12,150	4,480	0	0	0	0	58.41%	0.00%	0.00%	0.00%	0.00%
710-1400-34100	Licenses	2,430	2,430	2,430	2,430	2,430	2,430	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-34700	Membership Expense	930	930	930	930	930	930	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-34800	Mileage & Expenses	120	120	120	120	120	120	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-34900	Miscellaneous	13,940	13,940	13,940	13,940	13,940	13,940	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-35300	Office Supplies	430	430	430	430	430	430	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-35410	Prior Year Adjustment	0	9,820	9,820	9,820	9,820	9,820	9,820	0	0	0	0	100.00%	0.00%	0.00%	0.00%	0.00%
710-1400-36500	Small Tools & Equipment	4,730	4,730	4,730	4,730	4,730	4,730	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-36700	Supplies	1,020	1,020	1,020	1,020	1,020	1,020	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-36900	Telephone	2,650	2,650	2,650	2,650	2,650	2,650	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-37400	Vehicle & Equipment Maintenance	610	610	610	610	610	610	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-37750	Write-off Expense	4,730	4,730	4,730	4,730	4,730	4,730	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-40700	Billing Service Charges	94,540	94,540	94,540	94,540	94,540	94,540	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-40900	Consultants	28,800	28,800	28,800	28,800	28,800	28,800	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-40954	PW Building Concept	2,470	2,470	2,470	2,470	2,470	2,470	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-41000	Contracts	1,580	1,580	1,580	1,580	1,580	1,580	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-41200	Legal Expenses	1,560	1,560	1,560	1,560	1,560	1,560	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-41400	Water Charges - Fixed Portion	482,660	482,660	482,660	482,660	482,660	482,660	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-41500	Water Charges - Variable Portio	1,586,610	1,586,610	1,586,610	1,586,610	1,586,610	1,586,610	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-80200	Chargeback: Rate Supported	37,500	37,500	37,500	37,500	37,500	37,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-80250	Chargeback: Payroll	213,900	0	0	0	0	0	(213,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-1400-80260	Chargeback: Allocated Salaries	106,597	73,471	75,885	78,393	79,736	79,736	(33,126)	2,414	2,508	1,343	0	-31.08%	3.29%	3.31%	1.71%	0.00%
710-1400-80400	Chargeback: Debt Charges	267,847	267,374	266,426	265,042	34,496	34,496	(473)	(948)	(1,384)	(230,546)	0	-0.18%	-0.35%	-0.52%	-86.98%	0.00%
710-1400-80451	Recovery: Hydrant Rentals	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-80500	Chargeback: Equipment	2,300	2,300	2,300	2,300	2,300	2,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1400-92904	TSF to: Water Capital Improveme	1,800,000	1,997,290	2,123,066	2,336,560	2,598,953	2,561,288	197,290	125,776	213,494	262,393	(37,665)	10.96%	6.30%	10.06%	11.23%	-1.45%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Water Distribution																	
Program Administration																	
Program Administration Subtotal		(598,850)	(902,460)	(934,900)	(964,620)	(980,015)	(1,017,680)	(303,610)	(32,440)	(29,720)	(15,395)	(37,665)	50.70%	3.59%	3.18%	1.60%	3.70%
Training Division																	
710-1950-12500	Course & Seminar Expenses	10,500	7,760	7,760	7,760	7,760	7,760	(2,740)	0	0	0	0	-26.10%	0.00%	0.00%	0.00%	0.00%
710-1950-31800	Conference Expenses	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1950-34800	Mileage & Expenses	890	890	890	890	890	890	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-1950-80250	Chargeback: Payroll	4,700	0	0	0	0	0	(4,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-1950-80500	Chargeback: Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Training Division Subtotal		16,590	9,150	9,150	9,150	9,150	9,150	(7,440)	0	0	0	0	-44.85%	0.00%	0.00%	0.00%	0.00%
Inventory Maintenance																	
710-2200-80250	Chargeback: Payroll	2,900	0	0	0	0	0	(2,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-2200-80500	Chargeback: Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Inventory Maintenance Subtotal		3,000	100	100	100	100	100	(2,900)	0	0	0	0	-96.67%	0.00%	0.00%	0.00%	0.00%
Compliance																	
710-4800-30505	Audit Fees	510	510	510	510	510	510	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-4800-41000	Contracts	640	640	640	640	640	640	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-4800-80250	Chargeback: Payroll	31,800	0	0	0	0	0	(31,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-4800-80500	Chargeback: Equipment	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Compliance Subtotal		33,150	1,350	1,350	1,350	1,350	1,350	(31,800)	0	0	0	0	-95.93%	0.00%	0.00%	0.00%	0.00%
Bulk Water Station																	
710-5250-32000	Construction Materials	410	410	410	410	410	410	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5250-36900	Telephone	980	980	980	980	980	980	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5250-37100	Utilities - Hydro	3,770	3,770	3,770	3,770	3,770	3,770	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5250-41000	Contracts	520	520	520	520	520	520	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5250-80250	Chargeback: Payroll	700	0	0	0	0	0	(700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5250-80500	Chargeback: Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Bulk Water Station Subtotal		6,480	5,780	5,780	5,780	5,780	5,780	(700)	0	0	0	0	-10.80%	0.00%	0.00%	0.00%	0.00%
Hydrants																	
710-5300-05200	Services Rendered	(10,560)	(10,560)	(10,560)	(10,560)	(10,560)	(10,560)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5300-32000	Construction Materials	15,080	15,080	15,080	15,080	15,080	15,080	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5300-41000	Contracts	1,650	1,650	1,650	1,650	1,650	1,650	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5300-80250	Chargeback: Payroll	23,500	0	0	0	0	0	(23,500)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5300-80500	Chargeback: Equipment	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Water Distribution																	
Hydrants																	
Hydrants Subtotal		32,170	8,670	8,670	8,670	8,670	8,670	(23,500)	0	0	0	0	-73.05%	0.00%	0.00%	0.00%	0.00%
Irrigation from Hydrants																	
710-5350-05200	Services Rendered	(4,280)	(4,280)	(4,280)	(4,280)	(4,280)	(4,280)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5350-32000	Construction Materials	300	300	300	300	300	300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5350-41000	Contracts	140	140	140	140	140	140	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5350-80250	Chargeback: Payroll	1,300	0	0	0	0	0	(1,300)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5350-80500	Chargeback: Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Irrigation from Hydrants Subtotal		(2,440)	(3,740)	(3,740)	(3,740)	(3,740)	(3,740)	(1,300)	0	0	0	0	53.28%	0.00%	0.00%	0.00%	0.00%
Meter Installations																	
710-5400-05200	Services Rendered	(67,710)	(67,710)	(67,710)	(67,710)	(67,710)	(67,710)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5400-32000	Construction Materials	13,230	13,230	13,230	13,230	13,230	13,230	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5400-80250	Chargeback: Payroll	68,100	0	0	0	0	0	(68,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5400-80500	Chargeback: Equipment	5,500	5,500	5,500	5,500	5,500	5,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Meter Installations Subtotal		19,120	(48,980)	(48,980)	(48,980)	(48,980)	(48,980)	(68,100)	0	0	0	0	-356.17%	0.00%	0.00%	0.00%	0.00%
Meter Repairs																	
710-5500-05200	Services Rendered	(370)	(370)	(370)	(370)	(370)	370	0	0	0	0	740	0.00%	0.00%	0.00%	0.00%	-200.00%
710-5500-32000	Construction Materials	24,300	24,300	24,300	24,300	24,300	24,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5500-41000	Contracts	900	900	900	900	900	900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5500-80250	Chargeback: Payroll	28,600	0	0	0	0	0	(28,600)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5500-80500	Chargeback: Equipment	2,400	2,400	2,400	2,400	2,400	2,400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Meter Repairs Subtotal		55,830	27,230	27,230	27,230	27,230	27,970	(28,600)	0	0	0	740	-51.23%	0.00%	0.00%	0.00%	2.65%
Repair & Replace Mains																	
710-5550-05200	Services Rendered	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5550-32000	Construction Materials	1,770	1,770	1,770	1,770	1,770	1,770	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5550-36200	Sand & Gravel	570	570	570	570	570	570	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5550-36600	Sod & Soil	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5550-41000	Contracts	24,070	24,070	24,070	24,070	24,070	24,070	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5550-80250	Chargeback: Payroll	25,100	0	0	0	0	0	(25,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5550-80500	Chargeback: Equipment	5,200	5,200	5,200	5,200	5,200	5,200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Repair & Replace Mains Subtotal		55,840	30,740	30,740	30,740	30,740	30,740	(25,100)	0	0	0	0	-44.95%	0.00%	0.00%	0.00%	0.00%
Repair & Replace Services																	
710-5600-05200	Services Rendered	(3,610)	(3,610)	(3,610)	(3,610)	(3,610)	(3,610)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Water Distribution																		
Repair & Replace Services																		
710-5600-32000	Construction Materials	5,710	5,710	5,710	5,710	5,710	5,710	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5600-36200	Sand & Gravel	950	950	950	950	950	950	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5600-36600	Sod & Soil	3,920	3,920	3,920	3,920	3,920	3,920	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5600-41000	Contracts	24,300	24,300	24,300	24,300	24,300	24,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5600-80250	Chargeback: Payroll	116,700	0	0	0	0	0	(116,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5600-80500	Chargeback: Equipment	23,000	23,000	23,000	23,000	23,000	23,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Repair & Replace Services Subtotal		170,970	54,270	54,270	54,270	54,270	54,270	(116,700)	0	0	0	0	-68.26%	0.00%	0.00%	0.00%	0.00%	0.00%
Service Installations (New)																		
710-5650-05200	Services Rendered	(16,290)	(16,290)	(16,290)	(16,290)	(16,290)	(16,290)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5650-32000	Construction Materials	2,870	2,870	2,870	2,870	2,870	2,870	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5650-34900	Miscellaneous	90	90	90	90	90	90	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5650-36200	Sand & Gravel	390	390	390	390	390	390	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5650-36600	Sod & Soil	370	370	370	370	370	370	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5650-41000	Contracts	16,670	16,670	16,670	16,670	16,670	16,670	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5650-80250	Chargeback: Payroll	16,700	0	0	0	0	0	(16,700)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5650-80500	Chargeback: Equipment	5,900	5,900	5,900	5,900	5,900	5,900	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Service Installations (New) Subtotal		26,700	10,000	10,000	10,000	10,000	10,000	(16,700)	0	0	0	0	-62.55%	0.00%	0.00%	0.00%	0.00%	0.00%
Utility Locates																		
710-5700-32000	Construction Materials	410	410	410	410	410	410	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5700-41000	Contracts	74,000	74,000	74,000	74,000	74,000	74,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5700-80250	Chargeback: Payroll	4,400	0	0	0	0	0	(4,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5700-80500	Chargeback: Equipment	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Utility Locates Subtotal		79,210	74,810	74,810	74,810	74,810	74,810	(4,400)	0	0	0	0	-5.55%	0.00%	0.00%	0.00%	0.00%	0.00%
Valves																		
710-5750-32000	Construction Materials	720	720	720	720	720	720	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5750-80250	Chargeback: Payroll	6,800	0	0	0	0	0	(6,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5750-80500	Chargeback: Equipment	1,400	1,400	1,400	1,400	1,400	1,400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Valves Subtotal		8,920	2,120	2,120	2,120	2,120	2,120	(6,800)	0	0	0	0	-76.23%	0.00%	0.00%	0.00%	0.00%	0.00%
Water Sampling & Testing																		
710-5800-32000	Construction Materials	1,160	1,160	1,160	1,160	1,160	1,160	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5800-37300	Utilities - Water & Wastewater	260	260	260	260	260	260	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
710-5800-41000	Contracts	13,430	13,430	13,430	13,430	13,430	13,430	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Water Distribution																	
Water Sampling & Testing																	
710-5800-80250	Chargeback: Payroll	38,900	0	0	0	0	0	(38,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5800-80500	Chargeback: Equipment	4,700	4,700	4,700	4,700	4,700	4,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Water Sampling & Testing Subtotal		58,450	19,550	19,550	19,550	19,550	19,550	(38,900)	0	0	0	0	-66.55%	0.00%	0.00%	0.00%	0.00%
Watermain Cleaning																	
710-5850-32000	Construction Materials	60	60	60	60	60	60	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
710-5850-80250	Chargeback: Payroll	32,100	0	0	0	0	0	(32,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
710-5850-80500	Chargeback: Equipment	2,700	2,700	2,700	2,700	2,700	2,700	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Watermain Cleaning Subtotal		34,860	2,760	2,760	2,760	2,760	2,760	(32,100)	0	0	0	0	-92.08%	0.00%	0.00%	0.00%	0.00%
Water Distribution Total		0	(708,650)	(741,090)	(770,810)	(786,205)	(823,130)	(708,650)	(32,440)	(29,720)	(15,395)	(36,925)	100.00%	4.58%	4.01%	2.00%	4.49%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Wastewater Collection																	
Program Administration																	
720-1400-01050	Administration Revenue	(1,480)	(1,480)	(1,480)	(1,480)	(1,480)	(1,480)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-05200	Services Rendered	(179,390)	(179,390)	(179,390)	(179,390)	(179,390)	(179,390)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-05750	Wastewater Revenue - Fixed Port	(1,371,800)	(1,535,000)	(1,637,600)	(1,781,000)	(1,782,900)	(1,782,900)	(163,200)	(102,600)	(143,400)	(1,900)	0	11.90%	6.68%	8.76%	0.11%	0.00%
720-1400-05800	Wastewater Revenue - Variable P	(2,060,836)	(2,305,930)	(2,459,760)	(2,674,682)	(2,677,795)	(2,677,795)	(245,094)	(153,830)	(214,922)	(3,113)	0	11.89%	6.67%	8.74%	0.12%	0.00%
720-1400-12300	Uniforms, Coveralls, etc.	750	750	750	750	750	750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-12500	Course & Seminar Expenses	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-30100	Advertising Expense	510	510	510	510	510	510	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-30700	Books & Publications	60	60	60	60	60	60	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-30800	Building Maintenance	1,430	1,430	1,430	1,430	1,430	1,430	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-33500	Grounds Services	440	440	440	440	440	440	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-33900	Insurance Expense	5,580	8,930	8,930	8,930	8,930	8,930	3,350	0	0	0	0	60.04%	0.00%	0.00%	0.00%	0.00%
720-1400-34700	Membership Expense	70	70	70	70	70	70	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-35300	Office Supplies	410	410	410	410	410	410	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-36500	Small Tools & Equipment	2,740	2,740	2,740	2,740	2,740	2,740	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-37400	Vehicle & Equipment Maintenance	150	150	150	150	150	150	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-40900	Consultants	30,000	30,000	30,000	30,000	30,000	30,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-41200	Legal Expenses	510	510	510	510	510	510	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-41300	Wastewater Charges - Fixed	2,454,420	2,454,420	2,454,420	2,454,420	2,454,420	2,454,420	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-80200	Chargeback: Rate Supported	37,500	37,500	37,500	37,500	37,500	37,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-80250	Chargeback: Payroll	100,200	0	0	0	0	0	(100,200)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Wastewater Collection																	
Program Administration																	
720-1400-80260	Chargeback: Allocated Salaries	106,597	73,471	75,885	78,393	79,736	79,736	(33,126)	2,414	2,508	1,343	0	-31.08%	3.29%	3.31%	1.71%	0.00%
720-1400-80500	Chargeback: Equipment	400	400	400	400	400	400	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1400-92905	TSF to: Wastewater Capital Impr	600,000	1,027,790	1,277,386	1,628,630	1,628,990	1,625,590	427,790	249,596	351,244	360	(3,400)	71.30%	24.28%	27.50%	0.02%	-0.21%
Program Administration Subtotal		(266,739)	(377,219)	(381,639)	(386,209)	(389,519)	(392,919)	(110,480)	(4,420)	(4,570)	(3,310)	(3,400)	41.42%	1.17%	1.20%	0.86%	0.87%
Training Division																	
720-1950-12500	Course & Seminar Expenses	450	450	450	450	450	450	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1950-31800	Conference Expenses	130	130	130	130	130	130	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1950-34800	Mileage & Expenses	10	10	10	10	10	10	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-1950-80250	Chargeback: Payroll	100	0	0	0	0	0	(100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Training Division Subtotal		690	590	590	590	590	590	(100)	0	0	0	0	-14.49%	0.00%	0.00%	0.00%	0.00%
Lateral Cleaning & Maintenance																	
720-4850-05200	Services Rendered	(80)	(80)	(80)	(80)	(80)	(80)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-4850-32000	Construction Materials	2,750	2,750	2,750	2,750	2,750	2,750	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-4850-36200	Sand & Gravel	720	720	720	720	720	720	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-4850-36600	Sod & Soil	190	190	190	190	190	190	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-4850-41000	Contracts	12,890	12,890	12,890	12,890	12,890	12,890	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-4850-80250	Chargeback: Payroll	14,400	0	0	0	0	0	(14,400)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
720-4850-80500	Chargeback: Equipment	3,500	3,500	3,500	3,500	3,500	3,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Lateral Cleaning & Maintenance Subtotal		34,370	19,970	19,970	19,970	19,970	19,970	(14,400)	0	0	0	0	-41.90%	0.00%	0.00%	0.00%	0.00%
Manhole Maintenance																	
720-4900-32000	Construction Materials	50	50	50	50	50	50	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-4900-80250	Chargeback: Payroll	300	0	0	0	0	0	(300)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Manhole Maintenance Subtotal		350	50	50	50	50	50	(300)	0	0	0	0	-85.71%	0.00%	0.00%	0.00%	0.00%
Sewer CCTV Inspections																	
720-4950-41000	Contracts	48,790	48,790	48,790	48,790	48,790	48,790	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-4950-80250	Chargeback: Payroll	5,900	0	0	0	0	0	(5,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Sewer CCTV Inspections Subtotal		54,690	48,790	48,790	48,790	48,790	48,790	(5,900)	0	0	0	0	-10.79%	0.00%	0.00%	0.00%	0.00%
Sewer Lateral Installations																	
720-5000-05200	Services Rendered	(21,570)	(21,570)	(21,570)	(21,570)	(21,570)	(21,570)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5000-05650	Tapping Fees	(3,760)	(3,760)	(3,760)	(3,760)	(3,760)	(3,760)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5000-32000	Construction Materials	2,080	2,080	2,080	2,080	2,080	2,080	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5000-36200	Sand & Gravel	290	290	290	290	290	290	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Wastewater Collection																	
Sewer Lateral Installations																	
720-5000-36600	Sod & Soil	170	170	170	170	170	170	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5000-41000	Contracts	27,960	27,960	27,960	27,960	27,960	27,960	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5000-80250	Chargeback: Payroll	14,800	0	0	0	0	0	(14,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
720-5000-80500	Chargeback: Equipment	6,300	6,300	6,300	6,300	6,300	6,300	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Sewer Lateral Installations Subtotal		26,270	11,470	11,470	11,470	11,470	11,470	(14,800)	0	0	0	0	-56.34%	0.00%	0.00%	0.00%	0.00%
Sewer Main Cleaning																	
720-5050-05200	Services Rendered	(110)	(110)	(110)	(110)	(110)	(110)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5050-41000	Contracts	59,620	59,620	59,620	59,620	59,620	59,620	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5050-80250	Chargeback: Payroll	4,800	0	0	0	0	0	(4,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Sewer Main Cleaning Subtotal		64,310	59,510	59,510	59,510	59,510	59,510	(4,800)	0	0	0	0	-7.46%	0.00%	0.00%	0.00%	0.00%
Sewer Main Repairs																	
720-5100-32000	Construction Materials	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5100-41000	Contracts	260	260	260	260	260	260	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5100-80250	Chargeback: Payroll	2,100	0	0	0	0	0	(2,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
720-5100-80500	Chargeback: Equipment	600	600	600	600	600	600	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Sewer Main Repairs Subtotal		3,160	1,060	1,060	1,060	1,060	1,060	(2,100)	0	0	0	0	-66.46%	0.00%	0.00%	0.00%	0.00%
Rain Barrel Incentive Program																	
720-5141-03450	Niagara Region Grant	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5141-41000	Contracts	28,200	28,200	28,100	28,000	28,000	28,000	0	(100)	(100)	0	0	0.00%	-0.35%	-0.36%	0.00%	0.00%
720-5141-80250	Chargeback: Payroll	1,800	0	0	0	0	0	(1,800)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Rain Barrel Incentive Program Subtotal		20,000	18,200	18,100	18,000	18,000	18,000	(1,800)	(100)	(100)	0	0	-9.00%	-0.55%	-0.55%	0.00%	0.00%
Reimburse/Disconnect Program																	
720-5142-41000	Contracts	5,260	5,260	5,260	5,260	5,260	5,260	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5142-91821	TSF from: DC: Wastewater Sewers	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Reimburse/Disconnect Program Subtotal		3,419	3,419	3,419	3,419	3,419	3,419	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Trenchless Repair Program																	
720-5145-34900	Miscellaneous	470	470	470	470	470	470	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5145-41000	Contracts	49,910	49,910	49,910	49,910	49,910	49,910	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
720-5145-80250	Chargeback: Payroll	2,100	0	0	0	0	0	(2,100)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
Trenchless Repair Program Subtotal		52,480	50,380	50,380	50,380	50,380	50,380	(2,100)	0	0	0	0	-4.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Wastewater Collection																	
Grinder Pumps																	
720-5160-33800	LAS Warranty Program	7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Grinder Pumps Subtotal		7,000	7,000	7,000	7,000	7,000	7,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Wastewater Collection Total		0	(156,780)	(161,300)	(165,970)	(169,280)	(172,680)	(156,780)	(4,520)	(4,670)	(3,310)	(3,400)	100.00%	2.88%	2.90%	1.99%	1.97%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Storm Water Management																	
Program Administration																	
730-1400-00901	General Levy	(415,574)	(421,018)	(426,604)	(431,589)	(439,645)	(439,775)	(5,444)	(5,586)	(4,985)	(8,056)	(130)	1.31%	1.33%	1.17%	1.87%	0.03%
730-1400-32000	Construction Materials	1,000	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
730-1400-34900	Miscellaneous	1,500	1,500	1,500	1,500	1,500	1,500	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
730-1400-40900	Consultants	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
730-1400-80250	Chargeback: Payroll	6,800	7,000	7,200	7,400	7,500	7,500	200	200	200	100	0	2.94%	2.86%	2.78%	1.35%	0.00%
730-1400-80260	Chargeback: Allocated Salaries	6,674	6,888	7,114	7,349	7,475	7,475	214	226	235	126	0	3.21%	3.28%	3.30%	1.71%	0.00%
730-1400-80500	Chargeback: Equipment	2,100	2,100	2,100	2,100	2,100	2,100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
730-1400-92903	TSF to: Storm Water Management	337,500	337,500	337,500	336,900	339,600	339,600	0	0	(600)	2,700	0	0.00%	0.00%	-0.18%	0.80%	0.00%
Program Administration Subtotal		(55,000)	(60,030)	(65,190)	(70,340)	(75,470)	(75,600)	(5,030)	(5,160)	(5,150)	(5,130)	(130)	9.15%	8.60%	7.90%	7.29%	0.17%
Pond Maintenance																	
730-5575-41000	Contracts	50,000	55,000	60,000	65,000	70,000	70,000	5,000	5,000	5,000	5,000	0	10.00%	9.09%	8.33%	7.69%	0.00%
730-5575-80250	Chargeback: Payroll	4,800	4,830	4,990	5,140	5,270	5,400	30	160	150	130	130	0.63%	3.31%	3.01%	2.53%	2.47%
730-5575-80500	Chargeback: Equipment	200	200	200	200	200	200	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Pond Maintenance Subtotal		55,000	60,030	65,190	70,340	75,470	75,600	5,030	5,160	5,150	5,130	130	9.15%	8.60%	7.90%	7.29%	0.17%
Storm Water Management Total		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	% Change 2018	% Change 2019	% Change 2020	% Change 2021	% Change 2022
Street Lighting																	
Program Administration																	
740-1400-02250	General Agreements	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
740-1400-32000	Construction Materials	10,000	5,000	5,000	5,000	5,000	5,000	(5,000)	0	0	0	0	-50.00%	0.00%	0.00%	0.00%	0.00%
740-1400-34900	Miscellaneous	1,200	40,730	40,730	40,730	40,730	40,730	39,530	0	0	0	0	3294.17%	0.00%	0.00%	0.00%	0.00%
740-1400-37100	Utilities - Hydro	302,000	381,000	388,600	396,400	404,320	412,406	79,000	7,600	7,800	7,920	8,086	26.16%	1.99%	2.01%	2.00%	2.00%
740-1400-37700	Tax Write-offs	2,500	0	0	0	0	0	(2,500)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
740-1400-41000	Contracts	102,000	116,000	116,000	116,000	116,000	116,000	14,000	0	0	0	0	13.73%	0.00%	0.00%	0.00%	0.00%
740-1400-41015	LED Maintenance	8,624	8,624	8,624	8,624	8,624	8,624	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
Street Lighting																	
Program Administration																	
740-1400-80250	Chargeback: Payroll	24,900	0	0	0	0	0	(24,900)	0	0	0	0	-100.00%	0.00%	0.00%	0.00%	0.00%
740-1400-80260	Chargeback: Allocated Salaries	6,674	6,889	7,114	7,348	7,476	7,476	215	225	234	128	0	3.22%	3.27%	3.29%	1.74%	0.00%
740-1400-80400	Chargeback: Debt Charges	66,873	67,844	68,773	69,672	70,981	70,981	971	929	899	1,309	0	1.45%	1.37%	1.31%	1.88%	0.00%
740-1400-80500	Chargeback: Equipment	100	100	100	100	100	100	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
740-1400-92907	TSF to: Street Lighting	27,000	27,000	27,000	27,000	27,000	27,000	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
Program Administration Subtotal		550,071	651,387	660,141	669,074	678,431	686,517	101,316	8,754	8,933	9,357	8,086	18.42%	1.34%	1.35%	1.40%	1.18%
Street Lighting Total		550,071	651,387	660,141	669,074	678,431	686,517	101,316	8,754	8,933	9,357	8,086	18.42%	1.34%	1.35%	1.40%	1.18%
		Approved 2017	2018	2019	2020	2021	2022	Change 2018	Change 2019	Change 2020	Change 2021	Change 2022	2018 % Change	2019 % Change	2020 % Change	2021 % Change	2022 % Change
St. Davids Sewer																	
Program Administration																	
750-1400-80400	Chargeback: Debt Charges	81,533	80,037	78,308	76,724	75,153	75,153	(1,496)	(1,729)	(1,584)	(1,571)	0	-1.83%	-2.16%	-2.02%	-2.05%	0.00%
750-1400-91825	TSF from: DC: St. Davids Area-S	(81,533)	(80,037)	(78,308)	(76,724)	(75,153)	(75,153)	1,496	1,729	1,584	1,571	0	-1.83%	-2.16%	-2.02%	-2.05%	0.00%
Program Administration Subtotal		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%
St. Davids Sewer Total		0	0	0	0	0	0	0	0	0	0	0	0.00%	0.00%	0.00%	0.00%	0.00%

Appendix D: 2018 & 10-Year Capital Projects by Department

Department	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
Building Services	0	0	0	0	35,000	35,000	0	0	0	40,000	0	110,000
By-Law Enforcement	35,000	0	0	35,000	0	0	0	0	0	0	40,000	110,000
Corporate Services	121,250	120,750	146,750	146,250	107,750	118,750	113,250	172,750	146,750	102,750	137,750	1,434,750
Fire & Emergency Services	486,000	615,000	605,000	115,000	85,000	85,000	435,000	730,000	1,045,000	1,035,000	535,000	5,771,000
P & R Vehicles/Equipment	240,000	235,000	110,000	122,000	113,000	208,000	135,000	233,000	355,000	185,000	133,000	2,069,000
Parking Operations	48,000	120,000	70,000	35,000	0	0	50,000	0	650,000	0	0	973,000
Parks, Recreation & Facilities	1,162,685	3,003,600	640,000	855,000	385,000	550,000	322,000	499,000	159,000	0	0	7,576,285
PW Vehicles/Equipment	273,000	278,000	323,000	373,000	383,000	323,000	293,000	598,000	528,000	608,000	533,000	4,513,000
Roads Department	3,089,500	5,481,236	4,653,400	2,384,000	2,311,000	2,246,000	2,221,500	2,192,500	1,452,500	1,286,000	1,160,000	28,477,636
Storm Water	707,500	255,000	225,000	353,000	401,000	482,000	270,000	345,000	635,000	585,000	605,000	4,863,500
Street Lighting	27,000	27,000	27,000	27,000	27,000	27,000	27,000	0	0	0	0	189,000
Transit	44,500	27,500	25,000	20,000	15,000	40,000	27,000	30,000	15,000	35,000	0	279,000
Wastewater	810,000	625,000	478,000	765,000	530,000	380,000	365,000	545,000	180,000	330,000	400,000	5,408,000
Water	1,823,000	1,586,650	1,060,000	755,000	390,000	995,000	1,175,000	1,100,000	1,156,000	1,350,000	1,662,600	13,053,250
Grand Total	\$8,867,435	\$12,374,736	\$8,363,150	\$5,985,250	\$4,782,750	\$5,489,750	\$5,433,750	\$6,445,250	\$6,322,250	\$5,556,750	\$5,206,350	\$74,827,421
	11.9%	16.5%	11.2%	8.0%	6.4%	7.3%	7.3%	8.6%	8.4%	7.4%	7.0%	100.00%



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C00069
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Arenas Compressors Rebuild	Facilities - Both Arenas
	Description	Justification
	Compressor overhaul in both arenas. Five compressors in total	Rebuilding of the compressors will extend the life expectancy. This will ensure that we don't have a compressor failure when the ice is in.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	Reduction of maintenance costs and future breakdowns.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Library	Project No.: C00135
-------------------	---------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Microform Digitization	Library
	Description	Justification
	Digitization of local history collection including local newspapers, military records, municipal documents, church registers, census, War of 1812 loss claims, memoirs and correspondence.	Digitizing local history microfilm collection will make it available to all via internet and will protect and preserve this irreplaceable collection. Post Media is also no longer digitizing Niagara Advance so Library will be only source for this important part of local history.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Library Computer	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	No future impact on operating budget.
------------------	---------------------------------------



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C00226
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	2018 Protective Equipment	Fire & Emergency Services
	Description	Justification
	The replacement of protective equipment such as bunker gear, boots, protective hoods, gloves and helmets.	The replacement of personal protective equipment is required no less than 10 years after manufacturing and whenever the equipment becomes damaged or fails inspection. This is a legislated requirement and is also necessary to ensure firefighter safety.
	Gross Capital Cost:	\$ 36,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 36,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 36,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: PW Vehicles/Equipment	Project No.: C00256
-------------------	-----------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	5 -Ton Truck Sterling (replaces 229)	Public Works
	Description	Justification
	Vehicles & Equipment	Truck has reached the end of its useful life and is due for replacement
	Gross Capital Cost:	\$ 200,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 200,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 200,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018		Department: PW Vehicles/Equipment	Project No.: C00314
Project Details	Project Title		Project Location / Facility
	1/2 Ton Pick-up Dodge (replaces 232)		Public Works
	Description		Justification
	Vehicles & Equipment		Truck has reached the end of its useful life and is due for replacement
	Gross Capital Cost:		\$ 35,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C00366
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Cemetery Expansion Phase 5	Niagara Lakeshore Cemetery
	Description	Justification
	Purchase improvements for Section I. This includes: in ground irrigation system water spigots marker cones trees & shrubs sodding/seeding	The new section I is being prepared in the Fall of 2017. These improvements will allow the Cemetery to expand lot sales and potential bench/tree donations.
	Gross Capital Cost:	\$ 42,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 42,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 42,000.00

Future Impact(s)	Increase lot sales. Apx 1000 new double plots will be available.
------------------	--



Capital Project Information

Budget Year: 2018	Department: P & R Vehicles/Equipment	Project No.: C00370
-------------------	--------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Purchase a Ice Resurfacer (replaces P562)	Parks & Recreation - Fleet - Arena
	Description	Justification
	Purchase replacement ice resurfacer.	Replacement of the current ice resurfacer. This machine has been in service for 15 years. This should be replaced to increase trade in value and reduce current maintenance costs. Staff have extended the lifespan of this vehicle and has come to end of its service life.
	Gross Capital Cost:	\$ 105,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 105,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 105,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018		Department: P & R Vehicles/Equipment	Project No.: C00375
Project Details	Project Title	Project Location / Facility	
	Mower (replaces P571)	Parks & Recreation - Fleet	
	Description	Justification	
	Purchase of a replacement mower.	Replacement of P571. Mower has been in service for 5 years.	
	Gross Capital Cost:		\$ 35,000.00

Project Financing	Reserve Funds	
	DC: Parkland & Recreation	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	This follows our practice to replace mowers at the 5 year mark. It increases efficiency of the mower and reduces downtime. It also reduces the maintenance/costs required if we were to keep mowers longer than 5 years.
------------------	--



Capital Project Information

Budget Year: 2018	Department: P & R Vehicles/Equipment	Project No.: C00376
-------------------	--------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Mower (replaces P572)	Parks & Recreation Fleet
	Description	Justification
	Purchase of a replacement mower.	Replacement of P572. Mower has been in service for 5 years.
	Gross Capital Cost:	\$ 35,000.00

Project Financing	Reserve Funds	
	DC: Parkland & Recreation	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	This follows our practice to replace mowers at the 5 year mark. It increases efficiency of the mower and reduces downtime. It also reduces the maintenance/costs required if we were to keep mowers longer than 5 years.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Wastewater	Project No.: C00387
-------------------	------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Old Town CSO I/I Study (Phase 3 - Dorchester South Area)	Public Works
	Description	Justification
	I/I study of Dorchester south area of the Old Town sanitary sewer system.	Study will aid in determining the required areas of repairs required in this portion of the Old Town sanitary sewer system in 2019.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 90,000.00
	Government Grants	\$ 60,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C00397
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Queenston Road - Concession 7 Road to Townline - Road Construction	Public Works
	Description	Justification
	Excavation and widening of the existing road surface to for bike lanes and milling and resurfacing of the complete road surface with hot mix asphalt.	This section of road is listed as deficient in the Towns Roads Needs Study and recommends resurfacing/reconstruction. Work includes providing 1.5m bike lanes on both sides of road. Road is designated as a bike route in the 2003 Regional Niagara Bikeways Master Plan and includes grants from the Region for the work.
	Gross Capital Cost:	\$ 700,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 138,060.00
	Capital Levy	\$ 523,489.00
	Ontario Community Infrastructure Fund	\$ 518,451.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,180,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C00406
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering Work for Queenston Road - Townline to Airport	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2018.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 4,680.00
	Capital Levy	\$ 35,320.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Wastewater	Project No.: C00417
-------------------	------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Old Town (Phase 1) CSO Flow Monitoring (Post repair program)	Public Works
	Description	Justification
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 30,000.00
	Government Grants	\$ 20,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C00418
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	2018 Miscellaneous Fire Fighting Equipment	Fire & Emergency Services
	Description	Justification
	The purchase of firefighting equipment such as fans, saws, lights, generators and hand tools.	These purchases are completed when required to maintain inventory or when equipment is damaged beyond repair.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Corporate Services	Project No.: C00420
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	2018 Corporate PC/Printer Replacement Program	Corporate Services
	Description	Justification
	Information Technology - Corporate PC / Printer Replacement Program Strategy	PCs and Printers are currently replaced based on 3 or 4 year life cycle classification. This program coordinates, manages and budgets for replacements based on said schedule, which helps budgeting predictability and better overall reallocation strategies. Power users throughout the Corporation get new PCs every 3 yrs the earliest, whereas internet stations or kiosks are replaced every 4 or 5 yrs.
	Gross Capital Cost:	\$ 48,750.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 48,750.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 48,750.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Corporate Services	Project No.: C00422
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	2018 Network Equipment Upgrades and Enhancements	Corporate Services
	Description	Justification
	Information Technology - Other Network equipment including, but is not limited to: Network Switches and Routers, Fibre cables and drops, Tranceivers, new Network Cat5e or Cat6 data cables, and Corning Boxes.	Network equipment upgrades are required to maintain the Corporations network topology and ensure uninterrupted service amongst departments and facilities.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Corporate Services	Project No.: C00425
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Replace Existing Firewall/Router	Corporate Services
	Description	Justification
	Information Technology - Firewall Replacement. Our Firewall appliance is our networks primary defense against internal and external threats.	A high performance security platform is required to continually defend against new and emerging threats to our network system. A 3 year lifecycle is industry standard and we need to update our firewall to maintain and monitor our network integrity.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Corporate Services	Project No.: C00426
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Replace Existing Mail Spam Filter Appliance	Corporate Services
	Description	Justification
	Information Technology - Mail Spam Filter and anti-virus Appliance Replacement. Our Barracuda Email Filtering Appliance protects our email system by continually scanning and filtering for Spam, Junk Mail and Malware as mail comes in and out of our mail server.	Our Mail foundry appliance checks, scans and removes both Malware and Junk Mail in realtime. A 3 year lifecycle for a high end solution like ours is required to ensure uninterrupted access to emails, which is the Corporations primary communications tool. We typically get 60K to 70K emails a month, of which as much as 60 percent are junk mail or contain viruses that end users do not even see as they are filtered before they reach the user.
	Gross Capital Cost:	\$ 5,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 5,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 5,500.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parking Operations	Project No.: C00427
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Handheld Ticketer Replacement (4 Units)	Community & Development Services
	Description	Justification
	Parking Ticketers are cellphones used by parking officers to issue penalty notices (parking tickets).	The parking ticketers are ending their 5 year life cycle.
	Gross Capital Cost:	\$ 28,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 28,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 28,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Storm Water	Project No.: C00435
-------------------	-------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Anne Street - Victoria Street to King	Public Works
	Description	Justification
	Installation of storm sewer and required catch basins.	Project is being completed in conjunction with Pillar and Post development. Town contribution toward the required works for proposed curb and gutter requirements.
	Gross Capital Cost:	\$ 138,000.00

Project Financing	Reserve Funds	
	DC: Storm Sewers	\$ 52,440.00
	Storm Water Management	\$ 85,560.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 138,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Storm Water	Project No.: C00436
-------------------	-------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering for Chautauqua Area - Circle, Dixie, Oak, Addison, Luther, Wyckliffe	Public Works
	Description	Justification
	Estimated engineering fees for storm sewer projects scheduled for 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 3,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 3,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 3,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C00437
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	William Street - (Mississagua to Simcoe and Gate to Victoria)	Public Works
	Description	Justification
	Replacement of existing 150/100mm dia. cast iron watermain with 150mm dia. PVC watermain	The Town has a program in place to replace cast iron watermain throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 280,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 440,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 440,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C00438
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Queen St. - (Simcoe to Mississauga)	Public Works
	Description	Justification
	Replacement of existing 100mm dia. cast iron watermain with 150mm dia. PVC watermain	The Town has a program in place to replace cast iron watermain throughout the Town to improve water quality and eliminate costly watermain breaks.
	Gross Capital Cost:	\$ 145,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 185,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 185,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C00441
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering Work for Concession 6 Road - (Niagara Stone Road to Line 2 Road)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement for 2019 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	DC: Water Distribution	\$ 45,000.00
	Water Capital Improvements	\$ 5,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C00442
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering Work for Gage St. - (Gate to Victoria)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement for 2019 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C00443
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering Work for Gate Street - (Centre to Johnson)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement for 2019 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C00448
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Anne Street - Mississauga to King - Road Construction	Public Works
	Description	Justification
	Road Construction	
	Gross Capital Cost:	\$ 700,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 273,000.00
	Capital Levy	\$ 427,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 700,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C00451
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Guard Rail Installation - Queenston Rd Barriers 45 & 46	Public Works
	Description	Justification
	Replacement of existing guide rails.	Improved road safety. Replacement locations are in conjunction with road reconstruction project C00397.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C00453
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering Work for Concession 6 Road - NSR to Line 2	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 75,000.00

Project Financing	Reserve Funds	
	DC: Roads, Sidewalks and Lights	\$ 61,500.00
	Capital Levy	\$ 13,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 75,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: PW Vehicles/Equipment	Project No.: C00460
-------------------	-----------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	2018 Miscellaneous Equipment	Public Works
	Description	Justification
	Vehicles & Equipment	Equipment has reached the end of their useful life and is due for replacement
	Gross Capital Cost:	\$ 8,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 8,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 8,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C00508
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Concession 6 -Road - (Line 1 to Line 2 Road)	Public Works
	Description	Justification
	Replacement of existing 150mm dia. cast iron/AC watermain with 250mm dia. PVC watermain	The Town has a program in place to replace cast iron watermain throughout the Town to improve water quality and eliminate costly watermain breaks. The Water Distribution Needs Report recommended an increase to a 250mm diameter watermain to improve supply security and fire flows.
	Gross Capital Cost:	\$ 580,000.00

Project Financing	Reserve Funds	
	DC: Water Distribution	\$ 900,000.00
	Water Capital Improvements	\$ 100,000.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 1,000,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C00515
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	HVAC Replacement at Station 5	Fire & Emergency Services
	Description	Justification
	Facilities	We have been advised by our HVAC maintenance company that 2 HVAC units at Station #5 are in need of replacement as the heat exchanger appears to be failing. These units are 13 years old and will be replaced with more efficient models.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Storm Water	Project No.: C00531
-------------------	-------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Minor Storm System Improvements (CB Installations)	Public Works
	Description	Justification
	Installation of required catch basins	Project allows for installation of catch basins and connection to existing storm sewer systems at locations to correct existing water ponding problems.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Storm Water Management	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C00610
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering Work for Line 1 Road - 0.19 km West of Concession 2 Road	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Library	Project No.: C00677
-------------------	---------------------	---------------------

Project Details	Project Title	Project Location / Facility
	2018 Library Collection Development	NOTL Public Library
	Description	Justification
	The annual Library Collection Development capital project is an ongoing process of procuring up-to-date recreational and reference materials. The collection includes books, DVDs and CDs.	Annual collection development is essential to library service excellence and is mandated under the Ontario Public Library Act. The mandate is to provide access to, and the borrowing of, up-to-date library materials.
	Gross Capital Cost:	\$ 34,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 30,600.00
	Library Development	\$ 3,400.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 34,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Corporate Services	Project No.: C00708
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Door Access & Exterior Video Cameras	Corporate Services
	Description	Justification
	Information Technology - Door Access Panels & Exterior Video Cameras. These include but are not limited to proximity access readers, vehicle pedestals readers, Controllers, Power supply backups, vehicle access remotes, exterior video cameras and requisite unit licenses for our Genetec Security System.	<p>Updating, replacing and expanding security door access control panels and security cameras better serves both staff and public visitors when at Town Admin Offices, OPS Centre, Arenas, Library and Community Centre.</p> <p>Securing access to restricted areas and better access control of public areas help ensure a safe environment for staff and the public.</p> <p>Updating older exterior cameras on high traffic and vulnerable areas with High def night vision cameras and repurposing older cameras to other areas currently without video recording will help with overall facilities and personal security.</p>
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Building Code Act	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C00816
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Replace Tanker 2	Fire Station #2
	Description	Justification
	Replacement of a Fire Department Tanker truck.	Forecasted replacement of the tanker truck at Station 2 (St. Davids) which is a 1990 chassis and a 1974 water tank. The water tank size is small (1,200 gallons of water) which limits effectiveness. The water tank is also more than 40 years old making it susceptible to failure which would be beyond repair. The replacement of this truck with a modern tanker is required in order to deliver effective firefighting services to rural areas not equipped with fire hydrants.
	Gross Capital Cost:	\$ 300,000.00

Project Financing	Reserve Funds	
	DC: Fire Facilities	\$ 187,500.00
	Capital Levy	\$ 112,500.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 300,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C00840
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering Work for Queenston Road - (Townline to Airport)	Public Works
	Description	Justification
	Estimated engineering fees for watermain replacement for 2019 construction.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Wastewater	Project No.: C00904
-------------------	------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Anne Street - Simcoe to Victoria	Public Works
	Description	Justification
	Replacement of existing old 200 mm. dia. AC sanitary sewer constructed in 1976 with new 200 mm dia. PVC sewer.	Will reduce the infiltration of ground water flows into the Towns sanitary sewer collection system and reduce treatment required at the Regional Lagoons/Future Plant, thereby freeing short term capacity issues for future development and lowering treatment costs.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 175,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 175,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Wastewater	Project No.: C00905
-------------------	------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Engineering - Chautauqua Area (Dixie - Circle to Lakeshore)	Public Works
	Description	Justification
	Engineering fees for sanitary sewer replacement project scheduled in 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so tenders can be initiated early in the construction year
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Corporate Services	Project No.: C00944
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	New Council Technology and Communications Equipment	Corporate Services
	Description	Justification
	Information Technology - New Council Technology and Communications Tools.	New Technology and Communications Tools for the new Term including, but is not limited to: Phones, Tablets, Peripherals and Accessories, Mobile Office apps and collaborative tools.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C00986
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Queen Street Bench Restoration	Heritage District
	Description	Justification
	Replacement of worn cedar slats on heritage benches.	Existing cedar slats are worn and require annual maintenance. Lower maintenance alternatives will be investigated and installed if suitable.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C00992
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Niagara Pool Pump Replacement	Facilities - Niagara Pool
	Description	Justification
	Purchase replacement pool pump for Niagara Pool.	This pump has been in service since 2000. It has come to the end of its lifespan and needs to be replaced.
	Gross Capital Cost:	\$ 7,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 7,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,000.00

Future Impact(s)	Ensures proper water quality of the pool.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C00993
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Virgil Sportspark Ball Diamond Light Replacement	Virgil Sportspark
	Description	Justification
	Conversion of all fixtures (50) to LED. This is for three ball diamonds.	The current lights have been in service since 1985. They have come to the end of there service life and need to be replaced. Conversion to LED will result in significant energy savings. Current posts will be reused.
	Gross Capital Cost:	\$ 153,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 153,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 153,000.00

Future Impact(s)	Energy savings with conversion to LED.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C00994
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Virgil Sportspark Skateboard Park	Virgil Sportspark
	Description	Justification
	Purchase new skate park equipment.	The existing skate park has exceeded its lifespan. Staff have made numerous repairs over the past few years to extend the life of the equipment. Its has come to the end of its service life.
	Gross Capital Cost:	\$ 150,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 150,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 150,000.00

Future Impact(s)	Virgil Business Association is fundraising for this project through the Virgil Stampede. Donation amount at time of writing is not confirmed.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C00995
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Court House Chair Replacement	NOTL Courthouse
	Description	Justification
	Replace Chairs all chairs in the courthouse that are used for rentals (typically weddings). The current plastic chairs will be replaced with Black-Mesh Mity-Lite Chairs.	Currently we only have plastic chairs that are used in the courthouse and they have reached the end of their lifecycle. The Courthouse is our most popular wedding venue and new chairs are necessary to enhance the appeal of the venue.
	Gross Capital Cost:	\$ 22,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 22,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 22,000.00

Future Impact(s)	These chairs should have approximately a 7-10 year lifespan at the facility. It is also assumed that there will be far less chair rentals from outside companies, which would lessen the wear and tear on the building.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Transit	Project No.: C01130
-------------------	---------------------	---------------------

Project Details	Project Title	Project Location / Facility
	AODA Compliant Pads at Bus Stops Ph.3	NOTL Transit Route
	Description	Justification
	Installation of AODA-compliant bus pads at bus stops located on Municipal and Regional roads within the Town of Niagara-on-the-Lake	AODA compliance, passenger safety/comfort and to facilitate winter snow removal.
	Gross Capital Cost:	\$ 12,500.00

Project Financing	Reserve Funds	
	Ontario Disabilities	\$ 12,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,500.00

Future Impact(s)	Reduction in annual snow clearing costs.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C01138
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	HVAC Replacement at Station #2	745 Warner Road.
	Description	Justification
	To replace the two roof mounted air handling units.	We have been advised by Carrier Heating our service contractor that the brackets holding the cooling coils are rotting and pulling away from the structures . These units are over 10 years old and are not an efficient model.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: P & R Vehicles/Equipment	Project No.: C01156
-------------------	--------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Mower (replaces P573)	Parks & Recreation Fleet
	Description	Justification
	Purchase of a replacement stander mower.	Replacement of P573. Mower has been in service for 5 years.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	This follows our practice to replace mowers at the 5 year mark. It increases efficiency of the mower and reduces downtime. It also reduces the maintenance/costs required if we were to keep mowers longer than 5 years.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01181
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Centennial Arena - Flat Roof Repair	Facilities - Centennial Arena
	Description	Justification
	Replacement of the flat roof overtop of the Mary Snider room at the Centennial Arena.	This roof has been installed in 1991. This roof has come to the end of its service life and needs to be replaced.
	Gross Capital Cost:	\$ 61,200.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 61,200.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 61,200.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01208
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	St. Davids Pool Design	St. Davids Lions Park
	Description	Justification
	Hiring a pool construction company to provide detailed plans to replace the existing pool.	The St. Davids pool was constructed in 1969. Staff have done numerous repairs to try and extend the life of this pool. It has come to the end of its lifespan and needs to be replaced. We are currently not meeting the standards required for water exchanges. The building does not meet the current AODA standards.
	Gross Capital Cost:	\$ 100,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Street Lighting	Project No.: C01230
-------------------	-----------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	LED Post-Top Conversion Program (Phase 3)	Public Works
	Description	Justification
	Replacement of approximately 100 existing High Pressure Sodium decorative post-top street lights with LED	Replacements of lights to LED to reduce future hydro and maintenance costs. This is phase 3 of a proposed 6 year schedule to complete.
	Gross Capital Cost:	\$ 54,000.00

Project Financing	Reserve Funds	
	Street Lighting	\$ 27,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 27,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Transit	Project No.: C01240
-------------------	---------------------	---------------------

Project Details	Project Title	Project Location / Facility
	POS System for Fare Cards (3 locations)	Town Hall, Community Centre + 1 TBD
	Description	Justification
	Purchase, installation and implementation of a POS system for Transit fare cards.	To satisfy the growing number of requests for electronic and/or discount fare cards by the current Transit ridership. To realize saving and improve accuracy/efficiency in Transit fare collection by reducing coin collection and handling.
	Gross Capital Cost:	\$ 12,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 12,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 12,000.00

Future Impact(s)	Better tracking of Transit customers (categories/use of system) and help drive ridership by providing discount and bulk fares.
	Ongoing operating cost of fare media, software support and vending of fare cards.



Capital Project Information

Budget Year: 2018	Department: Transit	Project No.: C01241
-------------------	---------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Benches, Shelters, Garbage Cans, Signs	NOTL Transit Route
	Description	Justification
	Installation of bus benches, garbage cans, schedule signage and/or bus shelters at selected bus stops on the NOTL Transit route.	NOTL Transit has been operating with minimal capital infrastructure since the inception of Transit in 2012. Our ridership has grown as has the demand for the provision of street furniture and signage for our passengers.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	Estimated 15-year capital replacement cycle on street furniture, 7-year replacement cycle on anti-graffiti signage.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01299
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Virgil Sportspark Irrigation Extension-baseball diamonds	Virgil Sports park
	Description	Justification
	Extension from existing cistern to ball diamond irrigation (infield only).	Currently we are using municipal water to irrigate the infields of the three ball diamonds. Watering assists in keeping the dust level to a minimum. This extension from the Splashpad cistern will allow the Town to reuse water and reduces our water consumption.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Environmental initiative to reduce water consumption and reuse water from the Splashpad.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01300
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Queen St. Flower Beds Surround-Ph.4	Queen Street
	Description	Justification
	Replacement of flower bed surrounds on Queen Street.	This is the fourth phase to replace the flower bed surrounds on Queen Street. Many of the existing surrounds were installed with the renovation of Queen Street in the early 1990s. They are worn and damaged and in need of replacement. Replacement of the current manufactured stone will be with natural stone.
	Gross Capital Cost:	\$ 35,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 35,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 35,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01301
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Park Amenities-wood garbage cans & recycling bins	Town Parks
	Description	Justification
	Replacement of several painted oil drums with wooden garbage enclosures. Purchase and installation of additional recycling containers.	Response to complaints about painted oil drums being unsightly. Additional recycling containers to reduce waste disposal costs and increase diversion from landfill.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01302
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Picnic Table Additions	Simcoe Park and Community Centre
	Description	Justification
	Purchase and assembly of 20 picnic tables - 10 for Simcoe Park and 10 for the Community Centre.	Requests for additional picnic tables at both locations.
	Gross Capital Cost:	\$ 15,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 15,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 15,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01303
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Cannery - Park Design	Parks - Cannery Park
	Description	Justification
	Development of a park concept with a detailed design plan. This will involve public consultation and hiring of a landscape architect.	This is a new park in a new subdivision. Consultation with the general public is necessary to ensure the park will meet the needs of the residents in the Town and within the subdivision.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	Development of the park is scheduled for 2019.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01305
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Dock Area Enhancements	Parks - Dock Area
	Description	Justification
	Conduct archeological assessments at the Engine house & Turntable features. Install interpretive signage at the Culvert and Riverbeach park.	This project will continue with the detailed design and execution of the Dock Area Secondary plan.
	Gross Capital Cost:	\$ 40,000.00

Project Financing	Reserve Funds	
	Dock Area Improvements	\$ 40,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 40,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01307
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Community Centre Gym Strength Equipment Replacement	Track & Fitness Area - Community Centre
	Description	Justification
	Update gym equipment (strength) in the Community Centre Track & Fitness Area. Swap out old equipment with new equipment.	The Track & Fitness area in the Community Centre has not updated its strength equipment since it has opened in 2011. In early 2017, our contract provider Niagara Fitness Solutions had advised us that most of our equipment has reach the end of its lifecycle due to very high usage rates. Many machines are consistently breaking down and are outdated.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Community Centre	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	New equipment will cut down on repair costs, attract new members, satisfy current members and increase safety. Population in town is steadily growing and our gym usage is increasing. Equipment needs to be updated to keep up with the fitness industry and other gyms in the region.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01309
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Queen St. Amenities-Sod, Shrubs, Mulch	Heritage District
	Description	Justification
	Replacement of sod, shrubs, and mulch adjacent to new pavers and bed surrounds. Replacement of shrubs installed with 1992 renovation of Queen Street.	Turf, shrubs, and mulch adjacent to new pavers and bed surrounds will require replacement. Several shrub plantings from 1992 are in need of replacement.
	Gross Capital Cost:	\$ 9,750.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 9,750.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 9,750.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01310
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Community Centre Amenities-Penner Room	Penner Room - Community Centre
	Description	Justification
	Enhance the amenities in our Youth Room (Penner Room) which is used daily by the Niagara Nursery School & Town Camp programs. The plan is to install a sink, purchase new furniture, and update games/activities in the room.	A sink is needed in the room for many reasons (hand washing, painting, cleaning etc). Children typically eat lunch and snack in the room daily and have to leave the room to wash their hands. Staff members must always be with the kids so it creates ratio issues if they constantly have to leave the room. Also when painting and doing crafts, it would allow for easier access to clean brushes and equipment. There is also a need for new furniture and kid-friendly games in the room as these items have not been updated since the Community Centre opened in 2011. Many games are outdated and the couches have reached the end of their lifecycle.
	Gross Capital Cost:	\$ 6,000.00

Project Financing	Reserve Funds	
	Community Centre	\$ 6,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 6,000.00

Future Impact(s)	Updates are needed in the room to keep up with the ever changing technological changes. By enhancing the appeal of the room, we assume that this will attract more youth programming in the Community Centre.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C01322
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Read Road (East Edge) - Bridge to Lakeshore	Public Works
	Description	Justification
	Milling and resurfacing of a portion of the road surface with hot mix asphalt. Read Road is a boundary road shared between the Town and the City of St. Catharines.	Settlement of the road edge. Road condition is deteriorating and becoming a safety concern.
	Gross Capital Cost:	\$ 75,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 100,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 100,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C01323
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Traffic Count Station	Operations Department
	Description	Justification
	Portable traffic count station	Ability to perform spot traffic counts.
	Gross Capital Cost:	\$ 7,500.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 7,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,500.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C01376
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Firefighting Hose, Nozzles, and Appliances Replacements	
	Description	Justification
	The purchase of fire hose, nozzles and other firefighting appliances.	An inventory conducted in 2017 found many nozzles that were old, damaged or otherwise ineffective. This project replaces those nozzles and other appliances with the equipment necessary to deliver effective fire suppression. This project also replaces fire hose that fails annual hose testing or is damaged at emergency incidents.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C01377
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Fire Prevention Pick Up Replacement (Car 5)	
	Description	Justification
	Replacement of a 2006 pick-up truck used by the Fire Prevention Division.	The Fire Prevention Division is currently using a 2006 pick-up truck that has significant mechanical issues due to its age. The truck is no longer reliable and repairs are not cost effective. This project replaces the current vehicle with a pick-up truck to be used to conduct fire safety inspections and public fire safety education.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Fire & Emergency Services	Project No.: C01378
-------------------	---------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Fire Station Training Technology Equipment	
	Description	Justification
	Purchase the necessary audio-visual and technology equipment for each fire station to be able to effectively train and complete reports.	Currently each fire station is equipped with one computer that is shared by all officers for the purpose of communication, training delivery and completion of reports. This computer is also used for the delivery of training which is done also using old and unreliable projectors and screens. This project intends to add the necessary equipment to each station to ensure that the delivery of training is effective (proper laptops and projectors for projecting presentations) and that there is computer availability for the officers to complete reports.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01388
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Queenston Village Common Playground	Parks - Queenston
	Description	Justification
	Installation of a naturalized playground.	Town staff conducted extensive public consultation for the park with the residents in Queenston. It was identified that they wanted a natural playground, not a conventional playground structure. The costs for the park development in 2017 were higher than anticipated, therefore the additional budget request in 2018.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01389
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Niagara on the Green- Park Upgrades	Parks - NOTG Park
	Description	Justification
	Expand basketball court and install a second basketball hoop. Repaint existing pergola on site near the playground.	The existing basketball court is a single hoop on an asphalt pad. Use of that court has increased over the past few years. Staff plan to install a full court basketball asphalt pad with lines and a second hoop. The pergola is in need of repair. Repairs will include sanding/replacement (if needed)/repainting of the pergola.
	Gross Capital Cost:	\$ 37,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 37,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 37,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01390
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Meridian Credit Union Arena Upgrades- Ticket Office, Jr A Dressing Room Renos, Grease Trap Replacement	Facilities - MCU Arena
	Description	Justification
	Construction of ticket office/coaches room in the lobby of MCU. Expansion of the Minor Hockey room to accommodate Jr A team. Purchase & installation of a grease trap in the Concession.	In 2018 a new Jr A team will rent space in MCU arena. The ticket office/coaches room is a needed space to accommodate the team. The Minor hockey room will be renovated to attached Dressing Room #1. The current grease trap has come to the end of its service life and needs to be replaced.
	Gross Capital Cost:	\$ 16,700.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 16,700.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 16,700.00

Future Impact(s)	The Jr A team will be paying rent for the space they occupy. The renovation costs associated with the team will be used to offset this capital project over 3 years.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01391
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Meridian Credit Union Arena- Heat Exchanger	Facilities - MCU Arena
	Description	Justification
	Purchase a heat exchanger for glycol system.	Currently staff use hot water to melt the floor when removing the ice for the season. Installation of a heat exchanger will heat the glycol underneath the floor, melting the ice more efficiently. It will also help in reducing humidity in the facility during the ice removal process.
	Gross Capital Cost:	\$ 25,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 25,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 25,000.00

Future Impact(s)	Reduction in energy cost to manually melt the ice from the floor.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01392
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Recreation Master Plan	
	Description	Justification
	Hire a consultant to compile and complete a Recreation Master Plan for the Town.	Currently the Town does not have a Recreation Master plan. This plan will give direction for the next 30 years. There will be public consultations and current groups that use our facilities and parks will be consulted.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parks, Recreation & Facilities	Project No.: C01393
-------------------	--	---------------------

Project Details	Project Title	Project Location / Facility
	Niagara Lakeshore Cemetery- Irrigation Replacement	Niagara Lakeshore Cemetery
	Description	Justification
	Installation of new water lines and spigots for all sections in the cemetery.	Current water service in the cemetery has been there since 1968. Staff have done improvements over the years with limited resources. Advisement from the Water Department is to replace current system with updated fixtures and lines.
	Gross Capital Cost:	\$ 60,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 60,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 60,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: P & R Vehicles/Equipment	Project No.: C01398
-------------------	--------------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Kubota F3680 Mower with Plow & Leaf Blower (replaces P568)	Parks & Recreation - Fleet
	Description	Justification
	Purchase of a replacement Kubota F3680.	Replacement of Kubota F3680. This mower has been in service for 7 years. This machine is used all year round and is an integral part of snow removal in the winter time. Its has come to the end of its service life.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	This has exceeded our practice to replace mowers at the 5 year mark. Staff have extended the life of the vehicle for 2 extra years.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Corporate Services	Project No.: C01416
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Virtual and PDC Server	Corporate Services
	Description	Justification
	Information Technology - New Virtual Server for PDC, File Print and legacy replacement servers.	In accordance with our Server Replacement Life Cycle of 5 years, we need to replace our Virtual Production Server that functions as our Primary Domain Controller, File Print and Legacy applications servers. Includes updated Operating System to ensure uninterrupted service and access. Continued availability is achieved by proactively upgrading the physical server and software versions as legacy iterations become unsupported.
	Gross Capital Cost:	\$ 28,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 28,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 28,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Library	Project No.: C01445
-------------------	---------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Virgil Library Locker - Additional Funds Requested	Virgil
	Description	Justification
	Self serve kiosk offering library materials for borrowing and pick up and drop off location for items on hold. Original project only offered holds pick up and drop off.	Self service kiosk will allow Virgil residents and NOTL residents visiting Virgil to borrow from small collection and will provide holds pick up and drop off at convenient location. Low cost way of providing library service in Virgil.
	Gross Capital Cost:	\$ 9,000.00

Project Financing	Reserve Funds	
	DC: Library Facilities	\$ 8,100.00
	Library Development	\$ 900.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 9,000.00

Future Impact(s)	This project will have minimal to no impact on future operating budget.
------------------	---



Capital Project Information

Budget Year: 2018	Department: Wastewater	Project No.: C01446
-------------------	------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Byron Street - King to Wellington	Public Works
	Description	Justification
	Replacement of existing sanitary lateral for St Marks Church with a 200mm PVC sanitary sewer and lateral.	The lateral is located in the road allowance and is in poor condition which could result in backups.
	Gross Capital Cost:	\$ 45,000.00

Project Financing	Reserve Funds	
	Wastewater Capital Improvements	\$ 45,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 45,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C01450
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road Resurfacing - Hunter to Wall	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C01451
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	St. Davids Pool Trail - York to Cannery Subdivision	Public Works
	Description	Justification
	Installation of a multi use path between the Cannery subdivision and St Davids pool.	Provides a direct connection for pedestrians between the subdivision and St Davids pool.
	Gross Capital Cost:	\$ 10,000.00

Project Financing	Reserve Funds	
	Park Dedication	\$ 10,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 10,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C01452
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Four Mile Creek Road Sidewalk - Cannery to York (Regional Co-ordination)	Public Works
	Description	Justification
	Installation of new 1.5m wide concrete sidewalk on the west side of Four Mile Creek Road.	Increased safety for pedestrians. Part of the Public Works Dept. Sidewalk Master Plan.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C01453
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Gate Street Reconstruction - Anne to John	Public Works
	Description	Justification
	Estimated engineering fees for road reconstruction project scheduled for 2019.	Allows projects scheduled for the following year to be designed, reviewed and approved for construction so that tenders can be called early in the construction year.
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Roads Department	Project No.: C01454
-------------------	------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Crack Sealing	Public Works
	Description	Justification
	Crack Sealing program on various hot mix asphalt roads.	The Towns Roads Needs Study has recommended a program to crack seal hot mix asphalt roads in order to extend the service life of the road.
	Gross Capital Cost:	\$ 50,000.00

Project Financing	Reserve Funds	
	Capital Levy	\$ 50,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 50,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Parking Operations	Project No.: C01461
-------------------	--------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Single Space Parking Meters	Regent and Melville Streets
	Description	Justification
	The replacement of 40 existing single space parking meters.	The existing single space meters are over 25 years old and in need of replacement. The new meters have the ability to accept credit cards as well as coins.
	Gross Capital Cost:	\$ 20,000.00

Project Financing	Reserve Funds	
	Parking Revenue	\$ 20,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 20,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: PW Vehicles/Equipment	Project No.: C01476
-------------------	-----------------------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Survey Vehicle (Replaces 227)	
	Description	Justification
		Vehicle has reached the end of its useful life and is due for replacement
	Gross Capital Cost:	\$ 30,000.00

Project Financing	Reserve Funds	
	Fleet Replacement	\$ 30,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 30,000.00

Future Impact(s)	
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C01541
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Hydrant Improvements	
	Description	Justification
	Various Improvements to Hydrants including Hydrant Markers, Locks, and Flushing Equipment.	Markers make Hydrants more visible in dark conditions which assist the fire department and water department in locating them. Locks prevent water theft at the hydrant. Flushing Hydrants should be done on a regular basis, specialized equipment will help expedite the process.
	Gross Capital Cost:	\$ 39,500.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 39,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 39,500.00

Future Impact(s)	Regular replacement once items have served their life cycle.
------------------	--



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C01542
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	GPS Survey Equipment	
	Description	Justification
	Purchase GPS Survey Equipment	GPS survey equipment would be used to record the location of water infrastructure and relevant survey data. The enhanced data can be used to produce sophisticated GIS mapping and engineering drawings.
	Gross Capital Cost:	\$ 11,000.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 11,000.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 11,000.00

Future Impact(s)	Regular replacement
------------------	---------------------



Capital Project Information

Budget Year: 2018	Department: Water	Project No.: C01543
-------------------	-------------------	---------------------

Project Details	Project Title	Project Location / Facility
	Generator	
	Description	Justification
	Purchase a Generator	In emergency situations or remote locations power can be difficult to have access too. A generator provides a mobile power source.
	Gross Capital Cost:	\$ 7,500.00

Project Financing	Reserve Funds	
	Water Capital Improvements	\$ 7,500.00
		\$ 0.00
		\$ 0.00
		\$ 0.00
	Debentures	\$ 0.00
	Grants / Developer Contributions	\$ 0.00
	Total Project Financing	\$ 7,500.00

Future Impact(s)	Regular replacement once the equipment has served its life.
------------------	---

Appendix F: Reserve Continuity Schedules

All Reserves

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Bridges & Culverts												
Opening Balance	69,010	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(69,010)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(69,010)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Building Permit Surplus												
Opening Balance	1,965,593	1,800,015	1,397,663	940,884	404,737	(176,150)	(226,150)	(276,150)	(326,150)	(391,150)	(441,150)	(491,150)
Revenue												
Transfer From Operating	512,550	300,000	250,000	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	512,550	300,000	250,000	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Expense												
Transfer to Capital	(11,449)	(15,000)	0	(15,000)	0	0	0	0	(15,000)	0	0	0
Transfer to Operating	(666,680)	(687,352)	(706,779)	(721,147)	(730,887)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
	(678,129)	(702,352)	(706,779)	(736,147)	(730,887)	(200,000)	(200,000)	(200,000)	(215,000)	(200,000)	(200,000)	(200,000)
Projected Ending Balance	1,800,015	1,397,663	940,884	404,737	(176,150)	(226,150)	(276,150)	(326,150)	(391,150)	(441,150)	(491,150)	(541,150)

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Building Services Equipment												
Opening Balance	39,777	13,777	23,222	32,222	41,222	50,222	24,222	(4,778)	1,222	7,222	13,222	(20,778)
Revenue												
Transfer From Operating	9,000	9,445	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	9,000	9,445	9,000	9,000	9,000	9,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	(35,000)	0	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(35,000)	0	0	0	0	(35,000)	(35,000)	0	0	0	(40,000)	0
Projected Ending Balance	13,777	23,222	32,222	41,222	50,222	24,222	(4,778)	1,222	7,222	13,222	(20,778)	(14,778)
By-Law Vehicle & Equipment												
Opening Balance	40,000	46,000	17,000	23,000	29,000	0	6,000	12,000	18,000	24,000	30,000	36,000
Revenue												
Transfer From Operating	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Expense												
Transfer to Capital	0	(35,000)	0	0	(35,000)	0	0	0	0	0	0	(40,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(35,000)	0	0	(35,000)	0	0	0	0	0	0	(40,000)
Projected Ending Balance	46,000	17,000	23,000	29,000	0	6,000	12,000	18,000	24,000	30,000	36,000	2,000

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Capital Reserve												
Opening Balance	2,962,817	511,020	87,039	(936,988)	(2,025,600)	(675,337)	274,226	686,389	1,203,552	1,299,215	2,096,878	3,374,041
Revenue												
Transfer From Operating	2,300,000	2,400,000	2,500,000	2,600,000	2,700,000	2,800,000	2,900,000	3,000,000	3,100,000	3,200,000	3,300,000	3,400,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	2,300,000	2,400,000	2,500,000	2,600,000	2,700,000	2,800,000	2,900,000	3,000,000	3,100,000	3,200,000	3,300,000	3,400,000
Expense												
Transfer to Capital	(4,419,877)	(2,543,981)	(3,494,027)	(3,658,612)	(1,319,737)	(1,820,437)	(2,457,837)	(2,452,837)	(2,974,337)	(2,372,337)	(1,992,837)	(2,036,837)
Transfer to Operating	(331,920)	(280,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
	(4,751,797)	(2,823,981)	(3,524,027)	(3,688,612)	(1,349,737)	(1,850,437)	(2,487,837)	(2,482,837)	(3,004,337)	(2,402,337)	(2,022,837)	(2,066,837)
Projected Ending Balance	511,020	87,039	(936,988)	(2,025,600)	(675,337)	274,226	686,389	1,203,552	1,299,215	2,096,878	3,374,041	4,707,204
Capital Variance												
Opening Balance	133,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(70,000)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(70,000)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133	63,133

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Cash-in-Lieu of Parking												
Opening Balance	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064	386,064
Community Centre												
Opening Balance	85,773	52,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690
Revenue												
Transfer From Operating	10,000	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	10,000	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(23,083)	(26,000)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(20,000)	(20,000)	0	0	0	0	0	0	0	0	0	0
	(43,083)	(46,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	52,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Contingency												
Opening Balance	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786	325,786
Corporate Studies												
Opening Balance	389,622	276,122	47,622	(110,878)	(94,378)	(77,878)	(161,378)	(144,878)	(128,378)	(111,878)	(95,378)	(78,878)
Revenue												
Transfer From Operating	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(130,000)	(245,000)	(175,000)	0	0	(100,000)	0	0	0	0	0	0
	(130,000)	(245,000)	(175,000)	0	0	(100,000)	0	0	0	0	0	0
Projected Ending Balance	276,122	47,622	(110,878)	(94,378)	(77,878)	(161,378)	(144,878)	(128,378)	(111,878)	(95,378)	(78,878)	(62,378)

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
DC: Development Related Studies												
Opening Balance	473,772	516,038	558,038	605,038	653,038	702,038	752,038	807,038	862,038	917,038	972,038	1,027,038
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	42,266	42,000	47,000	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	42,266	42,000	47,000	48,000	49,000	50,000	55,000	55,000	55,000	55,000	55,000	55,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	516,038	558,038	605,038	653,038	702,038	752,038	807,038	862,038	917,038	972,038	1,027,038	1,082,038
DC: Fire Facilities												
Opening Balance	159,456	37,435	(106,277)	161,723	436,723	718,723	1,007,723	1,326,723	1,645,723	1,964,723	2,283,723	2,602,723
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	235,741	241,000	268,000	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	235,741	241,000	268,000	275,000	282,000	289,000	319,000	319,000	319,000	319,000	319,000	319,000
Expense												
Transfer to Capital	(160,000)	(187,500)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(197,762)	(197,212)	0	0	0	0	0	0	0	0	0	0
	(357,762)	(384,712)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	37,435	(106,277)	161,723	436,723	718,723	1,007,723	1,326,723	1,645,723	1,964,723	2,283,723	2,602,723	2,921,723

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
DC: Library Facilities & Materials												
Opening Balance	381,066	291,256	318,156	369,756	419,856	447,656	504,456	573,656	615,856	663,456	738,056	817,156
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	50,541	80,000	93,000	96,000	98,000	100,000	116,000	116,000	116,000	116,000	116,000	(116,000)
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	50,541	80,000	93,000	96,000	98,000	100,000	116,000	116,000	116,000	116,000	116,000	(116,000)
Expense												
Transfer to Capital	(125,952)	(38,700)	(27,000)	(31,500)	(55,800)	(28,800)	(32,400)	(59,400)	(54,000)	(27,000)	(22,500)	(27,000)
Transfer to Operating	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)	(14,400)
	(140,352)	(53,100)	(41,400)	(45,900)	(70,200)	(43,200)	(46,800)	(73,800)	(68,400)	(41,400)	(36,900)	(41,400)
Projected Ending Balance	291,256	318,156	369,756	419,856	447,656	504,456	573,656	615,856	663,456	738,056	817,156	659,756
DC: Parkland & Recreation												
Opening Balance	1,176,502	1,207,298	1,184,698	1,160,198	1,092,198	946,323	906,323	975,323	894,323	860,323	929,323	998,323
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	100,537	47,400	55,500	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	100,537	47,400	55,500	57,000	58,500	60,000	69,000	69,000	69,000	69,000	69,000	69,000
Expense												
Transfer to Capital	(69,741)	(70,000)	(80,000)	(125,000)	(204,375)	(100,000)	0	(150,000)	(103,000)	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(69,741)	(70,000)	(80,000)	(125,000)	(204,375)	(100,000)	0	(150,000)	(103,000)	0	0	0
Projected Ending Balance	1,207,298	1,184,698	1,160,198	1,092,198	946,323	906,323	975,323	894,323	860,323	929,323	998,323	1,067,323

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
DC: Roads, Sidewalks & Lights												
Opening Balance	3,468,643	3,916,125	4,148,700	3,262,960	2,452,840	1,958,400	2,301,475	3,018,195	3,672,045	4,325,895	4,979,745	5,633,595
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	895,476	620,880	695,360	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	895,476	620,880	695,360	712,455	730,160	748,475	832,720	653,850	653,850	653,850	653,850	653,850
Expense												
Transfer to Capital	(447,995)	(388,305)	(1,581,100)	(1,522,575)	(1,224,600)	(405,400)	(116,000)	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(447,995)	(388,305)	(1,581,100)	(1,522,575)	(1,224,600)	(405,400)	(116,000)	0	0	0	0	0
Projected Ending Balance	3,916,125	4,148,700	3,262,960	2,452,840	1,958,400	2,301,475	3,018,195	3,672,045	4,325,895	4,979,745	5,633,595	6,287,445
DC: St. Davids Area Specific Sewer												
Opening Balance	776,646	742,188	721,151	703,843	689,119	677,966	667,813	662,849	661,458	663,687	734,687	805,687
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	47,075	59,000	61,000	62,000	64,000	65,000	67,000	69,000	71,000	71,000	71,000	71,000
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	47,075	59,000	61,000	62,000	64,000	65,000	67,000	69,000	71,000	71,000	71,000	71,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(81,533)	(80,037)	(78,308)	(76,724)	(75,153)	(75,153)	(71,964)	(70,391)	(68,771)	0	0	0
	(81,533)	(80,037)	(78,308)	(76,724)	(75,153)	(75,153)	(71,964)	(70,391)	(68,771)	0	0	0
Projected Ending Balance	742,188	721,151	703,843	689,119	677,966	667,813	662,849	661,458	663,687	734,687	805,687	876,687

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
DC: Storm Sewers												
Opening Balance	1,882,935	2,054,017	2,091,017	2,191,017	2,291,017	2,385,017	2,431,017	2,461,717	2,561,717	2,661,717	2,761,717	2,856,811
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	202,582	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	202,582	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expense												
Transfer to Capital	(31,500)	(63,000)	0	0	(6,000)	(54,000)	(69,300)	0	0	0	(4,906)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(31,500)	(63,000)	0	0	(6,000)	(54,000)	(69,300)	0	0	0	(4,906)	0
Projected Ending Balance	2,054,017	2,091,017	2,191,017	2,291,017	2,385,017	2,431,017	2,461,717	2,561,717	2,661,717	2,761,717	2,856,811	2,956,811
DC: Wastewater Sewers												
Opening Balance	319,593	334,371	340,130	352,889	383,848	432,007	481,166	538,325	583,484	628,643	673,802	718,961
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	49,019	40,000	47,000	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	49,019	40,000	47,000	49,000	50,000	51,000	59,000	47,000	47,000	47,000	47,000	47,000
Expense												
Transfer to Capital	(32,400)	(32,400)	(32,400)	(16,200)	0	0	0	0	0	0	0	0
Transfer to Operating	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)
	(34,241)	(34,241)	(34,241)	(18,041)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)	(1,841)
Projected Ending Balance	334,371	340,130	352,889	383,848	432,007	481,166	538,325	583,484	628,643	673,802	718,961	764,120

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
DC: Water Distribution												
Opening Balance	17,913	86,342	(782,658)	(1,144,543)	(1,326,543)	(1,236,543)	(1,144,543)	(1,041,543)	(952,543)	(863,543)	(774,543)	(685,543)
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	68,429	76,000	86,000	88,000	90,000	92,000	103,000	89,000	89,000	89,000	89,000	89,000
Investment Income	0	0	0	0	0	0	0	0	0	0	0	0
	68,429	76,000	86,000	88,000	90,000	92,000	103,000	89,000	89,000	89,000	89,000	89,000
Expense												
Transfer to Capital	0	(945,000)	(447,885)	(270,000)	0	0	0	0	0	0	0	(94,770)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	(945,000)	(447,885)	(270,000)	0	0	0	0	0	0	0	(94,770)
Projected Ending Balance	86,342	(782,658)	(1,144,543)	(1,326,543)	(1,236,543)	(1,144,543)	(1,041,543)	(952,543)	(863,543)	(774,543)	(685,543)	(691,313)
Dock Area Improvements												
Opening Balance	715,737	575,773	635,773	735,773	835,773	935,773	1,035,773	1,135,773	1,235,773	1,335,773	1,435,773	1,535,773
Revenue												
Transfer From Operating	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Expense												
Transfer to Capital	(239,964)	(40,000)	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(239,964)	(40,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	575,773	635,773	735,773	835,773	935,773	1,035,773	1,135,773	1,235,773	1,335,773	1,435,773	1,535,773	1,635,773

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Donation												
Opening Balance	23,034	23,035	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	79,852	0	833,340	40,000	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	79,852	0	833,340	40,000	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(79,851)	(23,035)	(833,340)	(40,000)	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(79,851)	(23,035)	(833,340)	(40,000)	0	0	0	0	0	0	0	0
Projected Ending Balance	23,035	0	0	0	0	0	0	0	0	0	0	0
Elections												
Opening Balance	30,234	49,234	(8,766)	11,234	31,234	51,234	71,234	91,234	111,234	131,234	86,234	106,234
Revenue												
Transfer From Operating	19,000	19,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	19,000	19,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(77,500)	0	0	0	0	0	0	0	(65,000)	0	0
	0	(77,500)	0	0	0	0	0	0	0	(65,000)	0	0
Projected Ending Balance	49,234	(8,766)	11,234	31,234	51,234	71,234	91,234	111,234	131,234	86,234	106,234	126,234

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Federal Gas Tax												
Opening Balance	22,296	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913	445,913
Expense												
Transfer to Capital	(468,209)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(468,209)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)	(445,913)
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Fleet Replacement												
Opening Balance	374,287	129,097	6,713	(138,717)	(246,696)	(414,175)	(582,654)	(793,654)	(856,654)	(1,264,654)	(1,827,654)	(2,300,654)
Revenue												
Transfer From Operating	317,810	320,616	322,570	325,021	327,521	327,521	320,000	320,000	320,000	320,000	320,000	320,000
	317,810	320,616	322,570	325,021	327,521	327,521	320,000	320,000	320,000	320,000	320,000	320,000
Expense												
Transfer to Capital	(563,000)	(443,000)	(468,000)	(433,000)	(495,000)	(496,000)	(531,000)	(383,000)	(728,000)	(883,000)	(793,000)	(666,000)
	(563,000)	(443,000)	(468,000)	(433,000)	(495,000)	(496,000)	(531,000)	(383,000)	(728,000)	(883,000)	(793,000)	(666,000)
Projected Ending Balance	129,097	6,713	(138,717)	(246,696)	(414,175)	(582,654)	(793,654)	(856,654)	(1,264,654)	(1,827,654)	(2,300,654)	(2,646,654)

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Grants & Other												
Opening Balance	(14,179)	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	461,260	421,250	2,131,673	308,050	65,000	20,000	0	0	0	104,400	0	133,650
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	461,260	421,250	2,131,673	308,050	65,000	20,000	0	0	0	104,400	0	133,650
Expense												
Transfer to Capital	(447,081)	(421,250)	(2,131,673)	(308,050)	(65,000)	(20,000)	0	0	0	(104,400)	0	(133,650)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(447,081)	(421,250)	(2,131,673)	(308,050)	(65,000)	(20,000)	0	0	0	(104,400)	0	(133,650)
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
Irrigation												
Opening Balance	99,700	95,060	36,260	77,770	120,980	164,205	210,650	257,650	257,650	257,650	257,650	257,650
Revenue												
Transfer From Operating	0	41,200	41,510	43,210	43,225	46,445	47,000	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	41,200	41,510	43,210	43,225	46,445	47,000	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	(4,640)	(100,000)	0	0	0	0	0	0	0	0	0	0
	(4,640)	(100,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	95,060	36,260	77,770	120,980	164,205	210,650	257,650	257,650	257,650	257,650	257,650	257,650

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Library Bequest												
Opening Balance	6,387	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	20	0	0	0	0	0	0	0	0	0	0	0
	20	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407	6,407
Library Computer												
Opening Balance	23,271	29,793	21,893	7,493	9,593	4,693	(1,207)	4,493	593	(7,407)	(907)	11,593
Revenue												
Transfer From Operating	12,500	7,000	7,500	8,000	8,500	9,000	12,500	12,500	12,500	12,500	12,500	12,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	22	100	100	100	100	100	100	100	0	0	0	0
	12,522	7,100	7,600	8,100	8,600	9,100	12,600	12,600	12,500	12,500	12,500	12,500
Expense												
Transfer to Capital	(6,000)	(15,000)	(22,000)	(6,000)	(13,500)	(15,000)	(6,900)	(16,500)	(20,500)	(6,000)	0	(15,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(6,000)	(15,000)	(22,000)	(6,000)	(13,500)	(15,000)	(6,900)	(16,500)	(20,500)	(6,000)	0	(15,000)
Projected Ending Balance	29,793	21,893	7,493	9,593	4,693	(1,207)	4,493	593	(7,407)	(907)	11,593	9,093

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Library Development												
Opening Balance	44,473	45,411	43,681	33,751	33,821	25,191	26,561	21,431	25,901	(39,099)	(34,599)	(39,599)
Revenue												
Transfer From Operating	7,250	2,500	3,000	3,500	4,000	4,500	7,500	7,500	7,500	7,500	7,500	7,500
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	40	70	70	70	70	70	70	70	0	0	0	0
	7,290	2,570	3,070	3,570	4,070	4,570	7,570	7,570	7,500	7,500	7,500	7,500
Expense												
Transfer to Capital	(6,352)	(4,300)	(13,000)	(3,500)	(12,700)	(3,200)	(12,700)	(3,100)	(72,500)	(3,000)	(12,500)	(3,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(6,352)	(4,300)	(13,000)	(3,500)	(12,700)	(3,200)	(12,700)	(3,100)	(72,500)	(3,000)	(12,500)	(3,000)
Projected Ending Balance	45,411	43,681	33,751	33,821	25,191	26,561	21,431	25,901	(39,099)	(34,599)	(39,599)	(35,099)
Library Donations												
Opening Balance	129,707	24,975	33,975	42,975	51,975	60,975	69,975	78,975	87,975	96,975	105,975	114,975
Revenue												
Transfer From Operating	35,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	35,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Expense												
Transfer to Capital	(139,732)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(139,732)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	24,975	33,975	42,975	51,975	60,975	69,975	78,975	87,975	96,975	105,975	114,975	123,975

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
OCIF												
Opening Balance	42,297	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Transfer From Operating	366,001	518,451	796,298	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	366,001	518,451	796,298	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(408,298)	(518,451)	(796,298)	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(408,298)	(518,451)	(796,298)	0	0	0	0	0	0	0	0	0
Projected Ending Balance	0	0	0	0	0	0	0	0	0	0	0	0
OMB Appeals												
Opening Balance	200,000	200,000	155,731	103,467	103,467	103,467	103,467	103,467	103,467	103,467	103,467	103,467
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(44,269)	(52,264)	0	0	0	0	0	0	0	0	0
	0	(44,269)	(52,264)	0	0	0	0	0	0	0	0	0
Projected Ending Balance	200,000	155,731	103,467	103,467	103,467	103,467	103,467	103,467	103,467	103,467	103,467	103,467

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Ontario Disabilities Act												
Opening Balance	104,217	58,217	65,717	73,217	93,217	108,217	128,217	128,217	148,217	163,217	183,217	183,217
Revenue												
Transfer From Operating	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Expense												
Transfer to Capital	(66,000)	(12,500)	(12,500)	0	(5,000)	0	(20,000)	0	(5,000)	0	(20,000)	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(66,000)	(12,500)	(12,500)	0	(5,000)	0	(20,000)	0	(5,000)	0	(20,000)	0
Projected Ending Balance	58,217	65,717	73,217	93,217	108,217	128,217	128,217	148,217	163,217	183,217	183,217	203,217
Park Dedication												
Opening Balance	574,774	497,980	85,980	105,980	175,980	5,355	23,355	173,355	208,355	174,355	324,355	474,355
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Developers	161,018	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Investment Income	401	0	0	0	0	0	0	0	0	0	0	0
	161,419	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Expense												
Transfer to Capital	(238,213)	(562,000)	(130,000)	(80,000)	(320,625)	(132,000)	0	(115,000)	(184,000)	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(238,213)	(562,000)	(130,000)	(80,000)	(320,625)	(132,000)	0	(115,000)	(184,000)	0	0	0
Projected Ending Balance	497,980	85,980	105,980	175,980	5,355	23,355	173,355	208,355	174,355	324,355	474,355	624,355

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Parking Revenue												
Opening Balance	1,030,613	556,392	419,144	16,480	(209,725)	(433,547)	(635,464)	793,077	1,608,077	2,473,077	2,688,077	3,553,077
Revenue												
Transfer From Operating	1,053,827	1,152,013	1,139,625	1,131,013	1,123,138	1,113,994	1,663,541	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
Investment Income	316	0	0	0	0	0	0	0	0	0	0	0
	1,054,143	1,152,013	1,139,625	1,131,013	1,123,138	1,113,994	1,663,541	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Expense												
Transfer to Capital	(316,704)	(48,000)	(270,000)	(70,000)	(35,000)	0	0	(50,000)	0	(650,000)	0	0
Transfer to Operating	(1,211,660)	(1,241,261)	(1,272,289)	(1,287,218)	(1,311,960)	(1,315,911)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)	(235,000)
	(1,528,364)	(1,289,261)	(1,542,289)	(1,357,218)	(1,346,960)	(1,315,911)	(235,000)	(285,000)	(235,000)	(885,000)	(235,000)	(235,000)
Projected Ending Balance	556,392	419,144	16,480	(209,725)	(433,547)	(635,464)	793,077	1,608,077	2,473,077	2,688,077	3,553,077	4,418,077
Recreation Enhancement Fund												
Opening Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611	56,611

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Road Improvements												
Opening Balance	25,175	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640
Revenue												
Transfer From Operating	4,640	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	4,640	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(25,175)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(25,175)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640
Sidewalk Improvements												
Opening Balance	109,779	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	(103,240)	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(103,240)	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539	6,539

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Storm Water Management												
Opening Balance	(59,179)	(241,679)	(548,679)	(466,179)	(354,279)	(361,679)	(369,079)	(421,779)	(331,779)	(326,779)	(611,779)	(841,873)
Revenue												
Transfer From Operating	337,500	337,500	337,500	336,900	339,600	339,600	360,000	360,000	350,000	350,000	350,000	350,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	337,500	337,500	337,500	336,900	339,600	339,600	360,000	360,000	350,000	350,000	350,000	350,000
Expense												
Transfer to Capital	(520,000)	(644,500)	(255,000)	(225,000)	(347,000)	(347,000)	(412,700)	(270,000)	(345,000)	(635,000)	(580,094)	(605,000)
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	(520,000)	(644,500)	(255,000)	(225,000)	(347,000)	(347,000)	(412,700)	(270,000)	(345,000)	(635,000)	(580,094)	(605,000)
Projected Ending Balance	(241,679)	(548,679)	(466,179)	(354,279)	(361,679)	(369,079)	(421,779)	(331,779)	(326,779)	(611,779)	(841,873)	(1,096,873)
Street Lighting												
Opening Balance	(168,506)	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(114,506)	(106,506)	(79,506)
Revenue												
Transfer From Operating	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Expense												
Transfer to Capital	0	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	(19,000)	0	0
	0	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	0	(19,000)	0	0
Projected Ending Balance	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(141,506)	(114,506)	(106,506)	(79,506)	(52,506)

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Training & Development												
Opening Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857	11,857
Wastewater Capital Improvements												
Opening Balance	1,152,102	1,507,391	2,025,081	2,789,867	4,081,697	5,010,687	6,126,277	6,346,277	6,581,277	6,636,277	7,056,277	7,326,277
Revenue												
Transfer From Operating	600,000	1,027,790	1,277,386	1,628,630	1,628,990	1,625,590	600,000	600,000	600,000	600,000	600,000	600,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	600,000	1,027,790	1,277,386	1,628,630	1,628,990	1,625,590	600,000	600,000	600,000	600,000	600,000	600,000
Expense												
Transfer to Capital	(244,711)	(497,600)	(512,600)	(336,800)	(700,000)	(510,000)	(380,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)
Transfer to Operating	0	(12,500)	0	0	0	0	0	0	0	0	0	0
	(244,711)	(510,100)	(512,600)	(336,800)	(700,000)	(510,000)	(380,000)	(365,000)	(545,000)	(180,000)	(330,000)	(400,000)
Projected Ending Balance	1,507,391	2,025,081	2,789,867	4,081,697	5,010,687	6,126,277	6,346,277	6,581,277	6,636,277	7,056,277	7,326,277	7,526,277

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Wastewater Rate Stabilization												
Opening Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428	228,428
Water Capital Improvements												
Opening Balance	3,177,869	3,112,628	4,169,418	5,435,484	6,982,044	8,825,997	10,997,285	10,862,285	10,547,285	10,307,285	10,115,685	9,625,685
Revenue												
Transfer From Operating	1,800,000	1,997,290	2,123,066	2,336,560	2,598,953	2,561,288	860,000	860,000	860,000	860,000	860,000	860,000
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	1,800,000	1,997,290	2,123,066	2,336,560	2,598,953	2,561,288	860,000	860,000	860,000	860,000	860,000	860,000
Expense												
Transfer to Capital	(1,865,241)	(878,000)	(857,000)	(790,000)	(755,000)	(390,000)	(995,000)	(1,175,000)	(1,100,000)	(1,051,600)	(1,350,000)	(784,180)
Transfer to Operating	0	(62,500)	0	0	0	0	0	0	0	0	0	0
	(1,865,241)	(940,500)	(857,000)	(790,000)	(755,000)	(390,000)	(995,000)	(1,175,000)	(1,100,000)	(1,051,600)	(1,350,000)	(784,180)
Projected Ending Balance	3,112,628	4,169,418	5,435,484	6,982,044	8,825,997	10,997,285	10,862,285	10,547,285	10,307,285	10,115,685	9,625,685	9,701,505

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Water Rate Stabilization												
Opening Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486	194,486
Winter Maintenance												
Opening Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192	85,192

Reserve	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Working Funds												
Opening Balance	100,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Revenue												
Transfer From Operating	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Capital	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Expense												
Transfer to Capital	0	0	0	0	0	0	0	0	0	0	0	0
Transfer to Operating	0	(50,000)	0	0	0	0	0	0	0	0	0	0
	0	(50,000)	0	0	0	0	0	0	0	0	0	0
Projected Ending Balance	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000